

Management report to Council

Agenda item 6.6

2018–19 Council Works Program Fourth Quarter Report

Council

Presenter: Rob Adams, Director City Design and Projects

27 August 2019

Purpose and background

1. The purpose of this report is to inform Council of the financial performance of the 2018–19 Council Works Program (CWP) at the end of the final quarter, including the progress of Council’s major projects.

Key issues

2. A formal review of the CWP has been undertaken quarterly to understand current challenges and subsequent delivery risks. As a result, adjustments to program budget allocations have been proposed for this quarter to optimise overall CWP delivery for 2018–19 as outlined in Attachment 3.
3. The value of work completed at the end of the fourth quarter of 2018–19 financial year was \$140.68 million compared to the budget value of \$172.19 million. In summary, the CWP is 82 per cent delivered against the fourth quarter budget value.
4. While many projects continue to track on or ahead of schedule, delays due to issues with service agencies and changes to scope experienced by QVM, Lady Huntingfield, Southbank Boulevard, Lincoln Square and Enterprise Park continue to impact their ability to meet timeframes and deliver previously forecasted in 2018-19. While efforts are ongoing to mitigate the effects of these issues, the impact is still reflected in the fourth quarter results.
5. In 2019-20 the CWP will be reviewed by the Capital Works Forum on a monthly basis with program adjustments advised to Council through a monthly briefing paper.

Recommendation from management

6. That Council:
 - 6.1. Notes the 2018–19 Council Works Program fourth quarter report.
 - 6.2. Approves program adjustments to this year’s allocation recommended by management based on the following categories:
 - 6.2.1. Returned Funds:
 - 6.2.1.1. Lady Huntingfield Integrated Children’s Hub has returned \$800,000. This represents external contribution from Department of Education and Training which will be received in 2020–21.
 - 6.2.2. External Contributions:
 - 6.2.2.1. Fifty per cent of the 2019/20 external contribution relating to the Victorian Grants Commission has been received in advance \$370,535, these were expected in 2019-20.
 - 6.2.2.2. External contributions have been received relating to finalising the Creative Spaces Website design and build \$95,000, these will be spent in 2019-20.
 - 6.2.2.3. External contributions have been received for research and communication for the Green Our Rooftop Demonstration Roof \$85,275, these will be spent in 2019-20.
 - 6.2.3. Additional Funds:
 - 6.2.3.1. Redevelop the Census of Land Use and Employment system has requested an additional \$210,000.
 - 6.2.4. Internal Transfers:
 - 6.2.4.1. Property Services Annual Minor Works Program has requested an additional \$380,000 which is offset in savings from the following three projects: Occupancy Permits Site Renewal Works, Accommodation Modifications and Occupancy Permit and Site Safety Works.

6.2.4.2. Parks Renewal Works Program has requested an additional \$241,370 which is offset in savings from project Property Services Sustainability Renewal Works.

6.3. Approves the proposed carry forward funding for projects totalling \$26.56 million.

Attachments:

1. Supporting Attachment (Page 3 of 27)
2. 2018-19 Council Works Program Fourth Quarter Report (Page 4 of 27)
3. Record of Program Adjustment Fourth Quarter Report (Page 7 of 27)
4. Council Works Program Listing (Page 16 of 27)
5. Schedule Program Variances 2018-19 (Page 21 of 27)
6. Capital Works Carry Forward (Page 26 of 27)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction in the annual plan and budget to a revised total of \$169.32 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Health and Safety

4. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified as these are addressed on a project by project basis.

Stakeholder consultation

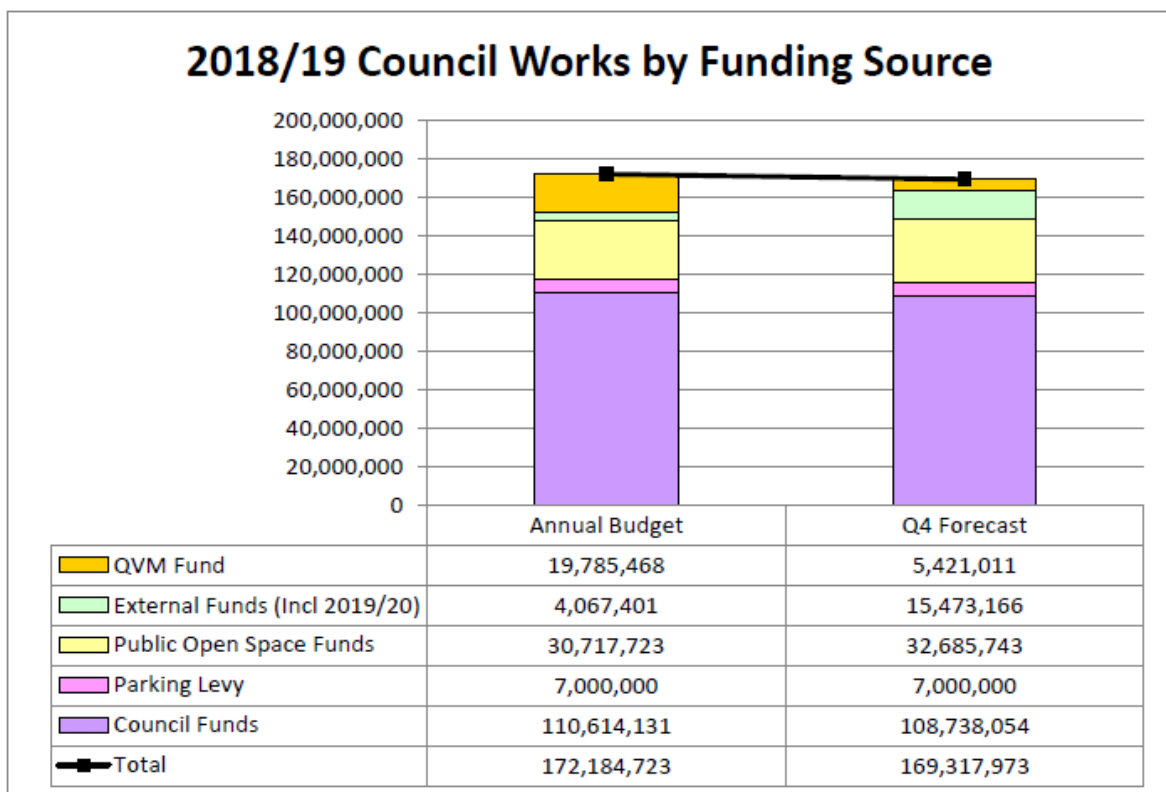
5. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

Environmental sustainability

6. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
 - 6.1 Creating public open space (University Square, Southbank Boulevard and Dodds Street).
 - 6.2 Planting trees (Tree Planting and Replacement Program).
 - 6.3 Minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
 - 6.4 Managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
 - 6.5 Enabling sustainable transport (Bicycle Improvement Program).

2018–19 Council Works Program Fourth Quarter Report**1. Overview**

The cumulative value of work at the end of the fourth quarter for 2018–19 financial year was \$140.67 million compared to the accumulated Year to Date budget value of \$172.18 million. This represents a delivery of 82% of the Capital Works program, the largest delivery by City of Melbourne to date.

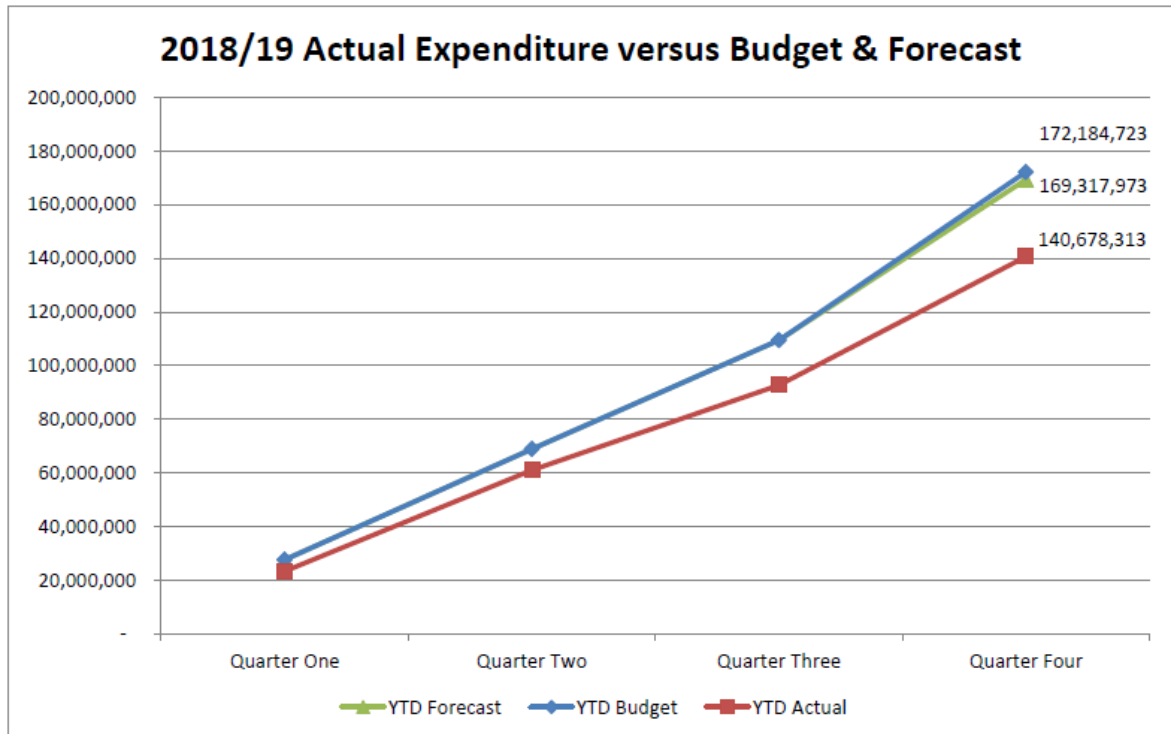
2. Financial Performance – Fourth Quarter**2.1 Council Works Funding****Graph 2.A 2018–19 Council Works by Funding Source**

Total Council Works funding at the end of quarter 4 was \$169.3m, a net reduction from the Annual Budget of \$2.8m. Key changes through 2018/19 included:-

- Queen Victoria Market Precinct Renewal revised down due to external authority approvals and engagement of the People's Panel (\$14.4m)
- Unbudgeted external funding was received from the Department of Justice and Community Safety to design and install Vehicle Security Barriers across key locations in the Melbourne Central Business District (\$7.6m)
- Income relating to the City Road Enhancement Fund (CREF) contribution from Australia 108 – Section 173 agreement received in advance. This income was expected in 2019/20 (\$2.2m)
- Income received as per Memorandum of Understanding (MOU) with the Country Fire Authority (CFA) to deliver the Victorian Emergency Services Memorial (\$1.9m). City of

Melbourne is managing the construction on behalf of CFA and Emergency Services Victoria (EMV)

2.2 Financial Analysis



Graph 2.B: 2018–19 Actual Expenditure versus Budget & Forecast

Council Works Category	Year to Date			Full Year	
	Budget \$'000s	Actual \$'000s	Variance \$'000s	Spend YTD %	Budget
Maintenance					
Capital Grants	1,900	1,907	(7)	100%	1,900
Maintenance	18,333	16,820	1,512	92%	18,333
Total Maintenance	20,233	18,727	1,505	93%	20,233
Capital Works					
New Works	104,937	74,634	30,302	71%	104,937
Renewal / Refurbishment	47,015	47,317	(301)	101%	47,015
Total Capital Expenditure	151,952	121,951	30,001	80%	151,952
Total Council Works Program	172,185	140,678	31,506	82%	172,185
Adjusted Council Works Program					169,318

Graph 2.C: 2018–19 Actual Expenditure versus Budget & Forecast

2.3 Maintenance

The maintenance program achieved \$18.73 million compared to the fourth quarter budgeted value of \$20.23 million.

2.4 Capital Works

The new works program achieved \$74.63 million compared to the fourth quarter budgeted value of \$104.94 million.

The renewal works program achieved \$47.32 million compared to the fourth quarter budgeted value of \$47.02 million.

2.5 Total Council Works

In total, the Council Works Program (Capital + Maintenance) has delivered 82 per cent against the fourth quarter budget value for the 2018–19 financial plan.

2.6 Program Adjustments

Attachment 4 provides a list of the program adjustments for the first and fourth quarter 2018–19 financial year.

3. Program Variances 30 June 2019

Attachment 5 provides a full list of project variance figures and Attachment 6 provides project specific explanations for major variances over \$200,000.

4. Conclusion

This report provides an update of the Council Works Program including financial analysis for the 2018–19 Council Works Program fourth quarter.

Record of Program Adjustments 2018-19

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
Quarter Four										
6.2.1.1	16B4504N	Lady Huntingfield Child Care Centre - Upgrade	2,700,000				(800,000)		1,900,000	It is proposed to further reduce the budget from \$2.7m to \$1.9m due to construction delays. This delay has pushed back the external funding from DET as the first milestone payment of \$800k based on the first pour of the ground floor slab will not be achieved by June 2019.
6.2.2.1	18B1346R	Victorian Grants Commission - Local Road Funding	673,454				370,535		1,043,989	Fifty per cent of the 2019/20 external contribution relating to the Victorian Grants Commission has been received in advance. The full amount received is expected to be carried forward into 2019/20.
6.2.2.2	18B4118R	Creative Spaces Website Redevelopment	0				95,000		95,000	Unbudgeted grant income received to finalise the Creative Spaces Website design and build. The full amount received is expected to be carried forward into 2019/20.
6.2.2.3	18B3323M	Green Our Rooftop Demonstration Roof	500,000				85,275		585,275	Unbudgeted external contribution received from Melbourne Water. These funds will be used for research and communication and will be spent in 2019/20.
6.2.3.1	18B3407N	Redevelop the Census of Land Use and Employment system (CLUE)	1,028,000	210,000					1,238,000	It is proposed to increase the budget from \$1.0m to \$1.2m. The additional funding is requested due to additional costs relating to the technology build of the product.
6.2.4.1	18B1424M	Property Services Annual Minor Works Program	520,000	380,000					900,000	It is proposed to transfer \$380k surplus funds from the following projects: 17B1411R Occupancy Permits Site Renewal Works, 18B1418M Accommodation Modifications and 18B1427R Occupancy Permit and Site Safety Works to fund unforeseen emergency works at Melbourne Town Hall and various other sites across the portfolio. These unforeseen works are due to heavy rain.
6.2.4.1	17B1411R	Occupancy Permits Site Renewal Works	70,000	(70,000)					0	It is agreed project 17B1411R Occupancy Permits Site Renewal Works will have surplus funds to part fund 18B1424M Property Services Annual Minor Works Program. These funds will be used for unforeseen emergency works at Melbourne Town Hall and other sites across the portfolio due to heavy rain.
6.2.4.1	18B1418M	Accommodation Modifications	300,000	(130,000)					170,000	It is agreed project 18B1418M Accommodation Modifications will have surplus funds to part fund 18B1424M Property Services Annual Minor Works Program. These funds will be used for unforeseen emergency works at Melbourne Town Hall and other sites across the portfolio due to heavy rain.
6.2.4.1	18B1427R	Occupancy Permit and Site Safety Works	240,000	(180,000)					60,000	It is agreed project 18B1427R Occupancy Permit and Site Safety Works will have surplus funds to part fund 18B1424M Property Services Annual Minor Works Program. These funds will be used for unforeseen emergency works at Melbourne Town Hall and other sites across the portfolio due to heavy rain.
6.2.4.2	17B1507R	Parks Renewal Works Program	884,970	241,370					1,126,340	It is proposed to transfer \$241.4k from project 18B1425R Property Services Sustainability Renewal Works to fund completion of Fawkner Park. Costs have come in higher than anticipated due to contract default and the need to extensively undo and reconstruct the base civil components.
6.2.4.2	18B1425R	Property Services Sustainability Renewal Works	416,515	(241,370)					175,145	It is proposed project 18B1425R Property Services Sustainability Renewal Works will have surplus funds to part fund 17B1507R Parks Renewal Works Program. These funds will be used to cover higher than anticipated costs due to contract default and the need to extensively undo and reconstruct the base civil components.
Total Quarter Four			7,332,939	210,000	0	0	(249,191)	0	7,293,748	

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
Quarter Three										
5.2.1.1	18B2005N	Bourke Street Precinct Redevelopment	5,000,000	(1,500,000)					3,500,000	It is agreed to reduce the budget from \$5m to \$3.5m. The design development phase of the project has been delayed pending a decision on revisions to scope, funding constraints, integration of the new city library and development of a workforce strategy for the future impacting the planned project timeframe. The reduction in funding of \$1.5 million reflects a significant amount of consultancy work not proceeding to design development pending outcomes of the above.
5.2.1.2	18B3409N	Melbourne Innovation District (MID) Digital Infrastructure	550,000	(250,000)					300,000	It is agreed to transfer \$250k to operating expenditure. This expenditure relates to collecting baseline data and completing test sites for the development of an Action Plan which will be implemented in future years. The remaining \$300k will be used for 5G pilots which will include assets and infrastructure.
5.2.1.3	18B3410N	Melbourne Innovation District (MID) Urban Realm	200,000	(200,000)					0	It is agreed to transfer \$200k to operating expenditure. This expenditure relates to developing the Urban Realm Masterplan. This Masterplan is still a concept and a plan for the future with no asset or infrastructure being built.
5.2.1.4	18B3411N	Melbourne Innovation District (MID) Test Sites	200,000	(170,000)					30,000	It is agreed to transfer \$170k to operating expenditure. This expenditure relates to Prototype Street 2018. This is a temporary structure that is utilised for two weeks to prototype ideas within the community, it cannot be reused. The remaining \$30k will be used for street furniture and other infrastructure as part of ongoing test sites.
5.2.1.5	18B3405N	Open Data Platform Development	50,000	(50,000)					0	Funding for the Open Data Platform Development is no longer required as additional datasets have been made available on the current platform.
5.2.1.6	18B4302R	Smoke-free Areas Initiative	100,000	(25,000)					75,000	It is agreed to reduce the budget from \$100k to \$75k. Implementation of proposed smoke-free footpaths bordering RMIT did not go ahead following ELT and Councillor decision.
5.2.2.1	18B1369N	Melbourne CBD Protective Security Works Program	0				7,582,000		7,582,000	Unbudgeted Income to be received per Funding Agreement from the Department of Justice and Community Safety. The funding is to deliver the program works for the Melbourne CBD Protective Security Works Program. This program includes design, project management and installation of Vehicle Security Barriers including bollards and other barriers at three key locations in the Melbourne CBD being: Bourke Street Mall, Flinders Street Station and Princes Bridge.
5.2.2.2 and 5.2.2.3	14G8111N	Southbank Boulevard Upgrading	23,673,154				913,800		24,586,954	In Quarter Three an additional \$913,800 Income is expected. Further income relating to City Road Enhancement Fund (CREF) contribution from Australia 108 - Section 173 agreement received in advance \$671,364, this income was expected in 2019/20. This income represents Stage 3 with 211 dwellings. Additional \$242,436 income expected from Hume Property Partners for bluestone pavement works to the frontage of 55 Southbank Boulevard.
5.2.3.1	18B1347R	Footpath Renewal	4,000,000	672,000					4,672,000	It is agreed to increase the budget from \$4.0m to \$4.7m. Engineering Services has the capacity to undertake additional renewal projects this financial year to make up the shortfall in funding allocated. A list of projects have been agreed with detailed designs completed for the majority of works. This was endorsed at an Asset Management strategy session with the CEO on 1 April.
5.2.3.2	18B5103M	Christmas Festival Program - Decoration maintenance and installation	1,900,000	42,500					1,942,500	It is agreed to increase the budget from \$1.9m to \$1.94m. Additional funding is required for the maintenance, installation and removal of the Chinese New Year Lanterns. No allowance was made in the original budget.
5.2.3.3	18B4424R	Parkville Tennis Club Resurfacing	100,000	30,000					130,000	It is agreed to increase the budget from \$100k to \$130k. The budget submission was based on quotes obtained by the Club in 2013/14 \$80k with a \$20k allowance for inflation. Additional funds are required for Arborist fees, Geotechnical fees, Project Management fees, Pedestrian Management and latent conditions.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
5.2.4.1	18B3416N	City Analytics	0	87,000					87,000	It is agreed project 18B3407N Redevelop CLUE will have surplus funds to fund completion of Version 1of the City Analytics core models.
5.2.4.1	18B3407N	Redevelop the Census of Land Use and Employment system (CLUE)	1,115,000	(87,000)					1,028,000	In Quarter Three it is agreed to transfer surplus funds of \$87k from project 18B3407N Redevelop CLUE to fund 18B3416N Version 1 of the City Analytics core models.
Total Quarter Three			36,888,154	(1,450,500)	0	0	8,495,800	0	43,933,454	

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
Quarter Two										
5.3.1	14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Program	10,739,000					(5,317,989)	5,421,011	It is agreed to further reduce the budget from \$10.7m to \$5.4m as a result of delayed delivery due to Heritage Victoria's refusal to approve a permit for market infrastructure and Council's subsequent decision to engage the People's Panel. This is an additional reduction from Quarter One where the budget was reduced from \$19.8m to \$10.7m.
5.3.2	16B4504N	Lady Huntingfield Integrated Children's Hub	6,727,317	(3,307,317)			(720,000)		2,700,000	It is agreed to reduce the budget from \$6.7m to \$2.7m due to the commencement of construction being delayed by four months. The delay was caused by the replacement of the structural consultant, delays in tender approvals and the approval of the Construction & Traffic Management Plan which was a requirement of the Building Permit. As a result of the delay the majority of the construction costs will be claimed in the 2019/20 financial year - this has been reflected in the Council Works Proposal relating to Budget 2019/20. This delay has pushed back the external funding from DET as the second milestone payment based on completion of the wall and roof framing will not be achieved by June 2019.
5.3.3	14G8111N	Southbank Boulevard Upgrading	26,673,154			(3,000,000)			23,673,154	It is agreed to reduce the budget from \$26.7m to \$23.7m due to a delay in receipt of approvals and signal programming from authorities. Completion of design, tendering, and award of contract for the Dodds Street linear park construction works (project stage 3) has also been delayed.
5.3.4	18B1306N	Elizabeth Street South Streetscape Improvements	2,000,000	(200,000)	(1,400,000)				400,000	It is agreed to reduce the budget from \$2.0m to \$400k. The project is on hold as a result of the development of 276 Flinders Street which is being undertaken by Multiplex with their subsequent occupation of the site expected in April 2019. The project also requires scope clarification for the design feasibility of phase 1. The Elizabeth Street Strategic Opportunities Plan will be presented to Future Melbourne Committee in March 2019.
5.3.5	18B1433N	132 Kavanagh Street - Sale of land	200,000	(200,000)					0	Reversal of Quarter One adjustment as Sale costs cannot be capitalised.
5.3.6	18B5205N	Melbourne Town Hall (visitor services) - Stage 2	400,000	(176,000)					224,000	It is agreed to reduce the budget from \$400k to \$224k as the scope of the project has been revised to the provision of digital content based on visitor needs and user experience. A digital content solution will be built to realise our promise of delivering quality, localised knowledge to visitors 24/7. The digital solution will see visitors access the new platform online and in new physical infrastructure around the municipality. A prototype will be delivered and tested with audiences by the end of 2018/19 with remainder rolled out in 2019/20.
5.3.7	18B5203N	Wayfinding signage program – Extending signs to priority areas	260,728	(100,728)					160,000	It is agreed to reduce the budget from \$261k to \$160k as the scope of the project has been reduced based on the number of city areas under development or proposed development in the near future. The signage for these areas will be installed in future years when development/construction works are complete.
5.3.8	18B3408N	Melbourne Knowledge Week Hub	130,000				(50,000)		80,000	It is agreed to reduce the budget from \$130k to \$80k due to \$50k external contribution being reclassified as Operating Revenue.
5.3.9	18B2101M	Better Bids - Development of 2019/20 Capital Works Program	80,000	(30,000)					50,000	It is agreed to reduce the budget from \$80k to \$50k due to surplus funds. Project funds were used to engage a Quantity Surveyor to review the New Council Works Bids for 2019/20 in addition to printing analysis to be used by the Budget 2019/20 Panel.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
5.4.1	18B1368N	Installation of Security Bollards – Melbourne East Police Station	0				300,000		300,000	Additional \$300k income to be received to procure and install 13 new security bollards outside the new Melbourne East Police Station. Works are to be completed by the end of March 2019 prior to the Police Station opening.
5.4.2	18B3304N	Princes Park Master Plan Implementation	250,000				170,000		420,000	Additional \$170k income received through State Government's 'funding to support public safety improvements in the City of Melbourne' grant to cover the budget shortfall.
5.4.3	18B1305R	Roadway Renewal	5,500,000				114,824		5,614,824	Additional \$114,824 from developer contributions for future reconstruction by City of Melbourne at 54-68 Kavanagh St development. Proposed Fawcner Street works.
5.4.4	18B1343R	Street Furniture Renewal	400,000				19,901		419,901	External contributions for removal and reinstatement of City of Melbourne street furniture.
5.4.5	18B1337R	DDA Compliance - Infrastructure	500,000				18,404		518,404	Additional funding provided by CPB Contractors P/L for CityLink Tula Widening project.
5.5.1	18B0303N	New Business Initiatives	5,200,000	2,220,000					7,420,000	It is agreed to increase the budget from \$5.2m to \$7.4m to deliver a broad program of new capabilities. Funding is requested to bring forward the start of key activities across the City Operations, City Strategy & Place, City Economy & Activation and Customer Business Transformation Groups in addition to the Finance and Procurement Branch.
5.5.2	17B3335N	Open Space Strategy Park Expansion Program - Market Street Park and Gardiner Reserve Park	2,150,000		140,000	520,000			2,810,000	It is agreed to increase the budget from \$2.2m to \$2.8m. Additional \$140k funding requested for Market Street Park. This is required to engage a heritage advisor to provide a background study to inform the naming process and also commence the civil and lighting package for the CoM roadworks component. Additional \$520k requested for Gardiner Reserve Park Expansion. This is required to complete the project and cover additional costs over the cost plan including infrastructure, internal & external consultation fees and internal costs to supply park light poles and park trees.
5.5.3	17B1421R	Property Services Sustainability Renewal Works	85,332	589,668					675,000	It is agreed to increase the budget from \$85k to \$675k for the lighting upgrade at Council House 2 levels 1, 2, and 4 due to existing lighting not meeting the minimum required standards. Note, lighting on level 3 has previously been completed. The project had funding in 2017/18 under 17B1421R but could not be delivered during the year hence \$410k was handed back in 2017/18 via a change request. Carry forward funds of \$85k were allocated for design only. Project is now ready for tender with expected completion by June 2019.
5.5.4	18B1409R	Parks Tree Planting and Replacement Program	1,180,000	478,800					1,658,800	It is agreed to increase the budget from \$1.2m to 1.7m to ensure the delivery of 3000 trees as per the endorsed Urban Forest Strategy in addition to new costs for 12 advanced trees for Bourke Street Mall as part of the hazardous vehicle mitigation barriers programme. This is a further increase from Quarter One where the Panel agreed to increase the budget by \$330k.
5.5.5	18B3354N	Seafarers Rest	100,000	50,000					150,000	It is agreed to increase the budget from \$100k to \$150k. Additional \$30k funding requested for site investigation and remediation cost work in order to finalise the design brief and develop the design. The project requires a Memorandum of Understanding (MOU) between the parties involved with the remediation works and an agreement for the delivery of the project. The MOU and the wider agreement process require external legal advice which is estimated to cost \$20k.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
5.6.1	17B1358N	Bicycle Improvement Program	2,200,000	(1,260,000)	1,260,000		54,393		2,254,393	In Quarter Two it is agreed to fund the project with the balance of the unallocated Parking Levy. Each year the State Government allocates \$7.0m Parking Levy to address traffic congestion in the CBD. As a result of Elizabeth Street handing back \$1.4m and Market Street requesting \$140k in Quarter Two there was a nett amount of \$1.26m remaining. Also in Quarter Two and additional \$54,393 has been obtained through Vic Roads funding. In Quarter One additional funds were allocated for Bicycle Hoops in line with the Year Three Bike Plan \$400k and Council Decision 27 November 2018 1.3.10 an additional \$900k was allocated for further delivery of Bicycle Improvement Program.
5.6.2	17B1507R	Parks Renewal Works Program	434,970	450,000					884,970	It is agreed to transfer \$450k from project 18B1423R Property Services Accommodation Improvements and Renewal to fund completion of Fawkner Park. Costs have come in higher than anticipated due to contract default.
5.6.2	18B1423R	Property Services Accommodation Improvements and Renewal	866,515	(450,000)					416,515	It is agreed project 18B1423R Property Services Accommodation Improvements and Renewal will have surplus funds to fund completion of Fawkner Park.
5.6.3	17B0303R	IT Renewal	248,342	200,000					448,342	In Quarter Two Engineering services is bringing surveillance of road assets in-house from the Civil Infrastructure Services contract. Additional funds are required to progress the development of the mobile asset defect surveillance solution beyond the 'minimum viable product' solution, which will not provide the required functionality to undertake this service efficiency. It is agreed that funds will be moved from 17B1307N New Waste Management Compactors.
5.6.3	17B1307N	New Waste Management Compactors	200,000	(200,000)					0	It is agreed to use funds from the project to fund in-house surveillance of road assets in 17B0303R - IT Renewal (Salesforce Field Services).
Total Quarter Two			66,525,358	(1,935,577)	0	(2,480,000)	(92,478)	(5,317,989)	56,699,314	

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
Quarter One										
	18B3362N	Victoria Emergency Services Memorial in Treasury Gardens	0				1,878,000		1,878,000	Unbudgeted Income to be received per MOU from CFA to deliver the Victorian Emergency Services Memorial. City of Melbourne will be managing the construction on behalf of CFA and EMV. It is expected \$700k will be carried forward into 2019/20.
	14G8111N	Southbank Boulevard Upgrading	25,155,427				1,517,727		26,673,154	Income relating to the City Road Enhancement Fund (CREF) contribution from Australia 108 - Section 173 agreement received in advance, this income was expected in 2019/20. In accordance with Registered Agreement AL720708V the owner of the land must pay the CREF within 60 days of the issue of the statement of compliance per apartment within the relevant stage. This income represents Stage 1 and Stage 2 with 322 and 155 dwellings respectively.
	18B5206N	Melbourne Visitor Centre Relocation	0				250,000		250,000	It is agreed to create a new project code with a \$250k external contribution from Rail Projects Victoria to fund the completion of the new visitor centre in the Melbourne Town Hall early September 2018.
	18B3361N	Past Adoption Practice Memorial	0				50,000		50,000	It is agreed to create a new project code with a \$50k external contribution to construct a memorial for the sixth anniversary of the Victorian Parliamentary Apology for past adoption practices.
	18B3407N	Redevelop the Census of Land Use and Employment system (Smart Cities & Suburbs initiative)	1,290,000				(175,000)		1,115,000	Reduction in Income due to funding received in 2017/18 with works subsequently commenced in the prior year. Income received in 2017/18 included a Commonwealth Grant \$100K and Co Funding from Stonington \$50k and Port Philip \$25k Councils. Budget 2018/19 includes a Commonwealth Grant \$350k and Co Funding from Local Councils \$140k.
	18B3107N	Princess Theatre Short Term Works	0	65,000			61,000		126,000	Marriner Group have agreed to fund 50% of the cost \$122k of a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production. An additional \$4k has been added to cover the cost involved in the road closure. This temporary public space will provide public realm improvements and additional space for the large volumes of pedestrians expected within the precinct. It is agreed to transfer \$65k from project 18B3337N Improving Small Amenity Spaces combined with Green your laneways to part fund this project.
	18B3337N	Improving Small Amenity Spaces combined with Green your laneways	100,000	(65,000)					35,000	It is agreed project 18B3337N Improving Small Amenity Spaces combined with Green your laneways will have surplus funds to part fund a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production.
	17B3346N	Les Erdi Plaza	0	35,000		30,000	30,000		95,000	The site at Les Erdi Plaza has been used by Metro Trains Melbourne Pty Ltd as a holding site for the works at Platform 10, Flinders Street Station. CoM received \$35k from Metro for the provision of community infrastructure in consideration for the delay to the programmed community use of the Licensed Area of Les Erdi Plaza, Northbank. These funds were received in 2017/18 and were not carried forward, hence the request for CoM funding in 2018/19. It is agreed to transfer \$30k from 16B3333N Lincoln Square to develop a skate facility at Les Erdi Plaza, Northbank. CoM received an additional \$30k from Metro in 2018/19.
	16B3333N	Lincoln Square (Landscape Concept Plan)	3,568,383			(30,000)			3,538,383	It is agreed project 16B3333N Lincoln Square will have surplus funds to cover additional costs associated with the provision of a skate facility at 17B3346N Les Erdi Plaza, Northbank.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
	18B1346R	Victorian Grants Commission - Local Road Funding	673,454	360,094			(360,094)		673,454	It is agreed to transfer funds from project 17B1320R Victorian Grants Commission - Local Road Funding due to income budgeted in 2018/19 against project 18B1346R Victorian Grants Commission - Local Road Funding received in 2017/18 with the full amount being carried forward \$360,094. Reduction in 2018/19 Income due to funding received in 2017/18.
	17B1320R	Victorian Grants Commission - Local Road Funding	360,094	(360,094)					0	It is agreed to transfer to current year project 18B1320R Victorian Grants Commission - Local Road Funding due to income received in 2017/18 against project 17B1320R Victorian Grants Commission - Local Road Funding. The full amount was carried forward \$360,094.
	13G8103N	Living Victoria Fund (Uni Square)	4,150,000			3,500,000			7,650,000	The total Uni Square Project budget is \$13m which will require expenditure this financial year of \$9m for stage one works. Insufficient funds were allocated to the 2018/19 Budget and an additional POS funds are requested to meet the Contract 100269 - Civil and Streetscape Works.
	15G8135N	Boyd New Park	3,021,980			948,020			3,970,000	Additional POS funding requested to complete the works at Boyd Park and additional works to realign the gas line from the current location near the playground. The tender was endorsed by Council on 25 September 2018 with the understanding that additional funding would be required to cover demolition and administrative costs.
	16B3324N	College Crs Stormwater Harvesting - levers Reserve	71,000			120,000			191,000	It is agreed to transfer funds from project 16B3321N Elliot Avenue Billabong due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis. If studies are viable, detailed design development will commence and community engagement will be undertaken. A business case for capital works submission will be generated for further stages in 2019/20.
	16B3321N	Elliot Avenue Billabong	262,216			(120,000)			142,216	It is agreed to transfer funds from project 16B3324N College Crescent Stormwater Harvesting - levers Reserve due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis.
	18B1409R	Parks Tree Planting and Replacement Program	850,000	330,000					1,180,000	Additional funding is requested to enable the successful delivery of 3000 trees as per endorsed Urban Forest Strategy. The Parks Tree Planting and Replacement Program delivers 3000 trees annually to meet the canopy cover objective of the Urban Forest Strategy. The original budget bid was for \$1.6m however the approved amount was reduced by approximately \$750k, with the funds redirected to other capital projects that would deliver tree planting. These projects ie University Square and Southbank Boulevard have delivered approximately 400 trees this planting season. The current tree planting budget \$850k is fully committed for 2018/19. It was agreed to approve Panel's suggested increase budget by \$330k.
	17B1358N	Bicycle Improvement Program	900,000	1,300,000					2,200,000	Additional funds required for Bicycle Hoops in line with the Year Three Bike Plan. Council Decision 27 November 2018 1.3.10 additional \$900k allocated for further delivery of Bicycle Improvement Program.
	18B1433N	132 Kavanagh Street - Sale of land	0	200,000					200,000	Additional funding requested to meet the cost of sale for this land. Council Resolution from meeting 27 June 2017 (minute 6.15, item 1.5) allocated \$200k from surplus Capital Works funding to retender the process - this amount was not carried forward.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
	18B3355R	Southbank Promenade upgrade	1,000,000	(500,000)					500,000	Steering Committee to determine when project will go ahead, it is anticipated this will be completed in 2019/20. Funding for 2018/19 required for design and immediate works and program.
	17B3103R	Spencer Street Pedestrian Safety Works	117,000	65,000					182,000	It is agreed to transfer funds from project 18B3105R Spencer Street Public Realm Improvements to cover additional costs associated with the kerb extension project in Collins and Spencer Streets due to costs coming in higher than the original CityWide estimate. Costs are high due to CoM requesting work throughout the night during construction in addition to associated traffic management cost.
	18B3105R	Spencer Street Public Realm Improvements	500,000	(65,000)					435,000	It is agreed project 18B3105R Spencer Street Public Realm Improvements will have surplus funds to cover additional costs associated with 17B3103R Spencer Street Pedestrian Safety Works to fund the kerb extension project in Collins and Spencer Streets.
	17B3104R	St Kilda Road Master Plan	80,000	(65,000)					15,000	It is agreed project 17B3104R St Kilda Road Master Plan will have surplus funds.
	14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Program	19,785,468					(9,046,468)	10,739,000	It is agreed to reduce the budget from \$19,785,468 to \$10,739,000 as a result of delayed delivery due to Heritage Victoria's refusal to approve a permit for market infrastructure and the subsequent Council's decision to commence a new engagement approach in the form of a the People's Panel.
		Total Quarter One	61,885,022	1,300,000	0	4,448,020	3,251,633	(9,046,468)	61,838,207	
		Total Adjustments	172,631,473	(1,876,077)	0	1,968,020	11,405,765	(14,364,457)	169,764,723	



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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)		
MAINTENANCE PROJECTS						
16B4405M	Library Facilities Equipment, Renewal and Maintenance Works	0	0	1,095	(1,095)	
17B1304M	Street Trading Infrastructure Maintenance	0	0	0	(0)	
17B1337M	Solar Compactor Bins	0	0 0		(0)	
17B1393M	Street Lighting Renewal (LED rollout -New Upgrade)	0	0	9,025	(9,025)	
17B1422M	Accommodation Modifications	0	0	9,538	(9,538)	
17B1423M	Furniture and Equipment	0	0	7,806	(7,806)	
17B1424M	Property Services Annual Minor Program Works	0	0	70,790	(70,790)	
17B1509M	Parks Maintenance Works Program	0	0	1,958	(1,958)	
17B2101M	Advance Architectural Design	0	0	20,000	(20,000)	
17B2107M	Maintenance of City Pedestrian Signage	0	0	(293)	293	
17B2108M	Melbourne Contemporary Pavilion	0	0	(2,000)	2,000	
17B2301M	Melbourne Metro Rail	0	0	0	(0)	
17B3342M	Urban Forest Health (Pest & Disease Management)	0	0	2,121	(2,121)	
17B4115M	ArtPlay Equipment and Furniture Maintenance	0	0	(3,145)	3,145	
17B4116M	Arts House Annual Maintenance of Theatrical Equipment	0	0	(136)	136	
17B4119M	Public Art Program - Public Art Melbourne Lab and Maintenan	0	0	550	(550)	
17B4422M	Library and Community Hubs Equipment, Renewal and Maintenan	0	0	0	(0)	
17B4506M	Children Centres - Equipment maintenance and renewal	0	0	2,808	(2,808)	
18B0302M	IT Maintenance	1,500,000	1,500,000	1,585,476	(85,476)	
18B1309M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	40,000	24,931	15,069	
18B1326M	Bridge Maintenance	325,000	325,000	325,000	0	
18B1327M	Street Lighting Maintenance (OMR Charges)	1,300,000	1,300,000	1,052,811	247,189	#
18B1328M	Wharf and Marina Maintenance	154,000	154,000	154,001	(1)	
18B1329M	Bicycle Lane Maintenance	165,600	165,600	165,600	0	
18B1330M	Traffic Signal Installations	450,000	450,000	450,000	0	
18B1332M	Pump Station Maintenance	55,000	55,000	55,000	0	
18B1333M	Banner Pole Maintenance	41,000	41,000	41,000	0	
18B1334M	Street Lighting Upgrade	633,000	633,000	681,673	(48,673)	
18B1336M	Street Lighting Renewal (LED rollout - New Upgrade)	5,000,000	5,000,000	4,126,551	873,449	#
18B1352M	Fire Hydrant Maintenance	50,000	50,000	50,000	0	
18B1362M	Safe City Camera Maintenance	133,000	133,000	103,143	29,858	
18B1363M	Corporate Security Access and Control Maintenance	121,923	121,923	132,129	(10,206)	
18B1366M	Street Trading Infrastructure Maintenance	208,080	208,080	162,071	46,009	
18B1410M	Parks Maintenance Works Program	1,100,000	1,100,000	1,158,659	(58,659)	
18B1418M	Accommodation Modifications	300,000	300,000	120,963	179,037	*
18B1424M	Property Services Annual Minor Works Program	520,000	520,000	871,511	(351,511)	* #
18B2002M	Melbourne Contemporary Pavilion	300,000	300,000	300,000	0	
18B2101M	Better Bids - Development of 2019/20 Capital Works Program	80,000	80,000	42,216	37,784	*
18B2102M	Advance Architectural Design	100,000	100,000	33,451	66,549	
18B2103M	Advance Landscape Architecture Design	100,000	100,000	57,723	42,277	
18B2104M	Advance Streetscape Design	50,000	50,000	43,677	6,323	
18B2105M	Advance Urban Design	50,000	50,000	56,577	(6,577)	
18B2106M	Maintenance of Pedestrian Signage	105,000	105,000	92,674	12,326	
18B2107M	Advance Industrial Design	75,000	75,000	193,396	(118,396)	
18B2108M	Advance Parks Design	100,000	100,000	91,892	8,108	
18B2301M	Metro Tunnel Project – CoM works	250,000	250,000	270,308	(20,308)	
18B3104M	City River Concept Plan	70,000	70,000	46,000	24,000	
18B3323M	Green Our Rooftop Demonstration Roof	500,000	500,000	48,307	451,693	* #
18B3327M	Strategic review of dogs in open space	100,000	100,000	47,820	52,180	
18B3328M	Creating habitat for biodiversity	150,000	150,000	172,521	(22,521)	
18B3329M	Connecting people with nature	95,000	95,000	64,202	30,798	
18B3336M	Exceptional tree register, second round of nominations	91,000	91,000	87,521	3,479	
18B3351M	Assessment Tool for Green Infrastructure	100,000	100,000	92,745	7,255	
18B3352M	Domain Parklands Master Plan Implementation Plan	70,000	70,000	27,282	42,718	
18B3359M	Urban Forest Health (Pest and Disease Management)	270,000	270,000	263,332	6,668	
18B4108M	Arts House Annual Maintenance of Theatrical Equipment	40,000	40,000	37,273	2,727	
18B4110M	Signal Theatre Equipment Maintenance	20,000	20,000	19,973	27	
18B4111M	ArtPlay Theatre Equipment Maintenance	20,000	20,000	19,365	635	
18B4113M	Capital Maintenance of the Art and Heritage Collection	200,000	200,000	204,126	(4,126)	

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)		
18B4115M	Maintenance - Creative Spaces	60,294	60,294	72,047	(11,753)	
18B4117M	Public Art Melbourne - Lab and Maintenance	273,000	273,000	201,327	71,673	
18B4416M	Library and Community Hubs Renewal and Maintenance	300,000	300,000	236,095	63,905	
18B4418M	YMCA Managed Recreation Facility Equipment, Renewal and Main	150,000	150,000	162,573	(12,573)	
18B4423M	Library Technology Maintenance and Renewal	332,000	332,000	304,074	27,926	
18B4503M	Carlton Primary School - Early Learning and Family Services	1,900,000	1,900,000	1,900,000	(0)	
18B5103M	Christmas Festival Program - Decoration maintenance and inst	1,900,000	1,900,000	1,903,418	(3,418)	*
18B5105M	Moomba Festival - Parade asset maintenance	200,000	200,000	178,184	21,816	
18B5108M	Premier Event - Asset maintenance	25,000	25,000	6,050	18,950	
18B5204M	Wayfinding signage program - Maintenance	60,000	60,000	70,638	(10,638)	
TOTAL MAINTENANCE PROJECTS		20,232,897	20,232,897	18,727,423	1,505,474	
CAPITAL PROJECTS						
13G8103N	Living Victoria Fund	4,150,000	4,150,000	6,814,818	(2,664,818)	* #
13G8105N	Climate Adaptation - Urban Landscapes New Works	1,500,000	1,500,000	1,640,269	(140,269)	
14G0365N	Urban Renewal Areas concept design development	53,840	53,840	50,387	3,454	
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	19,785,468	19,785,468	5,657,082	14,128,386	* #
14G4902N	Implementation of Docklands Community and Place Plan	100,163	100,163	97,019	3,145	
14G8111N	Southbank Boulevard Upgrading	25,155,427	25,155,427	17,565,561	7,589,866	* #
14G8114N	Hawke and Adderley Street Park Expansion	96,000	96,000	46,482	49,519	
14G8115N	Railway Place and Miller Street Reserve Park Expansion	102,676	102,676	102,250	426	
15B3101N	City Road Improvement	281,783	281,783	63,151	218,632	#
15G3510R	Property Services Corporate Renewal Works	0	0	0	0	
15G3516R	Property Services DDA Physical Access Works	0	0	0	0	
15G7613R	City Library facility upgrade	0	0	(64,118)	64,118	
15G7923N	North Melbourne Reserve New Landscaping & Synthetic Court In	0	0	3,250	(3,250)	
15G8135N	Boyd New Park	3,021,980	3,021,980	2,125,586	896,394	* #
16B1376N	Flood Mitigation – Whiteman Street/Clarendon Street	51,548	51,548	0	51,548	
16B1407N	Property Services Sustainability New Works	414,762	414,762	94,883	319,879	#
16B1410R	Property Services Corporate Renewal Works	0	0	0	0	
16B1415R	Drill Hall Post Occupancy Review	0	0	(39)	39	
16B1416R	Occupancy Permits Site Renewal Works	0	0	0	0	
16B1418R	Town Hall Renewal Works	0	0	13,702	(13,702)	
16B1423N	Emissions Reduction Plan	644,400	644,400	387,471	256,929	#
16B1513R	Parks Tree Renewal Program	0	0	731	(731)	
16B3205N	Docklands (Mirvac Tower 6) Community Facility	0	0	5,949	(5,949)	
16B3316N	Urban Greening Partnership Fund	23,537	23,537	25,000	(1,463)	
16B3317N	Tree Trial Program (trailing new trees)	0	0	(3,493)	3,493	
16B3318N	Greening Melbourne Implementation Plan	285,994	285,994	191,362	94,632	
16B3319N	Green Your Laneway Pilot Projects	0	0	(194,426)	194,426	
16B3320N	AMCOR Water Pipeline	160,000	160,000	39,217	120,783	
16B3321N	Elliot Avenue Billabong	262,216	262,216	152,126	110,090	*
16B3324N	College Crs Stormwater Harvesting	71,000	71,000	72,811	(1,811)	*
16B3332N	Clayton Reserve	0	0	162	(162)	
16B3333N	Lincoln Square (Landscape Concept Plan)	3,568,383	3,568,383	764,041	2,804,342	* #
16B3343N	Argyle Square	0	0	113	(113)	
16B3344N	Bedford Street Park	0	0	59	(59)	
16B3401N	Reimagining Ground Floor Administration Building	55,320	55,320	0	55,320	
16B4117R	ArtPlay Foyer Refurbishment	0	0	3,287	(3,287)	
16B4504N	Lady Huntingfield Child Care Centre - Upgrade	6,727,317	6,727,317	1,931,854	4,795,463	* #
16B5103N	Melbourne Music Week Hub Infrastructure	0	0	(82)	82	
17B0301N	IT New - Bus Impr - HR Technology Modernisation	461,637	461,637	461,637	0	
17B0302N	IT New - Digital Services Platform	417,419	417,419	417,419	0	
17B0303R	IT Renewal	248,342	248,342	448,342	(200,000)	* #
17B0305N	IT New - What's On Business and Visitor Experience	450,000	450,000	450,000	0	
17B1307N	New Waste Management Compactors	200,000	200,000	0	200,000	* #
17B1314R	Flood Mitigation Renewal	0	0	(0)	0	
17B1315R	Drains renewal	99,444	99,444	99,444	0	
17B1318R	Street Furniture Renewal	0	0	1,130	(1,130)	

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
17B1319R Roads to Recovery Program	0	0	(0)	0	
17B1320R Victorian Grants Commission - Local Road Funding	360,094	360,094	0	360,094	* #
17B1322R Footpath Renewal	0	0	(0)	0	
17B1348R Princess Bridge Bluestone Repair works	675,369	675,369	664,798	10,571	
17B1354N Elizabeth St South Streetscape Improvements	60,951	60,951	61,515	(564)	
17B1356N Flood Mitigation Whiteman St / Clarendon St	42,980	42,980	42,980	(0)	
17B1357N New Drainage Infrastructure	148,349	148,349	148,349	(0)	
17B1358N Bicycle Improvement Program	900,000	900,000	1,828,630	(928,630)	* #
17B1360N Walking Plan	310,000	310,000	310,000	0	
17B1361N Road Safety Program	450,000	450,000	417,359	32,641	
17B1362N CBD Security Measures – Agreement#1	329,635	329,635	663,135	(333,500)	#
17B1363N CBD Security Measures – Agreement#2	0	0	0	0	
17B1401N City Baths Master Planning	115,000	115,000	195,150	(80,150)	
17B1404N KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOP	450,000	450,000	198,044	251,956	#
17B1406N Melbourne Town Hall Venue Wifi and Facade Lighting	125,226	125,226	192,636	(67,410)	
17B1409R Drill Hall Open Space Improvement Project	45,000	45,000	14,175	30,825	
17B1410R Kathleen Styme Post Occupancy Review Works	66,821	66,821	63,113	3,708	
17B1411R Occupancy Permits Site Renewal Works	70,000	70,000	(27,345)	97,345	*
17B1415R Property Services Community Renewal Works	0	0	341,911	(341,911)	#
17B1416R Property Services Corporate Renewal Works	0	0	46,777	(46,777)	
17B1417R Property Services DDA Works	0	0	23,920	(23,920)	
17B1418R Property Services Hazardous Material Remediation Program	0	0	(75)	75	
17B1421R Property Services Sustainability Renewal Works	85,332	85,332	605,389	(520,057)	* #
17B1503N Southbank Promenade - Landscape Upgrade	107,124	107,124	0	107,124	
17B1505N Melbourne City Marina electrical works Upgrade	0	0	(41,405)	41,405	
17B1507R Parks Renewal Works Program	434,970	434,970	1,157,844	(722,874)	* #
17B1513R Parks Tree Planting and Replacement Program	0	0	88,497	(88,497)	
17B2001R Town Hall Precinct (CH1 portion) Redevelopment	0	0	8,065	(8,065)	
17B2201N Munro Community Hub	100,000	100,000	44,242	55,758	
17B3101R City River	20,000	20,000	(80,000)	100,000	
17B3103R Spencer Street Pedestrian Safety Works	117,000	117,000	169,225	(52,225)	*
17B3104R St Kilda Road Master Plan	80,000	80,000	(21,326)	101,326	*
17B3201R North Melbourne Community Centre	44,067	44,067	97,242	(53,175)	
17B3205N Racecourse Road	0	0	(78,950)	78,950	
17B3302R Climate Adaptation in streetscapes (renewal)	0	0	10,637	(10,637)	
17B3303N Fawkner Park Master Plan implementation	999,397	999,397	346,343	653,054	#
17B3307N Royal Park Master Plan	0	0	34,871	(34,871)	
17B3334N North Bank Open Space & Public Realm Projects	2,201,560	2,201,560	198,228	2,003,332	#
17B3335N Open Space Strategy Park Expansion Program	2,150,000	2,150,000	2,529,114	(379,114)	* #
17B3336N Princes Park Master Plan Implementation	0	0	2,955	(2,955)	
17B3337N Urban Ecology and Biodiversity Strategy implementation	0	0	19,526	(19,526)	
17B3339R Carlton Gardens Master Plan and Implementation	0	0	(429)	429	
17B3341R Holland Park Playground Renewal	29,899	29,899	65,952	(36,053)	
17B3346N Les Erdi Plaza	0	0	12,078	(12,078)	*
17B3347N Memorials	50,000	50,000	0	50,000	
17B3402N Innovation District	0	0	(135,788)	135,788	
17B3404N Smart City Approach - Prototyping	0	0	(20)	20	
17B3407N Redevelop the Census of Land Use and Employment system (Smar	140,241	140,241	140,241	0	
17B4101N Public Art Melbourne (Growth Areas)	0	0	10,309	(10,309)	
17B4102N Public Art Melbourne and Collection	39,546	39,546	39,546	(0)	
17B4111R Arts House Refurbishment of Foyer and Public Areas Stage 2	0	0	(82,155)	82,155	
17B4404N EMERGING TECHNOLOGY EQUIPMENT PURCHASE	0	0	(12,104)	12,104	
17B4410N COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERN	750,000	750,000	765,440	(15,440)	
17B4413R COMMUNITY RECREATION FACILITY, SPORTSFIELD AND PAVIL	0	0	(14,240)	14,240	
17B4414N Leased Community Sports Club Lighting Upgrades	0	0	(946)	946	
17B4505R Family Services - Minor capital works and refurbishments to	0	0	1	(1)	
17B5102R Events Melbourne - Digital Signage Renewal	43,250	43,250	53,250	(10,000)	
17B5201N Wayfinding signage: extending signs to priority areas	45,450	45,450	45,450	0	
17B5202N Melbourne Visitor Centre - New Fitout works (Premium Centre	203,895	203,895	202,367	1,528	
18B0301R IT Renewal	5,500,000	5,500,000	5,520,084	(20,084)	
18B0303N New Business Initiatives	5,200,000	5,200,000	6,018,495	(818,495)	* #
18B0304N New CoM Desktop Environment	700,000	700,000	346,612	353,388	#



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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
18B0305N	1,000,000	1,000,000	955,121	44,879	
18B0306N	100,000	100,000	122,726	(22,726)	
18B1201N	500,000	500,000	126,660	373,340	#
18B1305R	5,500,000	5,500,000	6,374,535	(874,535)	* #
18B1306N	2,000,000	2,000,000	166,617	1,833,383	* #
18B1323R	265,000	265,000	252,919	12,081	
18B1325N	82,500	82,500	55,380	27,120	
18B1337R	500,000	500,000	518,404	(18,404)	*
18B1339R	1,900,000	1,900,000	1,900,000	0	
18B1340R	1,730,000	1,730,000	2,258,000	(528,000)	#
18B1341R	690,000	690,000	690,223	(223)	
18B1343R	400,000	400,000	463,795	(63,795)	*
18B1344R	323,947	323,947	323,947	0	
18B1346R	673,454	673,454	673,454	0	*
18B1347R	4,000,000	4,000,000	4,587,821	(587,821)	* #
18B1349R	50,000	50,000	101,506	(51,506)	
18B1350R	300,000	300,000	300,000	0	
18B1351R	150,000	150,000	10,000	140,000	
18B1353R	1,035,000	1,035,000	1,035,000	0	
18B1367N	400,000	400,000	117,656	282,344	#
18B1368N	0	0	313,968	(313,968)	* #
18B1369N	0	0	6,851,308	(6,851,308)	* #
18B1406R	7,100,000	7,100,000	6,368,426	731,574	#
18B1409R	850,000	850,000	1,589,452	(739,452)	* #
18B1412N	70,000	70,000	70,000	0	
18B1414N	250,000	250,000	7,810	242,190	#
18B1422N	121,600	121,600	69,611	51,989	
18B1423R	866,515	866,515	162,222	704,293	* #
18B1425R	700,000	700,000	324,694	375,306	* #
18B1426R	400,000	400,000	324,615	75,385	
18B1427R	240,000	240,000	20,610	219,390	* #
18B1428R	150,000	150,000	2,659	147,341	
18B1429R	168,000	168,000	140,000	28,000	
18B1430R	66,680	66,680	5,000	61,680	
18B1431R	200,000	200,000	120,019	79,981	
18B1432R	6,000,000	6,000,000	6,783,008	(783,008)	#
18B1433N	0	0	42,868	(42,868)	*
18B2004N	3,000,000	3,000,000	1,797,700	1,202,300	#
18B2005N	5,000,000	5,000,000	3,006,971	1,993,029	* #
18B3105R	500,000	500,000	0	500,000	* #
18B3106R	500,000	500,000	63,252	436,748	#
18B3107N	0	0	132,685	(132,685)	*
18B3205R	100,000	100,000	23,554	76,446	
18B3304N	250,000	250,000	344,426	(94,426)	*
18B3337N	100,000	100,000	51,868	48,132	*
18B3342N	100,000	100,000	43,206	56,794	
18B3343R	100,000	100,000	86,807	13,193	
18B3345R	500,000	500,000	445,893	54,107	
18B3350R	100,000	100,000	56,724	43,276	
18B3354N	100,000	100,000	81,267	18,733	*
18B3355R	1,000,000	1,000,000	293,052	706,948	* #
18B3360N	300,000	300,000	208,288	91,712	
18B3361N	0	0	30,558	(30,558)	*
18B3362N	0	0	523,739	(523,739)	* #
18B3405N	50,000	50,000	0	50,000	*
18B3406N	200,000	200,000	131,581	68,419	
18B3407N	1,290,000	1,290,000	788,336	501,664	* #
18B3408N	130,000	130,000	79,900	50,100	*
18B3409N	550,000	550,000	278,086	271,914	* #
18B3410N	200,000	200,000	126,138	73,862	*
18B3411N	200,000	200,000	19,790	180,210	*
18B3416N	0	0	16,375	(16,375)	*

* Denotes comment explaining adjustment is contained in Attachment 3
 # Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
18B4109N Meat Market Technical Upgrade	130,000	130,000	130,197	(197)	
18B4112R ArtPlay Office Redesign	70,000	70,000	73,723	(3,723)	
18B4114R Arts House staged replacement lighting and audio	37,000	37,000	36,060	940	
18B4116N Public Art Melbourne (Growth Areas)	2,244,320	2,244,320	2,205,609	38,711	
18B4118R Creative Spaces Website Redevelopment	0	0	0	0	*
18B4302R Smoke-free Areas Initiative	100,000	100,000	31,993	68,007	*
18B4414R Library Collections Renewal	1,320,000	1,320,000	1,349,929	(29,929)	
18B4415N Sporting Pavilion Gender Neutral Design Concepts and Costing	200,000	200,000	0	200,000	#
18B4419N Sporting Pavilion Food Handling Regulation Improvements	100,000	100,000	132,527	(32,527)	
18B4421N Sporting Pavilion Gas Bottle/BBQ Storage	70,000	70,000	72,439	(2,439)	
18B4422N Melbourne City Baths/North Melbourne Recreation Centre Secur	40,000	40,000	40,000	0	
18B4424R Parkville Tennis Club Resurfacing	100,000	100,000	2,250	97,750	*
18B4506N Munro Community Hub	582,000	582,000	358,286	223,714	#
18B4507N Carlton Central Learning Precinct – ELC and Family Services	455,270	455,270	61,061	394,210	#
18B5101N Christmas Festival Program - New decorations	600,000	600,000	959,441	(359,441)	#
18B5102R Christmas Festival Program - Decoration renewal	270,000	270,000	146,000	124,000	
18B5104N Moomba Festival - Parade asset design and construction	200,000	200,000	202,100	(2,100)	
18B5106R Moomba Festival - Parade asset refurbishment	100,000	100,000	104,645	(4,645)	
18B5107R Premier Event - Asset refurbishment	40,000	40,000	64,677	(24,677)	
18B5203N Wayfinding signage program – Extending signs to priority are	260,728	260,728	138,325	122,403	*
18B5205N Melbourne Town Hall (visitor services) - Stage 2	400,000	400,000	90,296	309,704	* #
18B5206N Melbourne Visitor Centre Relocation	0	0	176,957	(176,957)	*
TOTAL CAPITAL PROJECTS	151,951,826	151,951,826	121,950,891	30,000,935	
TOTAL MAINTENANCE AND CAPITAL PROJECTS	172,184,723	172,184,723	140,678,313	31,506,410	



2018-19 Council Works Program

Fourth Quarter - Schedule of Program Variances

Projects >\$200,000 variance to budget

Attachment 5
Agenda item
Council
27 Aug 2019

Project	Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
13G8103N Living Victoria Fund A change request was required in order to adjust the project budget for the University Square redevelopment project. Additional budget of \$3.5M was sought due to latent site conditions and delays, and was approved, resulting in the Variance in relation to the original YTD Budget figure.	4,150,000	7,650,000	4,150,000	6,814,818	(2,664,818)
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr The budget for the entire program was reduced from \$19.8m to \$5.4m in Quarter 2, due to the decision to implement a People's Panel process for the provision of market infrastructure. Following the Future Melbourne Committee decision on 2 April 2019 to proceed with Option A, the delivery of market infrastructure entered schematic design phase in the fourth quarter which resulted in increased costs to those forecast. Hence this change is a timing issue (costs brought forward) and not as a result of an over spend.	19,785,468	5,421,011	19,785,468	5,657,082	14,128,386
14G8111N Southbank Boulevard Upgrading The Southbank Boulevard upgrading project has experienced significant delays due to a combination of latent site conditions, delays with approvals from external authorities, and coordination issues. These delays with the first stage of works have caused delays with the following stages, resulting in a significant budget underspend, which was then carried forward.	25,155,427	24,586,954	25,155,427	17,565,561	7,589,866
15B3101N City Road Improvement Kings Way undercroft (Action 2) – Southern undercroft and City Road Park • Time – Design development still underway (Cost plan A level) • Budget – Consultant team procured July 2019 Alexandra Avenue (Action 5) • Time/Budget – Timeline for CitiPower has pushed construction into next financial year resulting in underspend City Road West (Action 1) • Scope – On hold due to resourcing, staging & budget	281,783	281,783	281,783	63,151	218,632
15G8135N Boyd New Park Demolition of the Boyd Old School building commenced later than programmed due to service authority's delayed in disconnecting live services from the building. Demolition works commenced later than anticipated and civil contractors weren't able to commence works onsite until completion of the demolition works. During the execution of the civil works additional delay incurred due to inclement weather and gas main diversion by the gas company.	3,021,980	3,970,000	3,021,980	2,125,586	896,394
16B1407N Property Services Sustainability New Works Budget was fully spent in June with invoices being receipted at the end of June and payments processed in July. The amount of \$16,390 was carried forward to 19-20 budget.	414,762	414,762	414,762	94,883	319,879
16B1423N Emissions Reduction Plan This budget is a loan from CEFC, not Council fund. Completed all programmed work in June 2019. Fund to be returned to CEFC.	644,400	644,400	644,400	387,471	256,929
16B3333N Lincoln Square (Landscape Concept Plan) Funds have been committed to construct the Lincoln Square expansion works. The Tender process and neighbouring construction Works at University Square delayed awarding the Tender and commencing construction. The tender has now been awarded with construction due to be completed by October 2019.	3,568,383	3,538,383	3,568,383	764,041	2,804,342
16B4504N Lady Huntingfield Child Care Centre - Upgrade Lady Huntingfield is a multi-year budget. Due to delays in the commencement of construction, a change request was submitted in Q2 of FY18/19 to reduce the FY18/19 budget from \$6,727,317 to \$2,700,000 (DM#12055829). Further delays due to latent conditions on site had impacted the external funding from DET. The first milestone payment of \$800K was deferred to the FY19/20. As a result, a second change request was submitted in Q4 of FY18/19 to reduce the budget further from \$2.7M to \$1.9M. (DM#12539336) The year to date Actual of \$1,931,854 correlates to the revised budget of \$1,900,000.	6,727,317	1,900,000	6,727,317	1,931,854	4,795,463
17B0303R IT Renewal Additional \$200k funding was reallocated from Engineering Services to support Field Services project that was initiated and deployed within the financial year.	248,342	448,342	248,342	448,342	(200,000)
17B1307N New Waste Management Compactors This project was cancelled during the year and the funds reallocated to software development to assist Road Surveillance Officers.	200,000	0	200,000	0	200,000
17B1320R Victorian Grants Commission - Local Road Funding The VGC allocated advanced funding in 2017/18. This amount was carried forward and spent from the 2018/19 cost code (18B1346R).	360,094	0	360,094	0	360,094
17B1358N Bicycle Improvement Program Requirement to redesign the Liniithgow/St Kilda/Southbank Bvd design due to Metro Tunnel Project. • Delays to obtaining VicRoads approval due to the above. This project is an action of Bike Plan 2016-20. It will reduce conflict between cyclists and pedestrians on Southbank Promenade.	900,000	2,254,393	900,000	1,828,630	(928,630)



2018-19 Council Works Program
Fourth Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item
Council
27 Aug 2019

Project	Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
17B1362N CBD Security Measures – Agreement#1 This project is funded by the State Government. The overexpenditure in this capital budget was balanced with an underspend in the operating budget allocation for the project.	329,635	329,635	329,635	663,135	(333,500)
17B1404N Kensington Community Recreation Centre Redevelopment This is a multi year project . The project deliverables for FY 18/19 were carried out below the budget allocation.	450,000	450,000	450,000	198,044	251,956
17B1415R Property Services Community Renewal Works Over budget and was not transferred to 18B1432R. Spoke with capital works and was going to be offset with other underspends, within PPW. le project 17B1421R	0	0	0	341,911	(341,911)
17B1421R Property Services Sustainability Renewal Works Under spent and accrual asked that was not approved by finance.	85,332	675,000	85,332	605,389	(520,057)
17B1507R Parks Renewal Works Program The major carry forward project, Fawkner Park Depot, was impacted by the liquidation of the original contractor and the need to extensively undo and reconstruct the base civil works components. Additional funds were approved by the Capital Works Panel to meet the shortfall in funding for the 17/18 parks renewals program	434,970	1,126,340	434,970	1,157,844	(722,874)
17B3303N Fawkner Park Master Plan implementation Project was delayed due to Heritage approval by Heritage Victoria and objections by the local residents. Due to the delay a change request was submitted to use portion of the allocated budget and install COM 'Park Style' lighting along the western boundary and internal paths at Fawkner Park and this project was delayed due to the long lead-time in sourcing the poles and luminaires by the contractor.	999,397	999,397	999,397	346,343	653,054
17B3334N North Bank Open Space & Public Realm Projects Project and budget expenditure delayed due to the identification of transport agency approval requirements for works in the vicinity of VicTrack assets, and the subsequent preparation of an early works 'exploratory' package that responds to Metro Trains Melbourne's permit approval requirements. These works will be completed in the 2019/20 financial year.	2,201,560	2,201,560	2,201,560	198,228	2,003,332
17B3335N Open Space Strategy Park Expansion Program Change Request was granted but cost phasing was not altered . Actually Project was under spent by \$280,886.Authority approvals delayed consultantacy works planned for Market Street	2,150,000	2,810,000	2,150,000	2,529,114	(379,114)
18B0303N New Business Initiatives Funding supports a number of different projects commencing and completing at different times during the year. As at 30 June, a few projects were still underway, including Payment Reform Stage 2, with funding required to be carried forward to allow completion.	5,200,000	7,420,000	5,200,000	6,018,495	(818,495)
18B0304N New CoM Desktop Environment The project was delayed during the year due to complications with a dependent application upgrade project. As a result, purchase of hardware was delayed to Q1 2019/20.	700,000	700,000	700,000	346,612	353,388
18B1201N New OCS Equipment Competing priorities during the year, including unplanned impacts from the Digital Services Program and Fines Victoria, led to a reduced availability of staff to progress these projects. With the final release of the DSP scheduled to finish in September 2019 and a strategy in place for Fines Victoria, the branch should be well placed to re-focus efforts on these projects in 2019-20	500,000	500,000	500,000	126,660	373,340
18B1305R Roadway Renewal The budget for roads renewal was increased by \$114k due to external funding being provided. The CW panel also authorised over expenditure at their April meeting in this budget code for works ready to be undertaken.	5,500,000	5,614,824	5,500,000	6,374,535	(874,535)
18B1306N Elizabeth Street South Streetscape Improvements Elizabeth Street's Stage One project (south end) was placed on hold to allow for the completion of a major private development on Flinders Street and has only recently been re-commenced with stakeholder and consultant team engagement. This variance reflects the original budget amount which was reduced in quarter two to \$400,000. Over half of the unspent budget has been committed to the consultant team and will be expended in 2019/20.	2,000,000	400,000	2,000,000	166,617	1,833,383



2018-19 Council Works Program
Fourth Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item
Council
27 Aug 2019

Project	Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
18B1327M Street Lighting Maintenance (OMR Charges) The charges for 2018/19 were less than what was budgeted for. This budget achieved a saving.	1,300,000	1,300,000	1,300,000	1,052,811	247,189
18B1336M Street Lighting Renewal (LED rollout - New Upgrade) This program was completed under budget.	5,000,000	5,000,000	5,000,000	4,126,551	873,449
18B1340R Drains Renewal The Capital Works panel approved overexpenditure of \$528k for this budget in April 2019. This was approved on the basis that there were savings in the overall budget that could accommodate these essential renewal works in 2018/19.	1,730,000	1,730,000	1,730,000	2,258,000	(528,000)
18B1347R Footpath Renewal The Capital Works panel approved overexpenditure of \$672k for this budget in April 2019. This was approved on the basis that there were savings in the overall budget that could accommodate these essential renewal works in 2018/19.	4,000,000	4,672,000	4,000,000	4,587,821	(587,821)
18B1367N New Public Toilets - Harbour Esplanade, Docklands The public toilet unit has been delivered, however it could not be installed due to delays in getting electrical and sewer connections completed. The balance of the funds has been carried over to 2019/20.	400,000	400,000	400,000	117,656	282,344
18B1368N Installation of Security Bollards – Melbourne East Police St This project was delivered by CoM on behalf of Victoria Police. The full amount of the works will be reimbursed by Victoria police when the final costs have been determined.	0	300,000	0	313,968	(313,968)
18B1369N Melbourne CBD Protective Security Works Program This project is funded by the State Government. CoM will receive full reimbursement for the expenditure. A Funding Agreement is currently being finalised.	0	7,582,000	0	6,851,308	(6,851,308)
18B1406R Parks Renewal Program Seasonal impact on planting and irrigation projects	7,100,000	7,100,000	7,100,000	6,368,426	731,574
18B1409R Parks Tree Planting and Replacement Program There were not enough funds originally allocated for the successful delivery of the annual tree planting season, two additional change requests were made to secure the funds needed enable the successful delivery of the tree planting program.	850,000	1,658,800	850,000	1,589,452	(739,452)
18B1414N Waterways Operations Precinct Discussions with Development Victoria initially delayed the defining of project parameters including adjacent sites, possible funding models, timelines and risks. The design project was ready to proceed mid-June 2019 however commencement was delayed due to approximately three month completion timeframe taking the completion date outside of the 18/19 financial year.	250,000	250,000	250,000	7,810	242,190
18B1423R Property Services Accommodation Improvements and Renewal Program underspent and certain CH2 projects did not proceed as per advice from precinct team. Program adjustments were delivered to Capital Works team to fund other over spends	866,515	416,515	866,515	162,222	704,293
18B1424M Property Services Annual Minor Works Program Painting program went over budget when it was decided to paint 4 childcare centres at once rather than one.	520,000	900,000	520,000	871,511	(351,511)
18B1425R Property Services Sustainability Renewal Works Underspent. Carry forward requested.	700,000	458,630	700,000	324,694	375,306



2018-19 Council Works Program
Fourth Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item
Council
27 Aug 2019

Project	Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
18B1427R Occupancy Permit and Site Safety Works Underspent and project used for program adjustment.	240,000	60,000	240,000	20,610	219,390
18B1432R Property Services Renewal Works Overspent and certain Town Hall amounts were carried in this budget rather the Town hall budget.	6,000,000	6,000,000	6,000,000	6,783,008	(783,008)
18B2004N Town Hall Buildings Restoration and Refurbishment Majority of variance is due to carry-forward of the Ground Floor Reimagining Project - construction will now commence in 19-20 as a result of design revisions requested from key user-groups.	3,000,000	3,000,000	3,000,000	1,797,700	1,202,300
18B2005N Bourke Street Precinct Redevelopment A full revision of the project scope, investment case and timing is underway and its impact on the draft 10-year financial plan. Commencement of Detailed Design has been delayed until this revision is complete and submitted to Council for further endorsement.	5,000,000	3,500,000	5,000,000	3,006,971	1,993,029
18B3105R Spencer Street Public Realm Improvements Kerb outstands and partial footpath widening in locations in Spencer Street at Southern Cross Station have been delayed because of concerns from VicRoads and Department of Transport around impact on the traffic network and other disruptions in the city (Spencer Street is a VicRoads road). Short term improvements are currently being discussed with State Government and are more likely to take place as a trial footpath widening (temporary) in 2019/2020 carried out by DoT/CVicRoads.	500,000	435,000	500,000	0	500,000
18B3106R City Road Master Plan Kings Way undercroft (Action 2) – Southern undercroft and City Road Park <ul style="list-style-type: none"> • Time – Design development still underway (Cost plan A level) • Budget – Consultant team procured July 2019 Alexandra Avenue (Action 5) <ul style="list-style-type: none"> • Time/Budget – Timeline for CitiPower has pushed construction into next financial year resulting in underspend City Road West (Action 1) <ul style="list-style-type: none"> • Scope – On hold due to resourcing, staging & budget 	500,000	500,000	500,000	63,252	436,748
18B3323M Green Our Rooftop Demonstration Roof • Underspend was due to time needed in negotiating process with external parties (DELWP and DTF) and finalising MOU. Resulting in delays in opening grants program. Funds were requested in 19/20 budget bid process to allow to complete committed work (commitment based on Common Funding Agreement between DELWP and CoM). (Maintenance budget could not be carried forward)	500,000	585,275	500,000	48,307	451,693
18B3355R Southbank Promenade upgrade Underspend was due to delay for additional CoM approval process. Funds carried over are required to complete construction documentation and site investigations and Metropolitan planning levy. Note budget is \$500,000 and carry over is \$207,000.	1,000,000	500,000	1,000,000	293,052	706,948
18B3362N Victoria Emergency Services Memorial in Treasury Gardens Its an externally funded project. No YTD budget was set for the project. Project was delayed due to approval and signing of the MOU	0	1,878,000	0	523,739	(523,739)
18B3407N Redevelop the Census of Land Use and Employment system (Smar Due to unforeseen complexity identified during the system's development, the full scope of the solution could not be delivered within the 2018-19 year. In order to meet the Australian Government Grant deadline associated with funding for this project, a minimum viable product (CLUE 1.0) was delivered and commenced operations on 31 May. Further work will be undertaken to complete the solution to full business requirements (currently in planning).	1,290,000	1,238,000	1,290,000	788,336	501,664
18B3409N Melbourne Innovation District (MID) Digital Infrastructure Budget was fully spent in June with invoices being receipted at the end of June and payments processed in July. The amount of \$16,390 was carried forward to 19-20 budget.	550,000	300,000	550,000	278,086	271,914
18B4415N Sporting Pavilion Gender Neutral Design Concepts and Costing Project was completed without using up all available budget. All costs invoiced to the project were receipted before the end of June 2019, and are to be paid in July 2019.	200,000	200,000	200,000	0	200,000
18B4506N Munro Community Hub The underspent figure was due to a delay to the programme as a result of on-site archaeological investigations which concluded in June 2019.	582,000	582,000	582,000	358,286	223,714



2018-19 Council Works Program
Fourth Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item
Council
27 Aug 2019

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
18B4507N	Carlton Central Learning Precinct – ELC and Family Services Majority of funds are committed, but not expended. The new centre is not quite ready to receive goods and equipment for fit-out, primarily due to leasing and construction delays.	455,270	455,270	455,270	61,061	394,210
18B5101N	Christmas Festival Program - New decorations Events Melbourne was allocated an additional \$360,000 for new decorations in May 2019 . Revised Budget has not been amended.Directors Exemption was sought to purchase new decorations.	600,000	600,000	600,000	959,441	(359,441)
18B5205N	Melbourne Town Hall (visitor services) - Stage 2 <ul style="list-style-type: none"> • As part of 2018-19 financial year, B&T secured capital works funds of \$400k for Project 18B5205N Melbourne Town Hall [Visitor Services Digital Project] - Stage 2. • In January 2019 and following a re-scope of the project goals and deliverables, a Capital Works Project Change Request [DM#12506328] was endorsed by Director Katrina McKenzie and project lead Claire Butler, whereby a surplus fund of \$176k was returned to Capital Works budget. Subsequently, the 2018-19 proposed project budget accounts for \$224k. • B&T sought exemption to carry forward remaining funds [\$133,897] to 2019-20 in order to enable the successful delivery of the Visitor Services Digital Project; which is scheduled to launch in August 2019. 	400,000	224,000	400,000	90,296	309,704
Total		129,542,635	126,162,274	129,542,635	100,458,717	29,083,918



Recommended Carry Forward of Capital Funds into 2019-20

Attachment 6
Agenda item
Council
27 Aug 2019

Project No.	Project Name	Carry Forward	Justification for Carry Forward
18B1306N	Elizabeth Street South Streetscape Improvements	233,383	Access to site
18B3409N	Melbourne Innovation District (MID) Digital Infrastructure	16,390	Access to site
18B4118R	Creative Spaces Website Redevelopment	95,000	External advance contribution
18B1369N	Melbourne CBD Protective Security Works Program	730,692	External advance contribution
18B3304N	Princes Park Master Plan Implementation	24,679	External advance contribution
14G8111N	Southbank Boulevard Upgrading	6,826,502	External advance contribution
18B3362N	Victoria Emergency Services Memorial in Treasury Gardens	1,304,261	External advance contribution
18B1346R	Victorian Grants Commission - Local Road Funding	370,535	External advance contribution
15G8135N	Boyd New Park	1,474,086	Latent conditions
18B4507N	Carlton Central Learning Precinct – ELC and Family Services	394,209	Latent conditions
13G8103N	Living Victoria Fund	835,182	Latent conditions
18B0304N	New CoM Desktop Environment	353,388	Latent conditions
18B0305N	What's On Enhanced Customer Experience	44,879	Latent conditions
18B3416N	City Analytics	58,950	Other
15B3101N	City Road Improvement	218,632	Other
18B3106R	City Road Master Plan	436,748	Other
16B1376N	Flood Mitigation – Whiteman Street/Clarendon Street	51,548	Other
18B1422N	Furniture and Equipment New Purchases	20,080	Other
18B3360N	Green our City Strategic Action Plan - Regulatory changes to	65,523	Other
17B1410R	Kathleen Styme Post Occupancy Review Works	1,528	Other
18B5205N	Melbourne Town Hall (visitor services) - Stage 2	133,704	Other
17B2201N	Munro Community Hub	55,758	Other
18B0303N	New Business Initiatives	1,401,505	Other
17B3335N	Open Space Strategy Park Expansion Program	280,886	Other
18B1406R	Parks Renewal Program	586,158	Other
18B1325N	Pedestrian Monitoring Program - Expansion of sensor network	16,462	Other
18B1423R	Property Services Accommodation Improvements and Renewal	16,198	Other
18B4302R	Smoke-free Areas Initiative	43,007	Other
18B1351R	Waterproofing of Webb Bridge and Sandridge Foot Bridge	140,000	Other
18B1414N	Waterways Operations Precinct	242,190	Other
18B5203N	Wayfinding signage program – Extending signs to priority are	21,675	Other
18B1201N	New OCS Equipment	373,340	Project resourcing
18B3345R	UL Climate Adaptation Renewal Works	47,749	Project resourcing

Project No.	Project Name	Carry Forward	Justification for Carry Forward
18B3342N	Woody Meadow project	1,650	Project resourcing
16B3320N	AMCOR Water Pipeline	120,783	Scope clarification required
18B2005N	Bourke Street Precinct Redevelopment	493,029	Scope clarification required
17B1404N	KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPMENT	251,956	Scope clarification required
17B3346N	Les Erdi Plaza	82,922	Scope clarification required
18B3411N	Melbourne Innovation District (MID) Test Sites	10,210	Scope clarification required
18B3407N	Redevelop the Census of Land Use and Employment system (CLUE)	449,664	Scope clarification required
16B3401N	Reimagining Ground Floor Administration Building	55,320	Scope clarification required
17B1503N	Southbank Promenade - Landscape Upgrade	67,124	Scope clarification required
18B3355R	Southbank Promenade upgrade	206,948	Scope clarification required
18B2004N	Town Hall Buildings Restoration and Refurbishment	1,202,300	Scope clarification required
17B1358N	Bicycle Improvement Program	314,000	Statutory permit/approval
17B3334N	North Bank Open Space & Public Realm Projects	2,003,332	Statutory permit/approval
17B1361N	Road Safety Program	32,641	Statutory permit/approval
18B5102R	Christmas Festival Program - Decoration renewal	124,000	Tender delays
17B3303N	Fawkner Park Master Plan implementation	653,054	Tender delays
16B3333N	Lincoln Square (Landscape Concept Plan)	2,774,342	Tender delays
18B4424R	Parkville Tennis Club Resurfacing	127,750	Tender delays
18B1426R	Property Services DDA Works	37,000	Tender delays
18B1430R	Radio Frequency Identification (RFID) for Furniture and Whit	61,680	Tender delays
16B3318N	Greening Melbourne Implementation Plan	25,000	Third party negotiations
17B3347N	Memorials	50,000	Third party negotiations
18B4506N	Munro Community Hub	223,714	Third party negotiations
18B1367N	New Public Toilets - Harbour Esplanade, Docklands	282,344	Third party negotiations
	Total Carry Forward into 2019-20	26,565,590	