

Management report to Council

Agenda item 6.3

2017–18 Council Works Program end of Financial Year Report

Council

Presenter: Rob Adams, Director City Design and Projects

28 August 2018

Purpose and background

1. The purpose of this report is to inform Council of the financial performance of the 2017–18 Council Works Program (CWP) at the end of the financial year, including the progress of Council's major projects.

Key issues

2. The value of work completed at the end of the 2017–18 financial year was \$128.85 million compared to a recommended adjusted Year to Date budget value of \$145.27 million. In summary, the CWP is 89 per cent delivered against the adjusted end of the fourth quarter. The 2017–18 CWP Report is provided in Attachment 2.
3. A formal review of the CWP is undertaken quarterly to understand current challenges and subsequent delivery risks. Adjustments to the Capital Works Budget were agreed by Council at the end of Quarter 2 and 3 to optimise overall CWP delivery for 2017-18 in light of changing circumstances. At the end of the fourth quarter a further adjustment of \$2.58 million is recommended to reflect the non-receipt of external funding giving a revised total program budget of \$145.27 million for 2017-18.
4. The report also seeks approval of adjustments made within the approved Capital Budget for 2017-18. All the annual adjustments are listed in Appendix 2 of this report.
5. The value of works completed at the end of fourth quarter equates to 89 per cent completion of the proposed adjusted 2017-18 program.

Recommendation from management

6. That Council:
 - 6.1. Notes the 2017–18 Council Works Program end of Financial Year Report.
 - 6.2. Approves a \$2.58 million program reduction with a revised total program budget of \$145.27 million resulting in part from external funding not received within the financial year.
 - 6.3. Notes internal program adjustments including the following.
 - 6.3.1. \$2.7 million has been transferred from Dodds Street linear park to transforming Southbank Boulevard to consolidate the budgets as the two projects are being managed, tendered and constructed in unison.
 - 6.3.2. \$300,000 has been transferred to the Parks Renewal Program to complete the installation of tree plot irrigation along Swanston Street.
 - 6.3.3. City Road Master Plan has a \$357,000 reduction as this external funding was received in the previous year.
 - 6.3.4. External Contributions have been received for Local Road Funding, Redevelopment of the Census of Land Use and Employment system and Parks Renewal Program totalling \$606,450.
 - 6.3.5. Green our rooftop program has a \$1.25 million due to delays in approvals for concepts and designs this money will be allocated back in 2018–19.
 - 6.3.6. CBD Security Measures – Agreement 1 had an additional \$220,720 contribution from State Government for the installation of CCTV, speakers and upgrades.
 - 6.3.7. IT New - Digital Services Platform budget has a further increase of \$1 million to expedite the continued delivery of the digital Services platform.
 - 6.4. Approves the proposed carry forward funding for projects totalling \$10.33 million as detailed in Appendix 5 of this report

Attachments:

1. Supporting Attachment (page 2 of 28)
2. 2017–18 Council Works Program end of Financial Year Report (page 3 of 28)
3. Appendix 1 – 5 (page 6 of 28)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction in the annual plan and budget to a revised total of \$145.27 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Stakeholder consultation

4. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual plan and budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

Environmental sustainability

5. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
 - 5.1 creating public open space (University Square, Southbank Boulevard and Dodds Street).
 - 5.2 planting trees (Tree Planting and Replacement Program).
 - 5.3 minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
 - 5.4 managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
 - 5.5 enabling sustainable transport (Bicycle Improvement Program).

2017–18 Council Works Program end of Financial Year Report**1. Overview**

The cumulative value of work at the end of the 2017–18 financial year was \$128.85 million compared to the accumulated Year to Date budget value of \$182.1 million.

2. Key Items

Appendix 1 provides details of progress on Key Projects at the end of 2017–18 financial year, key items achieved in the fourth quarter include:

- Metro Tunnel project - This quarter CoM focused on the relocation of the Melbourne Visitors Centre from Fed Square to the Melbourne Town Hall.
- Southbank Boulevard and Dodds Street Improvements – Tender of Package 1 works for all civil works between Southbank Boulevard and City Road was awarded.
- University Square Master Plan – Works commenced on site for stage 1 master plan works.
- JH Boyd Site Redevelopment – Tender package was finalised for park construction.
- Lady Huntingfield Children's Centre – Tender submissions were reviewed to enable awarding of tender for commencement of works in August 2018.

3. Financial Performance – end of Financial Year Report

Council Works Category	Year to Date			% of Completed YTD Actual / Original Full Year	Full Year Budget Incl. Q4 adjustments	% of Completed YTD actual / Q4 adjusted
	Budget \$'000s	Actual \$'000s	Variance \$'000s			
Maintenance						
Capital Grants	8,780	11,780	(3,000)	134%	11,880	99%
Maintenance	14,495	11,810	2,685	81%	12,937	91%
Total Maintenance	23,275	23,590	(315)	101%	24,817	95%
Capital Works						
New Works	104,583	54,836	49,747	52%	66,799	82%
Renewal / Refurbishment	54,242	50,420	3,822	93%	53,657	94%
Total Capital Expenditure	158,825	105,255	53,570	66%	120,456	87%
Total Council Works Program	*182,100	**128,845	53,254	71%	145,273	89%
*Total (original) Council Works Program ** 89% of adjusted budget at end of Q4						

3.1 Financial Analysis

Maintenance

The maintenance program achieved \$23.59 million compared to the end of financial year budgeted value of \$23.28 million which represents 101% delivery against plan.

Capital Works

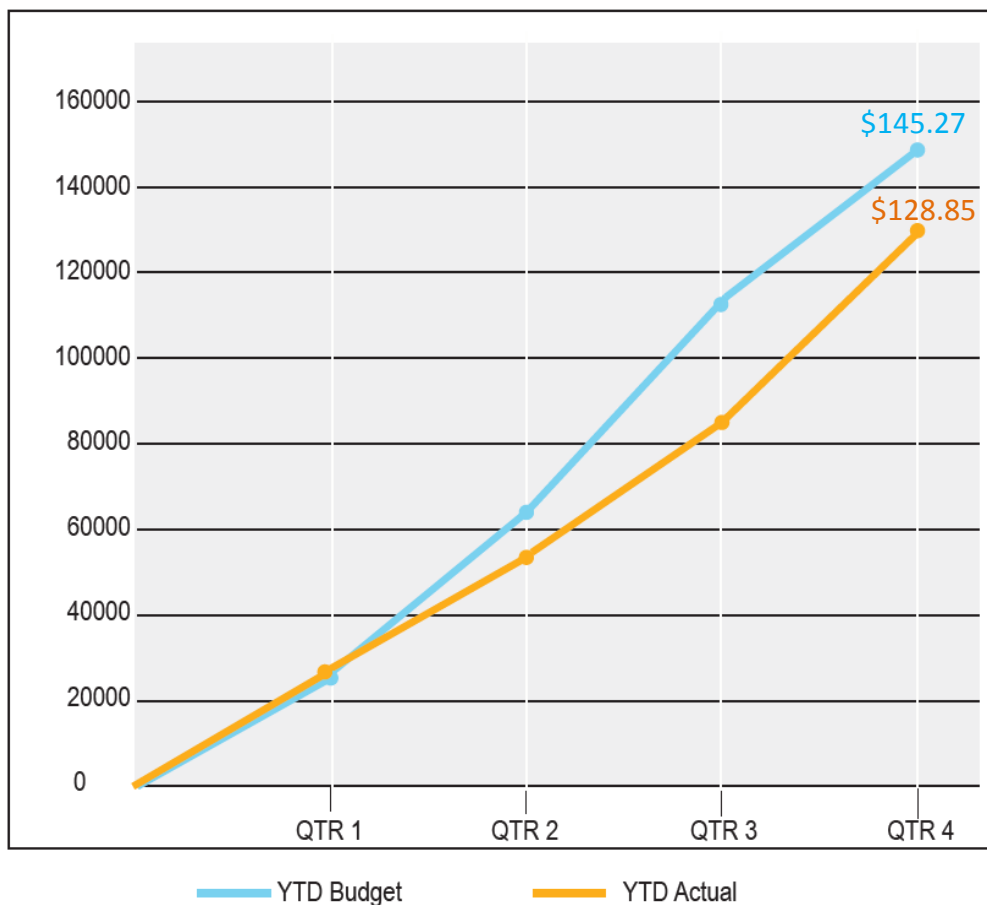
The new works program achieved \$54.84million compared to the end of financial year budgeted value of \$104.58 million which represents 52% delivery against plan.

The renewal works program achieved \$50.42 million compared to the end of financial year budgeted value of \$54.24 million which represents 93% delivery against plan.

Total Council Works

In total, the Council Works Program (Capital + Maintenance) has delivered 89% against the end of 2017-18 financial year adjusted forecast value.

The following graph 2.1 illustrates the trend of actual expenditure against the adjusted forecast for the 2017–18 financial year.



**including program adjustment*

Graph 2.1

3.2 Program Adjustments

Appendix 2 provides a cumulative list of the program adjustments for the end of the 2017–18 financial year.

The fourth quarter budget adjustments result in a net reduction to the overall Council Works Program of \$2.58 million.

3.3 Program Variances 30 June 2018

Appendix 3 provides a full list of project variance figures and Appendix 4 provides project specific explanations for major variances over \$200,000.

4. Conclusion

This report provides an update of the Council Works Program including financial analysis for the 2017–18 Council Works Program.

1. Metro Rail Project		On Track	
Total Project Budget:	TBC	2017–18 Budget:	\$250,000
Planned completion date:		June 2026	
Scope of work: Work in partnership with Melbourne Metropolitan Rail Authority (MMRA) to optimise project benefits for City of Melbourne and facilitate delivery.			
Status:			
<ul style="list-style-type: none"> City of Melbourne continues to work with CYP and MMRA to ensure best project outcomes for the city including detailed design of the public realm that meets City's requirements. City of Melbourne continues to work with both John Holland Group (early works contractor) and CYP to minimise disruption during construction. Community Reference Group meet every month for each station precinct to facilitate high level communication and engagement between CYP, John Holland, MMRA and all key stakeholders and community representatives including City of Melbourne. Communications has focused on managing the interface between the Metro Tunnel project and the University Square Master Plan works, which included the removal of 39 mature elms adjacent to the Parkville Metro tunnel site. 			
Establishment of new Visitor Services Hub at Melbourne Town Hall to support transition from Federation Square, due to occur at the end of August 2018.			
City of Melbourne's submission on proposed Planning Scheme Amendments GC 82 (relating to changes to the planning approval arising from CYP's design) and GC 96 (proposed planning controls for Infrastructure and Rail Systems to support the Metro Tunnel Project).			



Metro Tunnel HQ

Explore the world of Metro Tunnel at our visitor centre, now open at 125-133 Swanston Street across the road from the Melbourne Town Hall.

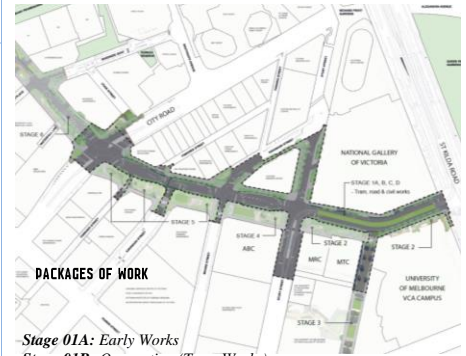
2. Bourke Street Precinct Redevelopment		On Track	
Total Project Budget:	TBC	2017–18 Budget:	\$ 1.34 million
Planned completion date:		June 2024	
Scope of work: Develop the design for Council approval and submission of a Planning Permit by December 2018.			
Status:			
<ul style="list-style-type: none"> Following a series of design charrettes, the first stage of the Schematic (Concept) Design Report is complete. Consisting of architectural, structural, building services, cost planning, energy, low carbon and sustainable environmental initiatives documentation, the resultant detail will inform completion of the final investment case and include an updated project timetable, recommended procurement methodology, project impacts in terms of disruption and construction logistics for this staged redevelopment. A presentation to Councillor Forum will be scheduled in late September 2018 to present the first stage of the Schematic (Concept) Design together with the findings and recommendations of the Final Investment Case and will include an updated project timetable, a recommended procurement methodology, resolution of accommodation and commercial priorities, project impacts in terms of disruption and construction logistics for this staged redevelopment. The project is on track to finalise all documentation for submission of a planning application (subject to Council approval) by late November early December 2018. 			



3. Southbank Boulevard and Dodds Street Improvements Plan		On Track	
Total Project Budget:	\$47 million	2017–18 Budget:	\$7 million
Planned completion date:		June 2021	
<p>Scope of work: Develop concept and deliver Southbank Boulevard and Dodds Street improvements to create more open space in Southbank to meet the needs of one of Melbourne’s most densely populated suburbs and respond to ongoing population increases.</p>			
<p>Status:</p> <ul style="list-style-type: none"> Ongoing design workshops to progress packages 2 / 4 / 5 through design development for sign off. Project update and tree removals presented to ELT on Monday 25 June and Councillor Forum on Tuesday 26 June 2018. Mike Hewson, an installation Artist has been engaged to undertake design work on the playground in package 5. Coordination workshop held between 2Construct, Site Service and Traffic Engineering to outline Construction Traffic Management Plan requirements. Contractors Draft Traffic Management Plan submitted to Site Services Coordination workshop held between 2Construct and Yarra Trams to confirm works programme and Construction Traffic Management Plan. Inception bulletin, construction bulletin, animation, and postcard issued to stakeholders and the public to communicate the upcoming works. 			



Artist's impression of the proposed Dodds Street linear park



-Stage 01A: Early Works
 -Stage 01B: Occupation (Tram Works)
 -Stage 01C: Post Occupation works
 -Stage 01D: Southbank Blvd Civil Works
 -Stage 02: Dodds Street Linear Park
 -Stage 03: Public open space St Kilda Rd to Sturt St
 -Stage 04: Public open Sturt St to Moore St
 -Stage 05: Public Realm, Public open space Moore St to City Rd
 -Stage 06 : (Future funding) Public open space & Civil woks City Rd to Southbank Promenade

4. University Square Master Plan		On Track	
Total Project Budget:	\$13 million	2017–18 Budget:	\$4.9 million
Planned completion date:		June 2023	
<p>Scope of work: Develop detailed design and commence delivery of University Square Master Plan to improve trees and planting and create a 21st century park in Melbourne’s education precinct.</p>			



Leicester Street – New street trees, Ulmus ‘Sapporo Autumn Gold’

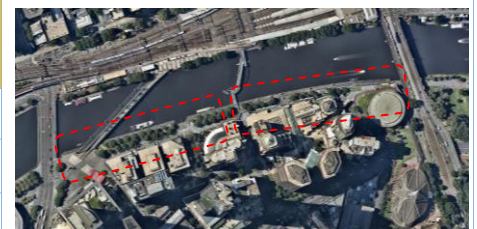
<p>Status:</p> <ul style="list-style-type: none"> Removal of Barry Street trees and selected central island trees. Full site occupancy by Contractor. Leicester Street east side works commenced, including CitiPower works relating to power. Excavation commenced for Master Plan Action 7 – Pelham Street Gateway. 			
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University Square - Overall Master Plan visualisation

5. Southbank Promenade Improvements		On hold	
<i>(includes Queensbridge Square and the Sandridge Bridge)</i>			
Total Project Budget:	\$10.7 million	2017–18 Budget:	\$750,000
Planned completion date		TBC	

Scope of work: Southbank Promenade is an iconic public space that runs along the bank of the Yarra River. The improvements include new cycle infrastructure, improved tree planting and improved landscaping.



Southbank Promenade - Extent of Works

<p>Status:</p> <ul style="list-style-type: none"> Landscape Architecture team progressing concept design for presentation to a broader working group. Coordination with Parks Victoria to understand adjacent kiosk refurbishment and pontoon project. 			
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6. Elizabeth Street South Improvements

On hold - due to private construction project

Total Project Budget: \$2.5 million **2016–17 Budget:** \$1.25 million

Planned completion date: March 2020

Scope of work: Develop design and deliver Elizabeth Street South Improvements. The improvements will more than double the amount of pedestrian space in the street, create a better space for people with new bluestone paving, street furniture, lighting and trees, and improve drainage works.

Status:

- Elizabeth Street South reopened to traffic 5 June 2018 following VicRoads approval.
- Elizabeth Street Pop-up Park - lessons learned analysis report finalised.
- Elizabeth Street Opportunities Plan traffic study finalised (Movendo).
- Multiplex completed installation of construction gantry and crane at 276 Flinders Street.



Render of proposed plaza at Elizabeth Street South

7. JH Boyd Redevelopment

On Track

Total Project Budget: \$3.5 million **2017–18 Budget:** \$1.7 million

Planned completion date: March 2019

Scope of work: Design and construct a new neighbourhood public open space adjacent to the Boyd Community Hub and negotiate a Contract of Sale between a developer and the City of Melbourne for the development parcel at 132 Kavanagh Street.

Status:

- Park construction tender package finalised.
- Tender for demolition of classroom building contract readvertised.
- Cost Plan D and tender schedule completed.
- Soil assessment completed (Cardno).
- Participate Melbourne and Corporate webpages updated with latest timeline.



8. Lady Huntingfield Child Care Centre Upgrade

Delay in the project timeline

Total Project Budget: \$14.7 million **2017–18 Budget:** \$2.9 million

Planned completion date: End 2019

Scope of work: The Lady Huntingfield Children’s Centre is a childcare facility located in North Melbourne, owned and managed by the City of Melbourne. The redevelopment includes demolition of the existing single-storey facility, expansion of Lady Huntingfield Children’s Centre to 106 places, and the addition of multipurpose rooms suitable for a range of programs and services including the delivery of early intervention services in partnership with CoHealth and the Royal Children’s Hospital.

Status:

- Tender submissions received from tenderers.
- Tender clarifications were issued to all tenderers and upon review, the Panel shortlisted 3 tenderers.
- 3 tenderers were interviewed and TEP Panel conducted site visits to at least 2 project sites per tenderer.

Planning Permit

- Section 29A Consent for Demolition was lodged and approved. Building Permit in final stages.

Works

- Works are proposed to commence on site in August 2018



9. Kensington Community Recreation Centre Redevelopment		On Track	
Total Project Budget:	TBC	2017–18 Budget:	\$100,000
Planned completion date:		TBC	
<p>Scope of work: The Kensington Community Recreation Centre requires a complete redevelopment in order to meet modern user expectations and building standards. The redevelopment opportunities include a larger gymnasium, multi-court stadium, health consultation suite, upgraded change rooms, accessible pool entry and temperature controls. The scope of 2017–18 works is to conduct community engagement, develop an overall scope for the project and develop a concept design.</p>			
<p>Status:</p> <ul style="list-style-type: none"> Completed Concept 3 design Engaged a Quantity Surveyor to do a cost plan on Concept 3 Engaged Warren Green Consulting to complete a Business Case. 			



10. Central Open Space including Market Street		On Track	
Total Project Budget:	\$2.9 million	2017–18 Budget:	\$135,000
Planned completion date:		TBC	
<p>Scope of work: A public-private partnership to deliver new public open space in the central city. The new public open space will include a water feature, lawn and paved areas.</p>			
<p>Status: This project has been delayed due to Lord Mayor caretaker period and budget negotiations, however is now back on track.</p> <p>Activities undertaken during this period include:</p> <ul style="list-style-type: none"> Project Steering Committee undertaken on Monday 5 March and Tuesday 27 March to finalise budget including negotiations to reduce cost plan amount and confirm design direction on water play elements; Engaged contractor to develop community engagement materials; Undertook Water Play workshop between both Oculus Landscape Design and City of Melbourne to ensure that City's requirements are met; Cbus agreed to exchange letters with the City of Melbourne to extend the deadline for an endorsed Concept Plan as per the Section 173 agreement (end of May to end of July 2018); FMC date scheduled for 7 September 2018. 			



Project Render – Market Street Open Space - 447 Collins Street, Melbourne (Render Courtesy Of Oculus)



11. Lincoln Square Concept Plan		On Track	
Total Project Budget:	\$3.2 million	2017–18 Budget:	\$200,000
Planned completion date:		December 2019	
<p>Scope of works: Park improvements to Lincoln Square include park expansion to provide more open space for the Carlton community and a new playground. The enhanced landscape is proposed to transform the park to include a lighting upgrade, new barbeque area, additional seating and succession tree planting to enhance the Square's role as a biodiversity corridor.</p>			
<p>Status:</p> <ul style="list-style-type: none"> Engagement of traffic engineers and undertake inception meeting. Finalising community consultation collateral including Participate Melbourne. 			



12. Protective Security Measures (Bollards)**Attention****Total Project Budget:** \$10 million (State Govt funding)**Planned completion date:** December 2018

Scope of works: Following the Bourke Street incident in January 2017, the State Government allocated funds towards security improvements across the city. The City of Melbourne will systematically update the temporary barriers installed at key pedestrian locations with permanent vehicle security barriers, designed to complement the City's current street furniture suite and meet the needs of the Project Steering Group.

Status:

- BSM detailed design commenced.
- BSM Stage 1 bollard replacement complete.



*Bourke Street Mall Stage 2 –
extract from survey accuracy electronic model being for
the Vehicle Barrier Design*

13. Drains Renewal**On Track****Budget:** \$2.88 million **Planned completion date:** June 2018**Scope of works:** The drain renewal program 2017–18 includes the design and construction of 15 drainage projects.**Status:**

- Sixteen projects have been completed.
- One project is currently underway. To be completed by end of July 2018.

14. Streetlight LED Rollout**On Track****Budget:** \$7.8 million **Planned completion date:** June 2018**Scope of works:** LED upgrade works to street lighting.**Status:**

- Stage 3 (North Melbourne) – Installation of 1,213 lights completed.
- Stage 4 (Carlton and Carlton North) – Installation of 1,134 lights completed.
- Stage 5 (East Melbourne, Jolimont and South Yarra) – Installation of 1,195 lights completed.
- Stage 6 (CBD East) – Installation of 1,245 lights has commenced and 539 lights completed.
- Stage 7 (CBD West) – Installation of 1,430 lights commenced. 370 lights installed by end of June. The balance to be completed by 1st quarter of 2018-19.

15. Road and Footpath Renewal**On Track****Budget:** \$10.4 million **Planned completion date:** June 2018**Scope of works:** The Road and Footpath Renewal Program 2017–18 includes the design and construction of 58 road renewal projects and 80 footpath renewal projects.**Status:**

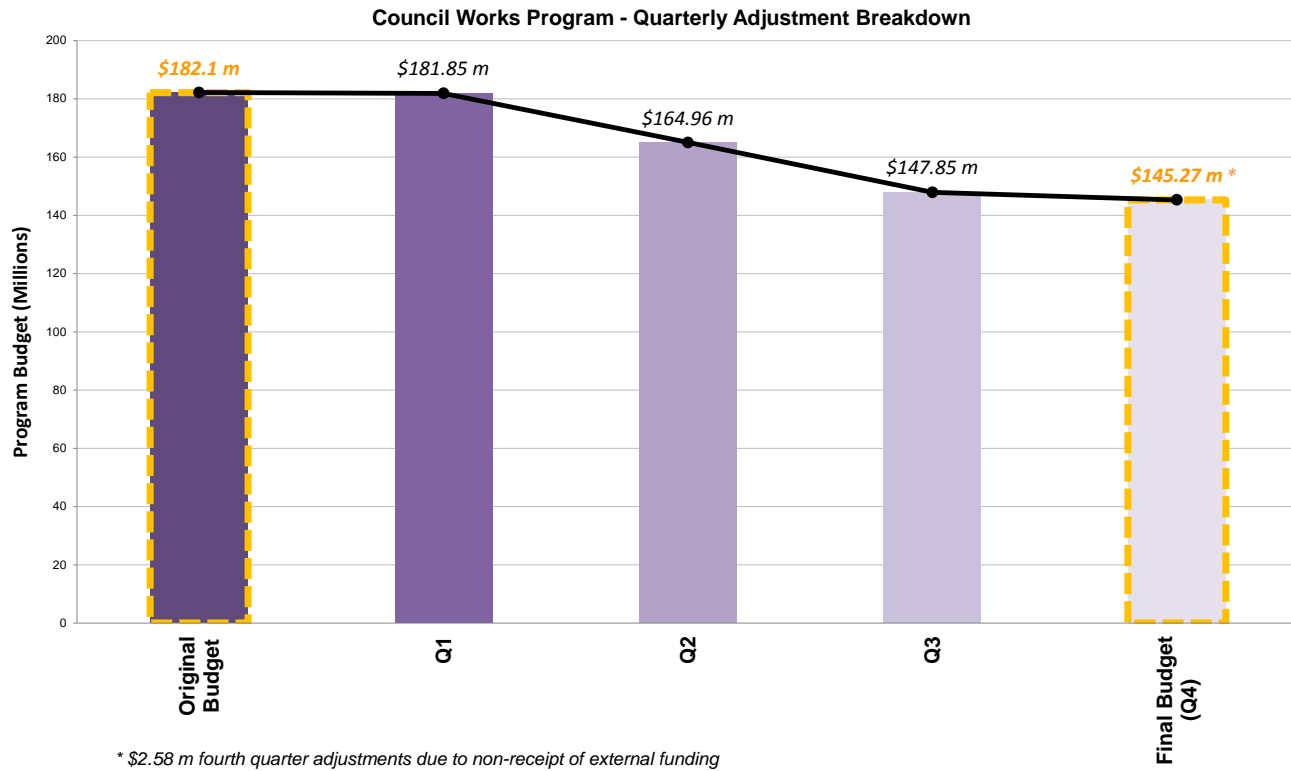
- One hundred and twenty-four road and footpath projects have been completed.

16. Climate Adaptation (new and renewal)			Attention Schedule delays
Budget:	\$3.67 million	Planned completion date:	June 2018
<p>Scope of works: Increased greening and permeability in our streetscapes are key actions in both the Climate Adaptation Strategy Refresh (2017) and Municipal Integrated Water Management Plan (2017). The Climate Adaptation program delivers on these actions to increase liveability in the city through microclimate modification. Numerous streetscape greening projects are undertaken each year, which include increased canopy cover, reduction of hard surfacing, surface water capture and an increase in turf and ground cover plantings to reduce urban temperatures and flooding.</p>			
<p>Status:</p> <p>Streetscape greening projects completed this year included the following:</p> <ul style="list-style-type: none"> • Clowes Street, South Yarra • Tennyson Street, Kensington • Cardigan and Lytton Streets, Carlton • Arden and Lothian Streets, North Melbourne • Arnold Street, South Yarra • Bent Street, Kensington • This year these projects delivered a combined total of 2,510m² of new permeable surfaces, 190 new street trees planted and 2,545 local indigenous shrubs and ground covers planted. <p>Streetscape greening projects currently in construction include Barry and Leicester Streets, Earl Street and Lygon Street centre medians in Carlton, and Ireland Street and Railway Place, West Melbourne.</p>			
17. Major Streetscape Improvements and Design			On Track
Budget:	\$4.22 million	Planned completion date:	June 2018
<p>Scope of works: The streetscape program 2017–18 includes the design and construction of eight projects within the central city. The works include the reconstruction of asphalt footpaths in sawn bluestone pavers, new kerb and channel works and reconstruction using existing bluestone pitchers.</p>			
<p>Status:</p> <p>Seven projects have been completed as follows:</p> <ul style="list-style-type: none"> • New Quay Promenade replacement of timber deck with bluestone paving • Exhibition Street (east side Little Collins to Bourke Street) • Flinders Street (north side William to Market Street) • Bourke Street's footpaths (from William to Queen Street) • Little Bourke Street (from Exhibition to Liverpool Street/Punch Lane), reconstruction of asphalt footpath with new sawn bluestone pavers plus new kerb and channel. • Oliver Lane (Flinders Street to Flinders Lane) reconstruction of bluestone pitcher laneway with sawn bluestone pitchers works in progress • Literature Lane reconstruction with sawn bluestone pitcher has been differed to 2019-19 FY due to gas main works associated with the Melbourne Metro Tunnel works (due to be completed in August 2018). 			
18. Bicycle Improvement Program			On Track
Budget:	\$2.55 million	Planned completion date:	June 2018
<p>Scope of works: The bicycle improvement program 2017–18 includes 71 various projects, plus the contribution of \$400,000 to VicRoads for bike lane enhancements associated with the Swan Street bridge upgrade project. Final works totalled \$3.1 million.</p>			
<p>Status:</p> <ul style="list-style-type: none"> • Fifty two projects have been completed. 			

19. Parks Renewal and Tree Planting			On Track
Budget:	\$ 8.57 million	Planned completion date:	June 2018
Scope of works: Annual tree planting program for the municipality			
Status:			
<ul style="list-style-type: none"> The tree planting season for the 2017-2018 financial year has concluded. We have successfully planted a total 3061 trees achieved our target of planting over 3000 trees. The implementation of Urban Forest Precinct Plans continues, with design and consultation commencing for Year 5–7 endorsed streets. 			
20. Flood Mitigation Projects (new and renewal)			On Track
Budget:	\$ 5.1 million	Planned completion date:	June 2018
Scope of works: Various flood mitigation works throughout municipality.			
Status:			
Flood Mitigation Renewal			
<ul style="list-style-type: none"> Eight projects have been completed 			
Flood Mitigation Whiteman and Clarendon streets			
<ul style="list-style-type: none"> Whiteman Street Drainage Works Contract 8584A has been complete. Clarendon Street Pump Station – Design is in progress, 95% completed. Project behind schedule due to time take to obtain CitiPower approval for pump station power supply. Construction works has been deferred until the design is fully completed and all approvals have been obtained. Funding allocated for construction has been reallocated to two others projects listed below. One drainage upgrade project has been completed. \$500,000 reallocated to undertake footpath upgrade works in Russell Street, West Side, Little Lonsdale Street to Latrobe Street. This job has been completed. \$500,000 reallocated as Council contribution towards the footpath upgrade works in Spring Street outside Parliament by Parliament of Victoria as part of their security upgrade project. 			



2017-18 - End of Financial Year Record of Program Adjustments (Overview)



Major Adjustments throughout the 2017/18 Financial Year

Project No.	Project Name	Council Approved Budget	Adjustments	Final Budget at EOFY	Comments
14G1301N	Queen Victoria Market Precinct Renewal (QVMPR)	\$32,827,651	(\$23,999,835)	\$8,827,816	Planning approval delays.
13G8103N	Living Victoria Fund (University Square)	\$5,912,407	(\$3,887,000)	\$2,025,407	Delays and changes to external funding allocations and timing. Partial re-allocation of funds to the 2018/19 project budget.
17B1503N	Southbank Promenade - Landscape Upgrade	\$2,900,000	(\$2,650,000)	\$250,000	External contribution not received due to postponed Crown Casino development.
16B4504N	Lady Huntingfield Children's Centre (LHCC)	\$5,404,901	(\$2,475,000)	\$2,929,901	Planning approvals and associated external grant delays.
17B4101N	Public Art Melbourne (Growth Areas)	\$2,158,000	(\$1,950,000)	\$6,700,000	Delayed delivery of major art commission for Southbank Boulevard.
17B3343M	Green Our Rooftop (Green Our City Action Plan Implementation)	\$2,000,000	(\$1,928,000)	\$72,000	Delayed project implementation and site selection.
17B3335N	Open Space Strategy (Gardiner Reserve)	\$1,630,000	(\$1,350,000)	\$280,000	Revised project program and delivery dates resulting in re-allocation of funds to the 2018/19 project budget.
14G8111N	Southbank Boulevard Upgrading	\$8,000,000	(\$1,300,000)	\$6,700,000	External contribution not received due to postponed Crown Casino development (\$4m) and consolidation with 14G8129N Dodds Street Linear Park project funds (\$2.7m).
17B5202N	Melbourne Visitor Centres - New Fitout Works	\$1,209,600	(\$1,000,000)	\$209,600	Adjusted timing of original contribution resulting in funds to be provided in the 2018/19 budget.
Total			(\$40,539,835)		



2017-18 - End of Financial Year Record of Program Adjustments (Cumulative)

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
MAINTENANCE							
17B2301M	Melbourne Metro Rail	250,000	11,680			261,680	Additional funds \$11,680 recovered from John Holland Pty Ltd to fund works relating to Melbourne Metro Tunnel Rail project.
17B2110M	Capital Works Formulation	0		(36,000)	80,000	44,000	It is agreed to increase the budget to \$80,000 to support Capital Works quantity surveyor and scoping of 2018/19 program. It is proposed that the Capital Works Program Formulation budget will have surplus funds and can transfer \$36,000 Council Funds to cover the program adjustments for 17B1507R Parks Renewal Program (Swanston Street Irrigation).
17B1393M	Street Lighting Renewal (LED rollout)	5,000,000			2,800,000	7,800,000	It is agreed to increase this budget from \$5 million to \$7.8 million to fund additional work in the LED rollout program. This program adjustments seeks to utilise CEFC funding for the \$2.8 million increase.
17B1422M	Accommodation Modifications	300,000		25,000		325,000	It is proposed to increase the budget from \$300,000 to \$325,000 to fund the unplanned office alterations required in Council House 2 for increased staff numbers in the Urban Strategy team.
17B4001M	Trades Hall Council Chamber Refurbishment	0			300,000	300,000	City of Melbourne funding of \$300,000 to the Trades Hall Literary Institute to contribute to the refurbishment of the Trades Hall Council chamber redevelopment as a one-off capital grant in 2017-18. The restored historic chamber will provide a contemporary facility being accessible to the community through a Council booking scheme.
17B5104M	Events Melbourne –Christmas Festival – Decoration Program (Maintenance)	1,550,000		290,000		1,840,000	It is proposed to increase the budget from \$1,550,000 to \$1,840,000. This program adjustment will utilise \$290,000 in surplus council funds from the 17B5101N Christmas Festival Decorations Program (new).
17B4423M	YMCA Managed Recreation Facility Equipment, Renewal and Main	130,000		(38,500)		91,500	It is proposed that the YMCA Managed Recreation Facility Equipment, Renewal and Maintenance project will have surplus funds and can transfer \$38,500 Council Funds to cover additional work being delivered from the 17B4421N In-House Managed project.
17B4421M	In-House Managed Recreation Facility Equipment, Renewal and	130,000		38,500		168,500	It is proposed to increase the budget by \$38,500 to deliver additional digital equipment to CoM's in-house managed recreation facilities. The additional Council funding will be obtained from project 17B4423M.
17B3343M	Green Our Rooftop (Green Our City Action Plan implementation)	2,000,000	(1,250,000)		(678,000)	72,000	Majority of budget will not be spent in 2017/18 due to the timing of Project Control Groups (PCG) meetings which, requested information before progressing with high level concepts and designs. The flow on effect: concepts and designs are required before the designated sites can be publically announced etc. Intention will be to request additional budget in 2018/19, using the quarterly forecast adjustment process. 2018/19 currently has \$500k budget. Agreement with DELWP is to spend \$2.5M in total DM 11036180.
Total Maintenance		9,360,000	(1,238,320)	279,000	2,502,000	10,902,680	
CAPITAL							
17B1416R	Property Services Corporate Renewal Works	5,470,000		(1,031,000)		4,439,000	In 2016/17 there was a change in scope to 16B1422N Kensington Town Hall Acoustics project to include a sound system. The work was not able to be completed 2016/17. This program adjustment seeks to utilise 2017/18 funds from 17B1416R Corporate Renewals to complete the Kensington Town Hall works. It is agreed that the Property Services Corporate Renewal program will have surplus funds in the budget and can transfer \$836,000 to cover program adjustments for 16B3205N Docklands Mirvac Tower 6 Community Facility, 17B1417R Property Services DDA Works, 17B1415R Property Services Community Renewal Works, and 17B4111R Arts House Refurbishment of Foyer and Public Areas Stage 2.
16B1422N	Kensington Town Hall Acoustics	185,280		195,000		380,280	In 2016/17 there was a change in scope to Kensington Town Hall Acoustics project to include a sound system. The work was not able to be completed 2016/17. This program adjustment seeks to utilise 2017/18 funds from 17B1416R Property Services Corporate Renewal Works to complete the works.
16B1320R	Victorian Grants Commission - Local Road Funding	352,130		(352,130)		0	Funding received in 2016/17 relating to 2017/18 Victorian Grants Commission - Local Road Funding. This income was carried forward at the end of 2016/17 with the assumption it would be transferred to the current year project 17B1320R.
17B1320R	Victorian Grants Commission - Local Road Funding	673,454	7,964	352,130		1,033,548	Funding received in 2016/17 relating to 2017/18 Victorian Grants Commission - Local Road Funding. This income was carried forward at the end of 2016/17 against project 16B1320R with the assumption it would be transferred to the current year project 17B1320R.
17B2201N	Munro Community Hub	0		1,000,000		1,000,000	Part of the external contribution budgeted in 2018/19 has been received in 2017/18 to the amount of \$358,907 (confirmed on 29 May 2018). The full amount received is expected to be carried forward. It is agreed to transfer one million from Queen Victoria Market Precinct Renewal Project to Munro Community Hub project to split this budget from the QVMPR Program overall budget as this project isn't factored into the QVMPR Program total budget/scope as endorsed in the Business Case
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR)	32,827,651		(1,000,000)	(22,999,835)	8,827,816	It is agreed to transfer one million from Queen Victoria Market Precinct Renewal Project to Munro Community Hub project to split this budget from the QVMPR Program overall budget as this project isn't factored into the QVMPR Program total budget/scope as endorsed in the Business Case. It is agreed to reduce the budget from \$31,827,651 to \$19,675,460 due to underspending in 2017/18 as a result of delayed planning permit approvals and lengthy contract negotiations.
14G4902N	Implementation of Docklands Community and Place Plan	90,000			140,000	230,000	It is proposed to further reduce the budget by \$10.8m due to project delays associated with permit approval processes. It is agreed to increase the budget by \$140,000 to support design of Australia Wharf Fit Out (\$20k), Water feature and Ecological assessments for Docklands Park South (\$20k), and site investigation for North Wharf - Seafarers (\$100k).
14G8115N	Railway Place & Miller Street Open Space Project	482,676			350,000	832,676	It is agreed to increase the budget from \$482,676 to \$832,676 to accommodate additional works required to complete this project.

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
16B4504N	Lady Huntingfield Children's Centre (LHCC)	5,404,901	(800,000)	25,000	(1,700,000)	2,929,901	<p>It is agreed to reduce the budget from \$5,404,901 to \$4,304,901 for 2017/18 due to changes in project phasing which require less spend in 2017/18 and more works in 2018/19.</p> <p>The proposed Department of Education grant for \$800,000 will not be received in 2017/18 due to delays in the planning permit phase which has resulted in delivery during 2018/19.</p> <p>It is proposed to further reduce the budget from \$3,504,901 to \$2,929,901 for 2017/18 due to delays in tender and construction start dates. This change in program and the associated costs have been reflected in the project's 2018/19 budget allocation. This program adjustment also seeks to utilise \$25,000 in 2017/18 funds from 17B4505R Family Services - Minor Capital Works and Refurbishments for a dedicated sun shade component of the proposal.</p>
17B0302N	IT New - Digital Services Platform	5,000,000			2,000,000	7,000,000	<p>It is agreed to increase the budget from \$5,000,000 to \$6,000,000 to expedite the delivery of digital services platform.</p> <p>It is proposed to further increase the budget from \$6,000,000 to \$7,000,000 to expedite the delivery of the digital services platform.</p>
17B1354N	Elizabeth Street South	1,500,000		(250,000)		1,250,000	<p>It is agreed to reduce the Parking Levy funded budget for Elizabeth Street South. This is due to reduced 2017/18 scope due to commercial development at 276 Flinders Street.</p> <p>It is proposed to increase the Parking Levy budget from \$750,000 to \$1,250,000 due to the unplanned expenditure required for the pop up park, as well as additional due diligence assessments including an updated traffic analysis (as a result of the Metro Tunnel closure), and an unplanned Telstra manhole chamber installation. This program adjustment will utilise \$500,000 in surplus parking levy funds from the Southbank Promenade project.</p>
17B1406N	MTH Façade Lighting	250,000	190,000		60,000	500,000	<p>Additional funds \$100,000 received from Epicure supporting façade lighting for Melbourne Town Hall.</p> <p>It is proposed to further increase the budget from \$350,000 to \$500,000 to further fund the Melbourne Town Hall facade lighting project. This adjustment includes additional funds \$59k received from Epicure to support the installation of digital screens for event information and wayfinding.</p>
17B1503N	Southbank Promenade - Landscape Upgrade	2,900,000	(2,900,000)	250,000		250,000	<p>It is agreed to allocate \$750,000 Parking Levy funding to Southbank Promenade to support works in light of uncertainty on external contributions.</p> <p>The external contribution of \$2.9 million is no longer available due to the development at 1 Queensbridge Street (Crown Casino Development) being postponed.</p> <p>It is proposed that the Southbank Promenade project will have surplus funds and can transfer \$500,000 Parking Levy to cover the program adjustments for 17B1354N Elizabeth Street South.</p>
17B3303N	Fawkner Park Master Plan Implementation	650,000	(100,000)		(400,000)	150,000	<p>It is agreed to reduce the budget from \$650,000 to \$150,000. Project permit requirements will result in less spend during 2017/18 and the majority of works in 2018/19. The overall project budget across all years is expected to remain the same.</p>
17B5103R	Melbourne Visitor Booth Renewal	20,000			(20,000)	0	<p>It is agreed to reduce the budget to \$0 since works on Bourke Street Visitor Booth will no longer proceed in 2017/18.</p>
17B5204N	Errol, Victoria & Queensberry Street - North Melbourne Lighting Upgrades	0			43,000	43,000	<p>It is agreed to increase the budget to \$43,000 to support installation of festoon lighting in Queensberry Street and tree lighting to the green space between Hawke and Advertiser streets.</p>
17B1318R	Street Furniture Renewal	400,000	36,555			436,555	<p>Cost Recovery from John Holland, Yarra Trams & The Carlton Hotel (DM11297701)</p>
17B5201N	Wayfinding Signage - Extending signs to priority areas	260,251			(128,083)	132,168	<p>It is agreed to reduce the budget for the Wayfinding Signage project. This is due to a reduced 2017/18 scope which postpones delivery of a number of signs that are proposed in close proximity to city developments (underway and/or proposed).</p>
16B3205N	Docklands Mirvac Tower 6 Community Facility	350,000		216,000		566,000	<p>It is agreed to increase the budget from \$350,000 to \$566,000 to progress to the final construction phase. A cost plan prepared in December 2017 with updated design documentation has estimated an increased project cost. This program adjustment seeks to utilise 2017/18 funds from 17B1416R Property Services Corporate Renewal Works to complete the works.</p>
17B1417R	Property Services DDA works	600,000		150,000	100,000	850,000	<p>It is agreed to increase the budget from \$600,000 to \$750,000 as a result of higher than anticipated tenders received. This program adjustment seeks to utilise 2017/18 funds from 17B1416R Property Services Corporate Renewal Works to complete the works.</p> <p>It is proposed to further increase the budget from \$750k to \$850k to fund a number of latent conditions that arose during construction.</p>
17B4111R	Arts House Refurbishment of Foyer and Public Areas Stage 2	460,000		100,000	210,000	770,000	<p>It is agreed to increase the budget from \$460,000 to \$700,000 as a result of higher than anticipated tenders received, latent conditions associated with the heritage-listed building, revised lighting scope, stage 1 contract variations, and additional consultancy services. This program adjustment seeks to utilise 2017/18 funds from 17B1416R Property Services Corporate Renewal Works to complete the works.</p>
17B1415R	Property Services Community Renewal works	530,000		370,000		900,000	<p>It is proposed to further increase the budget by \$70,000 to fund a final outstanding purchase order that was raised against the project's previous 2016/17 code.</p> <p>It is agreed to increase this budget from \$530,000 to \$900,000 to complete delivery of the programmed works. This program adjustment seeks to utilise 2017/18 funds from 17B1416R Property Services Corporate Renewal Works to complete the works.</p>
17B3337N	Urban Ecology	220,000		86,000		306,000	<p>The Urban Ecology project commenced in 2016/17. The existing budget has been used to fund the outstanding 2016/17 activities as well as deliver many of the 2017/18 activities. This program adjustment seeks to utilise 2017/18 funds from 17B3302R Climate Change Adaptation in Streetscapes (Renewal) to complete the remaining 2017/18 program that aligns with Council priorities.</p>
17B3302R	Climate Change Adaptation in Streetscapes (Renewal)	1,000,000		(350,000)		650,000	<p>It is agreed that the Climate Change Adaptation in Streetscapes (renewal) project will have surplus funds and can transfer \$86,000 to cover the program adjustments for 17B3337N Urban Ecology.</p> <p>It is proposed that the Climate Adaptation in streetscapes (renewal) will have surplus funds and can transfer \$264,000 Council Funds to cover the program adjustments for 17B1507R Parks Renewal Program (Swanston Street Irrigation).</p>
17B3335N	Open Space Strategy (Gardiner Reserve)	1,630,000	(1,350,000)			280,000	<p>It is agreed to reduce the Public Open Space budget from \$1.63 million to \$1.0 million due to a revised project program which indicates only partial completion in 2017/18.</p> <p>It is proposed to further reduce the budget from \$630,000 to \$280,000 POS and re-allocate the funds against the project's 2018/19 budget when the project will go into construction.</p>

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
13G8103N	Living Victoria Fund (University Square)	5,912,407	(1,887,000)		(2,000,000)	2,025,407	It has been confirmed that the \$1 million in external funds from the University of Melbourne will be invoiced during 2018/19 instead of 2017/18. It is proposed to further reduce the budget by \$2m in order to fund delivery next financial year (an amount has been re-allocated to the project's 2018/19 budget). The remaining funds will be required for partial payments against the tender that has now been awarded. The proposed State grant for \$887,000 will not be received in 2017/18.
17B4101N	Public Art Melbourne (Growth Areas)	2,158,000			(1,950,000)	208,000	It is agreed to reduce the Southbank Major Public Art Commission funding by \$1,950,000 in 2017/18 due to delayed delivery of the Major Commission.
17B4414N	Leased Community Sports Club Lighting Upgrades	250,000	67,000	85,000	21,000	423,000	It is proposed to increase the budget from \$250,000 to \$423,000 to complete delivery of the project, and cover the higher than anticipated tenders, and scope/program variations. This program adjustment will utilise \$85,000 in surplus funds from two City Communities projects, and \$67,000 through a contribution from the Royal park Tennis Club. Note: \$152k of this adjustment was completed as an Out of Cycle request with the balance \$21k adjustment submitted to the Q3 Panel.
17B4413R	Community Recreation Facility, Sportsfield and Pavilion Renewal	150,000		(35,000)		115,000	It is agreed proposed that the Community Recreation Facility, Sportsfield and Pavilion Renewal project will have surplus funds and can transfer \$35,000 to cover the program adjustments for 17B4414N.
17B4411N	Alexandra Gardens Skatepark (Riverslide) Redevelopment	75,000		(50,000)		25,000	It is agreed that the Alexandra Garden Skatepark project will have surplus funds and can transfer \$50,000 to cover the program adjustments for 17B4414N.
14G7915N	North Bank - New Landscaping, Pathways and Infrastructure (Enterprise Park)	304,258			(304,258)	0	It is proposed to return the entire budget of \$304,258 due to delays in finalising the design, and engineering due diligence. This project has been funded under two finance codes (14G7915N & 17B3334N) and will be funded in 2018/19 for delivery as 'North Bank Open Space & Public Realm Projects'.
14G8111N	Southbank Boulevard Upgrading	8,000,000	(4,000,000)	2,700,000		6,700,000	The original external contribution of \$4m has been retracted. It is proposed that the \$2.7 million in unspent POS funds from code 14G8129N (Dodds St) be transferred to 14G8111N (Southbank Blvd), resulting in a new total budget for 14G8111N of \$6.7 million. This funding transfer will consolidate the budgets for Transforming Southbank Boulevard and Dodds Street Linear Park, which are two geographically linked projects that are being managed, tendered and constructed in unison. Moving forward into the 2018/19 financial year, the Transforming Southbank Blvd code (14G8111N) will be retained for works to both locations.
15G8135N	Boyd New Park	1,700,000	(945,507)			754,493	It is proposed to reduce the budget by \$945,507 POS due to delays in park construction until September 2018. An amount has been re-allocated to this project's 2018/19 budget.
16B1376N	Flood Mitigation – Whiteman Street/Clarendon Street	1,526,511	200,000			1,726,511	This increase in budget reflects an unplanned contribution of \$200k from Yarra Trams (in Q1) for the drainage works at Whiteman St, Southbank.
16B1423N	Emissions Reduction Plan	0			936,095	936,095	It is proposed to reinstate the remaining CEFC loan to complete a number of outstanding emission reduction action items.
16B3401N	Reimagining Ground Floor Administration Building	950,000			(850,000)	100,000	It is proposed to reduce the budget from \$950,000 to \$100,000 due to delays arising from a security audit on the Town Hall buildings. A proposal for \$950,000 has been included in the 2018/19 FY budget which will be used to complete the project.
16B5202R	Cooks' Cottage Discovery Centre - Stage 2	237,068			62,932	300,000	It is proposed to increase the budget from \$237k to \$300k to fund the audio visual and digital content required as part of the project.
17B1362N	CBD Security Measures - Agreement 1	0	1,444,820			1,444,820	The increase in budget by \$1,224,100 is to formalise the contribution from State Government to fund the installation of CCTV, speakers and upgrades. Additional contribution from State Government to fund the installation of CCTV, speakers and upgrades.
17B1412R	Property Services - Accommodation Improvements and Renewal	600,000		(25,000)		575,000	It is proposed that the Accommodation Improvements and Renewal program will have surplus funds and can transfer \$25,000 to cover the program adjustments for
17B1421R	Property Services Sustainability Renewal Works (CH2 Lighting)	646,000			(410,000)	236,000	It is proposed to reduce the budget from \$646,000 to \$236,000 due to a change in program which has resulted from prototypes not meeting the lux and glare targets. The remaining funds will be used to adjust and re-test prototypes to achieve compliance.
17B3334N	North Bank Open Space & Public Realm projects (Enterprise Park)	500,000	(195,742)			304,258	It is proposed to reduce the POS budget from \$500,000 to \$304,258 due to delays in finalising the design, and engineering due diligence. This project has been funded under two finance codes (14G7915N & 17B3334N) and will be funded in 2018/19 for delivery as 'North Bank Open Space & Public Realm Projects'.
17B3403N	Melbourne Knowledge Week Growth	130,000	(50,000)			80,000	The original external contribution allowance of \$50,000 was replaced with a contra deal with the partnering organisation, and no funds were or will be contributed.
17B3404N	Smart City Approach - Prototyping	250,000	(50,000)			200,000	The \$50,000 external contribution has been retracted (in Q1) due to delays in partnership development.
17B4301N	Smoke-free Areas Initiative	100,000			(65,000)	35,000	It is proposed to decrease the budget from \$100,000 to \$35,000 due to the project going on hold until the State Government smoke-free outdoor dining legislation is known.
17B4503N	Family Services Area - Play Space	350,000			(253,000)	97,000	It is proposed to reduce the budget from \$350,000 to \$97,000 due to a change in planning permit requirements that has delayed the program.
17B4505R	Family Services - Minor capital works and refurbishments	250,000		(25,000)		225,000	It is proposed that the Accommodation Improvements and Renewal program will have surplus funds and can transfer \$25,000 to cover the program adjustments for
17B5102R	Events Melbourne - Digital Signage Renewal	48,000			62,000	110,000	It is proposed to increase the budget from \$48,000 to \$110,000 to fund digital signage required for two new pieces of Events Melbourne infrastructure.
17B5107N	Moomba Festival - Parade Asset Design and Construction	0			160,426	160,426	The creation of this new project is to recognise the recent creation of new Moomba Parade assets in accordance with accounting standards.
17B5202N	Melbourne Visitor Centres - New Fitout Works	1,209,600	(1,000,000)			209,600	Adjusted timing of external contribution resulting in funds to be provided in the 2018/19 budget.
13G7914N	Royal & Princes Parks Recreation Infrastructure Improvements	342,379		(27,000)		315,379	It is proposed that the Royal & Princes Park Recreation Infrastructure Improvements will have surplus funds and can transfer \$27,000 to cover the program adjustment and deliver project by 30 June 2018.
14G8129N	Dodds Street linear park, Southbank	3,000,000		(2,700,000)		300,000	It is proposed that the Dodds Street Linear Park project will transfer \$2.7 million POS in unspent funds to 14G8111N Transforming Southbank Boulevard so that the two projects can be delivered from a single consolidated fund.
17B1507R	Parks Renewal Program (Swanston St Irrigation)	7,000,000	165,706	300,000		7,465,706	It is proposed to increase the budget from \$7.00m to \$7.30m to fund the installation of tree plot irrigation along Swanston Street in this financial year. This program adjustment will utilise \$300,000 in surplus Council funds from project budgets 17B3302R and 17B2110M. Additional funds \$165,706 from the Royal Australasian Colleague of Surgeons contributing to an upgrade of the open space made available to the public through a 99
17B1513R	Parks Tree Planting and Replacement Program	1,569,000			103,000	1,672,000	It is proposed to increase the budget from \$1,569,000 to \$1,672,000 to fund the delivery of streetscapes planting works in accordance with Year 5 outcomes of Urban Forest Precinct Plans, including 50 additional tree guards and hoops for tree protections and feature surveys of Year 5 streetscapes identified in the UFPP.
17B3102R	City Road Master Plan Implementation	357,000	(357,000)			0	The external contribution of \$357,000 was received in a previous year under the original project code for City Road Master Plan (15B3101N).
17B3336N	Princes Park Master Plan Implementation	300,000		27,000		327,000	It is proposed to increase the budget from \$300,000 to \$327,000 to provide additional lighting in Princes Park.

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
17B3407N	Redevelop the Census of Land Use and Employment system (Smart Cities & Suburbs initiative)	0	175,000			175,000	The external contribution budgeted in 2018/19 has been received in this year \$200,000 is expected to be carried forward. IMAP funding revised to \$175k in 2017/18, with balance of \$65k to be received in 2018/19. Carry Forward is \$140k.
17B4102N	Public Art Melbourne and Collection	50,000	40,000			90,000	It is proposed to increase the budget to \$90,000 to reflect an insurance payment of \$40,000 that was made for the replacement of a piece of artwork.
17B5101N	Events Melbourne –Christmas Festival – Decoration Program (New)	1,250,000		(290,000)		960,000	It is proposed that the Christmas Festival - Decorations Program (new works) will have surplus funds and can transfer \$290,000 Council Funds to cover the program adjustments for 17B5104M Christmas Festival - Decorations Program (maintenance).
17B3347N	Memorials	0	50,000			50,000	External contribution received in advance from Office of Prevention and Women's Equality. Works will not start until 2018/19.
16B3350N	Stormwater Management (WSUD) Developer Offsets	57,339		(57,339)		0	External Developer offsets received 2016/17, carry forward to 2017/18. Now proposing to transfer budget to Green Your Laneway Pilot Project. The Meyers Place tree pit project has been identified as suitable spend for this money, which is located within Green Your Laneway Pilot Project.
16B3319N	Green Your Laneway Pilot Projects	1,276,332		57,339		1,333,671	External Developer offsets received 2016/17, carry forward to 2017/18 within Stormwater Management (WSUD) Developer Offsets. Now proposing to transfer budget to Green Your Laneway Pilot Project. The Meyers Place tree pit project has been identified as suitable spend for this money, which is located within Green Your Laneway Pilot Project.
Total Capital		101,805,237	(11,258,204)	(279,000)	(26,831,723)	63,436,310	
Total Program Adjustments		111,165,237	(12,496,524)	0	(24,329,723)	74,338,990	



2017-18 Council Works Program - End of Financial Year Project Listing

DM#11782349

Appendix 3

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
MAINTENANCE PROJECTS				
15G6003M IT Maintenance	0	0	(3,540)	3,540
15G7805M YMCA MANAGED RECREATION FACILITY MAINTENANCE WORKS	0	0	(2,400)	2,400
16B0303M IT Maintenance	0	0	(2,642)	2,642
16B3308M Pest and Disease Management budget	0	0	(1,344)	1,344
16B3329M Climate Adaptation for the Public Realm project initiation	0	0	3,824	(3,824)
16B4101M Arts House Annual Maintenance of Theatrical Equipment	0	0	(21)	21
16B4102M ArtPlay Annual Maintenance of Audio Visual, Theatre Equipment	0	0	313	(313)
16B4104M Art & Heritage Collection maintenance	0	0	(612)	612
16B4105M Public Art Program - Public Art Melbourne Lab and Maintenance	0	0	120,000	(120,000)
16B4119M Creative Spaces Maintenance	0	0	(1,950)	1,950
16B4405M Library Facilities Equipment, Renewal and Maintenance Works	0	0	809	(809)
16B4501M Childrens Centres - Equipment Maintenance & Renewal	0	0	(373)	373
16B5106M Christmas Festival Renewal Of Decorations - Maintenance	0	0	159	(159)
17B0304M IT Maintenance	1,500,000	1,500,000	1,543,707	(43,707)
17B1301M Bridge Maintenance	317,750	317,750	317,750	0
17B1302M Street Lighting Maintenance (OMR Charges)	1,400,000	1,400,000	1,314,342	85,658
17B1303M Wharf and Marina Maintenance	150,000	150,000	150,000	0
17B1304M Street Trading Infrastructure Maintenance	204,000	204,000	186,996	17,004
17B1306M Safe City & Corporate Cameras System Maintenance	133,000	133,000	131,840	1,160
17B1307M Corporate Security Access and Control Maintenance	116,000	116,000	103,006	12,994
17B1308M Bicycle lane maintenance	161,500	161,500	161,500	0
17B1309M Traffic Signal Installations	380,000	380,000	380,000	(0)
17B1310M Pump station maintenance	54,000	54,000	54,000	0
17B1311M Maintenance of new Pedestrian Monitoring Sensors & replacement	30,000	30,000	30,001	(1)
17B1316M Fire Hydrant Maintenance	50,000	50,000	50,000	0
17B1337M Solar Compactor Bins	800,000	800,000	575,484	224,516
17B1345M Banner Pole Maintenance	40,000	40,000	43,886	(3,886)
17B1375M Street Lighting Upgrade	820,000	820,000	642,796	177,204
17B1393M Street Lighting Renewal (LED rollout -New Upgrade)	5,000,000	5,000,000	7,800,000	(2,800,000)
17B1422M Accommodation Modifications	300,000	300,000	325,000	(25,000)
17B1423M Furniture and Equipment	108,462	108,462	94,540	13,922
17B1424M Property Services Annual Minor Program Works	810,000	810,000	583,240	226,760
17B1509M Parks Maintenance Works Program	1,100,000	1,100,000	1,033,040	66,960
17B2101M Advance Architectural Design	100,000	100,000	16,392	83,608
17B2102M Advance Industrial Design	50,000	50,000	117,755	(67,755)
17B2103M Advance Landscape Architectural Design	100,000	100,000	27,039	72,962
17B2104M Advance Parks Design Works	100,000	100,000	166,143	(66,143)
17B2105M Advance Streetscape Design	50,000	50,000	34,650	15,350
17B2106M Advance Urban Design	50,000	50,000	69,510	(19,510)
17B2107M Maintenance of City Pedestrian Signage	105,000	105,000	112,326	(7,326)
17B2108M Melbourne Contemporary Pavilion	300,000	300,000	300,000	0
17B2109M Melbourne Contemporary Pavilion Maintenance	250,000	250,000	250,000	0
17B2110M Capital Works Formulation	0	0	41,060	(41,060)
17B2301M Melbourne Metro Rail	250,000	250,000	225,304	24,696
17B3342M Urban Forest Health (Pest & Disease Management)	270,000	270,000	304,687	(34,687)
17B3343M Green Our Rooftop (Green Our City Action Plan implementation)	2,000,000	2,000,000	72,193	1,927,807
17B3345M Project initiation for open space and green infrastructure	200,000	200,000	58,508	141,493
17B4001M Trades Hall Council Chamber Refurbishment	0	0	300,000	(300,000)
17B4105M Public Art Melbourne - Signature Event - Big Ideas: NGV	100,000	100,000	0	100,000
17B4115M ArtPlay Equipment and Furniture Maintenance	43,709	43,709	32,169	11,540
17B4116M Arts House Annual Maintenance of Theatrical Equipment	40,000	40,000	40,000	(0)
17B4117M Capital Maintenance of the Art and Heritage Collection	190,000	190,000	234,080	(44,080)
17B4118M Creative Spaces Maintenance	54,684	54,684	35,710	18,974
17B4119M Public Art Program - Public Art Melbourne Lab and Maintenance	262,500	262,500	174,168	88,332
17B4120M Signal Equipment and Furniture Maintenance	56,276	56,276	27,779	28,497



2017-18 Council Works Program - End of Financial Year Project Listing

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
17B4421M In-House Managed Recreation Facility Equipment, Renewal and	130,000	130,000	156,899	(26,899)
17B4422M Library and Community Hubs Equipment, Renewal and Maintenance	170,000	170,000	162,939	7,061
17B4423M YMCA Managed Recreation Facility Equipment, Renewal and Main	130,000	130,000	95,982	34,018
17B4502M Carlton Primary School: Integrated Child and Family Centre	3,000,000	3,000,000	3,000,000	0
17B4506M Children Centres - Equipment maintenance and renewal	60,000	60,000	31,328	28,672
17B5104M Events Melbourne - Christmas Festival - Decorations Program	1,550,000	1,550,000	1,782,172	(232,172)
17B5105M Events Melbourne - Moomba Festival Infrastructure Maintenance	50,000	50,000	47,190	2,810
17B5106M Events Melbourne - Premier Event Infrastructure Maintenance	65,000	65,000	0	65,000
17B5203M Wayfinding signage program - Maintenance	72,800	72,800	40,599	32,201
TOTAL MAINTENANCE PROJECTS	23,274,681	23,274,681	23,589,932	(315,251)
CAPITAL PROJECTS				
13G2319N Public Art Program	0	0	(545)	545
13G7914N Royal & Princes Parks Recreation Infrastructure Improvements	342,379	342,379	282,836	59,543
13G8103N Living Victoria Fund	5,912,407	5,912,407	2,400,104	3,512,303
13G8105N Climate Adaptation - Urban Landscapes New Works	2,756,000	2,756,000	2,097,335	658,665
13G8107N Return to Royal Park	0	0	4,213	(4,213)
14G0359N Minor Streetscape Improvements	68,062	68,062	68,063	(1)
14G0365N Urban Renewal Areas concept design development	207,159	207,159	153,319	53,840
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR)	32,827,651	32,827,651	5,810,198	27,017,453
14G3510R Property Services Corporate Renewal Works	0	0	(1)	1
14G4902N Implementation of Docklands Community and Place Plan	90,000	90,000	129,838	(39,838)
14G7812R Brens Pavilion Advanced Design & Redevelopment	0	0	(12,392)	12,392
14G7907N Melbourne City Marina - New Infrastructure Works	0	0	(18,841)	18,841
14G7915N North Bank - New Landscaping, Pathways and Infrastructure	304,258	304,258	0	304,258
14G8111N Southbank Boulevard Upgrading	8,000,000	8,000,000	4,244,573	3,755,427
14G8112N MacArthur Square Upgrading	0	0	12,300	(12,300)
14G8114N Hawke and Adderley Street Park Expansion	1,265,110	1,265,110	1,169,110	96,000
14G8115N Railway Place and Miller Street Reserve Park Expansion	482,676	482,676	729,000	(246,324)
14G8116N Eastwood Street/Rankins Road Open Space	0	0	3,800	(3,800)
14G8129N Dodds Street linear park, Southbank	3,000,000	3,000,000	226,674	2,773,326
15B3101N City Road Improvement	347,300	347,300	65,517	281,783
15G0316R Parking Meter Renewal	0	0	(14,325)	14,325
15G2326R Arts House seating system replacement	0	0	(942)	942
15G3409R Relocate and re-design Melbourne Visitor Booth (Bourke Street)	0	0	(87,663)	87,663
15G3510R Property Services Corporate Renewal Works	0	0	900	(900)
15G3512R Property Services Community Works	0	0	1,200	(1,200)
15G3516R Property Services DDA Physical Access Works	0	0	96,364	(96,364)
15G3528R Property Services Sustainability Renewal Works	0	0	(5,250)	5,250
15G6002R IT Renewal	0	0	(46,741)	46,741
15G7601R Library Collection	0	0	(3,996)	3,996
15G7613R City Library facility upgrade	0	0	(51,715)	51,715
15G7817R LEASED COMMUNITY SPORTS CLUB LIGHTING UPGRADES (Roy:	0	0	(119)	119
15G7822R North Melbourne Recreation Centre Café Refurbishment	0	0	(648)	648
15G7923N North Melbourne Reserve New Landscaping & Synthetic Court In	1,495,568	1,495,568	1,522,637	(27,069)
15G7924N Royal Park Brens Pavilion Redevelopment Works	0	0	(28,213)	28,213
15G7930N Fitzroy Gardens - Buildings Upgrade	0	0	(3,480)	3,480
15G8135N Boyd New Park	1,700,000	1,700,000	478,020	1,221,980
16B0301N IT New	0	0	(16,780)	16,780
16B0302R IT Renew	0	0	183,214	(183,214)
16B1316R Parking Meter Renewal	1,276,380	1,276,380	1,267,958	8,422
16B1320R Victorian Grants Commission - Local Road Funding	352,130	352,130	0	352,130
16B1326R Morell Bridge - Waterproofing Concrete Arches and minor pain	81,363	81,363	86,061	(4,698)
16B1327N Pump Station works in Arden Macaulay Growth Area	146,940	146,940	146,940	0
16B1331N Major Streetscape Improvements	1,867,628	1,867,628	1,902,089	(34,461)
16B1335N Pedestrian Monitoring Program	30,000	30,000	18,564	11,436



2017-18 Council Works Program - End of Financial Year Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
16B1341N	New Public Toilet in North Melbourne	147,983	147,983	162,761	(14,778)
16B1376N	Flood Mitigation – Whiteman Street/Clarendon Street	1,526,511	1,526,511	1,674,963	(148,452)
16B1402N	Furniture and Equipment	0	0	(0)	0
16B1406R	Property Services DDA Works	0	0	(673)	673
16B1407N	Property Services Sustainability New Works	216,000	216,000	191,238	24,762
16B1408R	Property Services Commercial Works	0	0	6,126	(6,126)
16B1409R	Property Services Community Renewal Works	0	0	7,751	(7,751)
16B1410R	Property Services Corporate Renewal Works	0	0	38,029	(38,029)
16B1415R	Drill Hall Post Occupancy Review	150,615	150,615	154,377	(3,762)
16B1416R	Occupancy Permits Site Renewal Works	0	0	19,250	(19,250)
16B1417R	Property Services - Accommodation Improvements and Renewal	0	0	0	(0)
16B1418R	Town Hall Renewal Works	0	0	19,683	(19,683)
16B1422N	Kensington Town Hall Acoustics	185,280	185,280	367,042	(181,762)
16B1423N	Emissions Reduction Plan	0	0	291,695	(291,695)
16B1510N	Docklands Park - Southern Section	0	0	(59,700)	59,700
16B3205N	Docklands (Mirvac Tower 6) Community Facility	350,000	350,000	384,794	(34,794)
16B3311N	Median Renewal Program	24,791	24,791	20,025	4,766
16B3316N	Urban Greening Partnership Fund	137,132	137,132	113,595	23,537
16B3317N	Tree Trial Program (trailing new trees)	8,000	8,000	8,000	0
16B3318N	Greening Melbourne Implementation Plan	500,000	500,000	105,013	394,987
16B3319N	Green Your Laneway Pilot Projects	1,276,332	1,276,332	1,445,874	(169,542)
16B3320N	AMCOR Water Pipeline	160,000	160,000	39,897	120,103
16B3321N	Elliot Avenue Billabong	543,435	543,435	339,707	203,728
16B3324N	College Crs Stormwater Harvesting	383,435	383,435	138,761	244,674
16B3330N	Urban Ecology and Biodiversity Implementation	0	0	40,764	(40,764)
16B3332N	Clayton Reserve	215,080	215,080	191,854	23,226
16B3333N	Lincoln Square (Landscape Concept Plan)	200,000	200,000	131,617	68,383
16B3334N	Roberston Reserve	10,000	10,000	6,794	3,206
16B3337N	La Trobe and Exhibition Street	320,239	320,239	408,956	(88,717)
16B3343N	Argyle Square	15,000	15,000	19,579	(4,579)
16B3344N	Bedford Street Park	10,000	10,000	12,814	(2,814)
16B3350N	Stormwater Management (WSUD) Developer Offsets	57,339	57,339	0	57,339
16B3401N	Reimagining Ground Floor Administration Building	950,000	950,000	15,046	934,954
16B4108N	Public Art Program	0	0	50	(50)
16B4113R	Meat Market - mobile seating system	0	0	(28,622)	28,622
16B4116R	Arts House Refurbishment of Foyer and Public Areas	0	0	91,755	(91,755)
16B4117R	ArtPlay Foyer Refurbishment	10,000	10,000	56,803	(46,803)
16B4401R	Library Collections	0	0	(10,347)	10,347
16B4407R	Library Self Service Kiosk Upgrade (Year 1 -City Library & E	0	0	0	(0)
16B4408R	Emerging Technology Equipment Purchase	0	0	(5)	5
16B4417R	Leased Community Sports Club Lighting Upgrades	0	0	400	(400)
16B4502R	Minor Capital Works and Refurbishment for Community Services	0	0	(15,682)	15,682
16B4504N	Lady Huntingfield Child Care Centre - Upgrade	5,404,901	5,404,901	2,800,470	2,604,431
16B5103N	Melbourne Music Week Hub Infrastructure	95,572	95,572	95,572	0
16B5104N	Melbourne Spring Fashion Week Hub Infrastructure	186,032	186,032	186,466	(434)
16B5105N	Events Melbourne Warehouse Infrastructure - Non Growth Upgrade	0	0	(134,312)	134,312
16B5108N	Christmas Festival New Decorations (Non Growth)	0	0	(9,360)	9,360
16B5202R	Cooks' Cottage Discovery Centre - Stage 2	237,068	237,068	258,418	(21,350)
16B5203N	Errol & Victoria Streets Nth Melbourne above and below awning	0	0	2,000	(2,000)
16B5204N	Chinatown Precinct Building Lighting	44,646	44,646	56,742	(12,096)
17B0301N	IT New - Bus Impr - HR Technology Modernisation	1,500,000	1,500,000	1,011,311	488,689
17B0302N	IT New - Digital Services Platform	5,000,000	5,000,000	6,574,147	(1,574,147)
17B0303R	IT Renewal	6,000,000	6,000,000	5,751,658	248,342
17B0305N	IT New - What's On Business and Visitor Experience	1,500,000	1,500,000	975,763	524,237
17B1306R	New Guard Fences - Macaulay Road Bridge, Stock Subway Bridge	60,000	60,000	40,045	19,955
17B1307N	New Waste Management Compactors	200,000	200,000	0	200,000
17B1312R	Corporate Transport Asset Renewal	31,000	31,000	27,065	3,935



2017-18 Council Works Program - End of Financial Year Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
17B1313R	DDA Compliance - Infrastructure	500,000	500,000	500,000	(0)
17B1314R	Flood Mitigation Renewal	2,080,000	2,080,000	2,080,000	0
17B1315R	Drains renewal	2,875,000	2,875,000	2,775,556	99,444
17B1316R	Parking Meter Renewal	1,378,000	1,378,000	1,377,756	244
17B1317R	Kerb and Channel Renewal	1,700,000	1,700,000	1,700,000	0
17B1318R	Street Furniture Renewal	400,000	400,000	423,532	(23,532)
17B1319R	Roads to Recovery Program	653,862	653,862	653,862	0
17B1320R	Victorian Grants Commission - Local Road Funding	673,454	673,454	673,454	(0)
17B1321R	Roadway Renewal	5,200,000	5,200,000	5,200,000	(0)
17B1322R	Footpath Renewal	5,200,000	5,200,000	5,200,000	(0)
17B1348R	Princess Bridge Bluestone Repair works	750,000	750,000	74,631	675,369
17B1354N	Elizabeth St South Streetscape Improvements	1,500,000	1,500,000	1,189,049	310,951
17B1356N	Flood Mitigation Whiteman St / Clarendon St	1,500,000	1,500,000	1,457,020	42,980
17B1357N	New Drainage Infrastructure	270,000	270,000	216,651	53,349
17B1358N	Bicycle Improvement Program	2,550,000	2,550,000	3,091,744	(541,744)
17B1359N	Major Streetscape Improvements	2,350,000	2,350,000	2,364,965	(14,965)
17B1360N	Walking Plan	180,000	180,000	180,000	0
17B1361N	Road Safety Program	430,000	430,000	430,000	0
17B1362N	CBD Security Measures – Agreement#1	0	0	1,115,185	(1,115,185)
17B1363N	CBD Security Measures – Agreement#2	0	0	1,154,311	(1,154,311)
17B1372R	Banner Pole Renewal	50,000	50,000	130,267	(80,267)
17B1401N	City Baths Master Planning	125,000	125,000	10,000	115,000
17B1404N	KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPM	100,000	100,000	79,859	20,141
17B1406N	Melbourne Town Hall Venue Wifi and Facade Lighting	250,000	250,000	353,540	(103,540)
17B1409R	Drill Hall Open Space Improvement Project	50,000	50,000	0	50,000
17B1410R	Kathleen Styme Post Occupancy Review Works	118,000	118,000	51,179	66,821
17B1411R	Occupancy Permits Site Renewal Works	500,000	500,000	117,088	382,912
17B1412R	Property Services - Accommodation Improvements and Renewal	600,000	600,000	352,928	247,072
17B1414R	Property Services Commercial Works	580,000	580,000	407,601	172,399
17B1415R	Property Services Community Renewal Works	530,000	530,000	1,119,586	(589,586)
17B1416R	Property Services Corporate Renewal Works	5,470,000	5,470,000	4,403,460	1,066,540
17B1417R	Property Services DDA Works	600,000	600,000	952,709	(352,709)
17B1418R	Property Services Hazardous Material Remediation Program	150,000	150,000	42,000	108,000
17B1420R	Property Services Kensington Stockyard Precinct Works	160,000	160,000	58,322	101,678
17B1421R	Property Services Sustainability Renewal Works	646,000	646,000	150,668	495,332
17B1503N	Southbank Promenade - Landscape Upgrade	2,900,000	2,900,000	142,527	2,757,474
17B1505N	Melbourne City Marina electrical works Upgrade	53,200	53,200	53,200	0
17B1507R	Parks Renewal Works Program	7,000,000	7,000,000	7,030,736	(30,736)
17B1513R	Parks Tree Planting and Replacement Program	1,569,000	1,569,000	1,653,712	(84,712)
17B2001R	Town Hall Precinct (CH1 portion) Redevelopment	1,342,000	1,342,000	1,545,797	(203,797)
17B2201N	Munro Community Hub	0	0	54,342	(54,342)
17B3101R	City River	100,000	100,000	80,000	20,000
17B3102R	City Road Master Plan Implementation	357,000	357,000	0	357,000
17B3103R	Spencer Street Pedestrian Safety Works	270,000	270,000	150,136	119,864
17B3104R	St Kilda Road Master Plan	150,000	150,000	21,326	128,674
17B3201R	North Melbourne Community Centre	300,000	300,000	158,503	141,497
17B3205N	Racecourse Road	80,000	80,000	78,950	1,050
17B3301N	Domain Parklands Master Plan implementation	160,000	160,000	84,959	75,042
17B3302R	Climate Adaptation in streetscapes (renewal)	1,000,000	1,000,000	582,825	417,175
17B3303N	Fawkner Park Master Plan implementation	650,000	650,000	100,604	549,397
17B3307N	Royal Park Master Plan	100,000	100,000	51,579	48,421
17B3334N	North Bank Open Space & Public Realm Projects	500,000	500,000	186,165	313,835
17B3335N	Open Space Strategy Park Expansion Program	1,630,000	1,630,000	300,448	1,329,552
17B3336N	Princes Park Master Plan Implementation	300,000	300,000	269,669	30,331
17B3337N	Urban Ecology and Biodiversity Strategy implementation	220,000	220,000	153,140	66,860
17B3338R	Birrarung Marr Master Plan and Implementation	200,000	200,000	155,598	44,402
17B3339R	Carlton Gardens Master Plan and Implementation	200,000	200,000	36,926	163,074



2017-18 Council Works Program - End of Financial Year Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
17B3341R Holland Park Playground Renewal	100,000	100,000	70,101	29,899
17B3402N Innovation District	300,000	300,000	199,830	100,170
17B3403N Melbourne Knowledge Week Growth	130,000	130,000	85,713	44,287
17B3404N Smart City Approach - Prototyping	250,000	250,000	146,220	103,780
17B3407N Redevelop the Census of Land Use and Employment system	0	0	34,759	(34,759)
17B4101N Public Art Melbourne (Growth Areas)	2,158,000	2,158,000	165,063	1,992,937
17B4102N Public Art Melbourne and Collection	50,000	50,000	50,454	(454)
17B4106R Arts House staged replacement lighting and audio theatre	36,050	36,050	34,803	1,247
17B4107N Meat Market - Technical Upgrade	201,000	201,000	202,101	(1,101)
17B4110R Arts House Projector Upgrade	100,000	100,000	99,260	740
17B4111R Arts House Refurbishment of Foyer and Public Areas Stage 2	460,000	460,000	760,000	(300,000)
17B4113R Meat Market Elevating Work Platform (EWP)	25,000	25,000	25,321	(321)
17B4301N Smoke-free Areas Initiative	100,000	100,000	5,382	94,618
17B4401R Library Collections Renewal	1,502,000	1,502,000	1,441,303	60,697
17B4403N SKATE MELBOURNE PLAN IMPLEMENTATION PLACEHOLDER	50,000	50,000	0	50,000
17B4404N EMERGING TECHNOLOGY EQUIPMENT PURCHASE	40,000	40,000	45,426	(5,426)
17B4410N COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERN	50,000	50,000	0	50,000
17B4411N ALEXANDRA GARDENS SKATEPARK (RIVERSLIDE) REDEVELOP	75,000	75,000	0	75,000
17B4413R COMMUNITY RECREATION FACILITY, SPORTSFIELD AND PAVILIO	150,000	150,000	85,796	64,204
17B4414N Leased Community Sports Club Lighting Upgrades	250,000	250,000	470,000	(220,000)
17B4503N Family Services Area - Play space	350,000	350,000	98,484	251,516
17B4505R Family Services - Minor capital works and refurbishments to	250,000	250,000	148,791	101,209
17B5101N Events Melbourne - Christmas Festival - Decorations Program	1,250,000	1,250,000	968,983	281,017
17B5102R Events Melbourne - Digital Signage Renewal	48,000	48,000	66,086	(18,086)
17B5103R Events Melbourne - Renewal of Melbourne Visitor Booth	20,000	20,000	0	20,000
17B5107N Moomba - Parade Asset Design & Construction	0	0	160,426	(160,426)
17B5201N Wayfinding signage: extending signs to priority areas	260,251	260,251	30,990	229,261
17B5202N Melbourne Visitor Centre - New Fitout works (Premium Centre	1,209,600	1,209,600	0	1,209,600
17B5204N Errol, Victoria & Queensberry Street - North Melbourne Light	0	0	46,585	(46,585)
TOTAL CAPITAL PROJECTS	158,824,819	158,824,819	105,255,089	53,569,730
TOTAL MAINTENANCE AND CAPITAL PROJECTS	182,099,500	182,099,500	128,845,021	53,254,479



**2017-18 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget**

Project		Annual Budget	YTD Budget	YTD Actual	Variance Under/(Over)
13G8103N	Living Victoria Fund \$1 million reduction in 2nd Quarter Panel program adjustment due to external funding being received in 2018/2019, \$2 million reduction to POS 3rd quarter to be reallocated in 2018/2019, delays caused by synchronization with Melbourne Metro Project.	5,912,407	5,912,407	2,400,104	3,512,303
13G8105N	Climate Adaptation - Urban Landscapes New Works Six projects in this rolling program were delayed and money was given back as surplus.	2,756,000	2,756,000	2,097,335	658,665
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) The underspend for this project is due to delays associated with permit approvals.	32,827,651	32,827,651	5,810,198	27,017,453
14G7915N	North Bank - New Landscaping, Pathways and Infrastructure 3rd quarter panel adjustment reduction of the full amount of \$304,258 due to delays in finalising the design, and engineering due diligence.	304,258	304,258	0	304,258
14G8111N	Southbank Boulevard Upgrading \$4 million reduction in the 3rd Quarter Panel due to external contribution being retracted. The remaining amount was carry forward.	8,000,000	8,000,000	4,244,573	3,755,427
14G8115N	Railway Place and Miller Street Reserve Park Expansion Extra works required by VicRoads to upgrade the safety barrier along Dynon Road increased the costs of the project	482,676	482,676	729,000	(246,324)
14G8129N	Dodds Street linear park, Southbank \$2.7 million reduction to the budget in the 4th Quarter Panel program adjustment, transferred to 14G8111N Transforming Southbank Boulevard so that the two projects can be delivered from a single consolidated fund.	3,000,000	3,000,000	226,674	2,773,326
15B3101N	City Road Improvement This is a developer contribution that must be spent on City Road and not be transferred to general revenue, therefore was carry forward. Budget to be used on construction of signalised traffic lights at Alexandra Avenue in 2018/19.	347,300	347,300	65,517	281,783
15G8135N	Boyd New Park Budget was reduced in the 3rd quarter panel program adjustment by \$945,507 POS due to delays in park construction until September 2018. An amount has been re-allocated to this project's 2018/19 budget. The remaining amount was carry forward, with the demolition contract to be awarded at the end of July 2018.	1,700,000	1,700,000	478,020	1,221,980
16B1320R	Victorian Grants Commission - Local Road Funding Funding for 2018/19 was provided in the 2017/18 financial year and has been carried forward.	352,130	352,130	0	352,130
16B1423N	Emissions Reduction Plan Additional works	0	0	291,695	(291,695)
16B3318N	Greening Melbourne Implementation Plan Requested carry forward of \$285,994 to cover incomplete projects caused by delays in the endorsement of Green our City Action Plan (GOCAP). The balance is surplus. These projects are required to meet the endorsed action of GOCAP.	500,000	500,000	105,013	394,987
16B3321N	Elliot Avenue Billabong Project delayed due to sourcing of suitable rock and planting to be undertaken in warmer months. Carry Forward requested to complete Billabong.	543,435	543,435	339,707	203,728
16B3324N	College Crs Stormwater Harvesting \$71,000 carry forward requested due to minor procurement delays, combined with some contractor delays on works. Remainder surplus	383,435	383,435	138,761	244,674
16B3401N	Reimagining Ground Floor Administration Building This project had a program adjustment which reduced the budget by \$850k to \$100k. The remaining variance of approx \$85k was approved as carry forward.	950,000	950,000	15,046	934,954
16B4504N	Lady Huntingfield Child Care Centre - Upgrade	5,404,901	5,404,901	2,800,470	2,604,431



2017-18 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget

Project		Annual Budget	YTD Budget	YTD Actual	Variance Under/(Over)
	Delays in the tender and construction start dates have resulted in the allocated funds of \$1.7 million falling in the 18/19 FY. External fund of \$800,000 from DET have also been allocated to the 18/19 FY.				
17B0301N	IT New - Bus Impr - HR Technology Modernisation Longer than planned procurement activities have resulted in projects extending into 18/19.	1,500,000	1,500,000	1,011,311	488,689
17B0302N	IT New - Digital Services Platform Project was allocated an additional \$2m during the year. The variance of \$426k was largely due to committed orders not being filled by EOFY.	5,000,000	5,000,000	6,574,147	(1,574,147)
17B0303R	IT Renewal Equipment ordered prior to the EOFY was not delivered by EOFY.	6,000,000	6,000,000	5,751,658	248,342
17B0305N	IT New - What's On Business and Visitor Experience Project implementation was extended to end Q1 18/19 and project resourcing and budgeting adjusted to reflect that.	1,500,000	1,500,000	975,763	524,237
17B1307N	New Waste Management Compactors Initial site was not suitable, so negotiations have commenced for a new site. Funds have been carried forward.	200,000	200,000	0	200,000
17B1337M	Solar Compactor Bins Lease costs less than anticipated following contract tender	800,000	800,000	575,484	224,516
17B1348R	Princess Bridge Bluestone Repair works Heritage conservation work has been completed, however works have been deferred to match in with installation of hostile vehicle measures being delivered in conjunction with the State Government. \$675k has been carried forward.	750,000	750,000	74,631	675,369
17B1354N	Elizabeth St South Streetscape Improvements The budget was reduced in the first quarter panel program adjustment by \$750,000 due to reduced scope. The budget was then increased by \$500,00 due to unplanned expenditure required for the pop up park, as well as additional due diligence assessments including an updated traffic analysis (as a result of the Metro Tunnel closure), and an unplanned Telstra manhole chamber installation. Resulting in a revised total budget of \$1,250,000. The remaining amount was carry forward.	1,500,000	1,500,000	1,189,049	310,951
17B1358N	Bicycle Improvement Program Approval was obtained from the CW panel to overspend the original budget allowance utilising funds that were carried forward from the previous year.	2,550,000	2,550,000	3,091,744	(541,744)
17B1362N	CBD Security Measures – Agreement#1 Fully funded by the State Government and was not included in initial annual budget	0	0	1,115,185	(1,115,185)
17B1363N	CBD Security Measures – Agreement#2 Fully funded by the State Government and was not included in initial annual budget	0	0	1,154,311	(1,154,311)
17B1393M	Street Lighting Renewal (LED rollout -New Upgrade) Additional funding was allocated from the CEFC loan to undertake additional works.	5,000,000	5,000,000	7,800,000	(2,800,000)
17B1411R	Occupancy Permits Site Renewal Works Projects were delayed and money given back as surplus.	500,000	500,000	117,088	382,912
17B1412R	Property Services - Accommodation Improvements and Renewal Projects delayed and request for carry forward.	600,000	600,000	352,928	247,072
17B1415R	Property Services Community Renewal Works Over budget, but program adjustment was made to this project.	530,000	530,000	1,119,586	(589,586)
17B1416R	Property Services Corporate Renewal Works Program adjustment was made to accommodate overspend in other projects.	5,470,000	5,470,000	4,403,460	1,066,540
17B1417R	Property Services DDA Works	600,000	600,000	952,709	(352,709)



2017-18 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget

Project		Annual Budget	YTD Budget	YTD Actual	Variance Under/(Over)
	Ran over budget, but program adjustment was made.				
17B1421R	Property Services Sustainability Renewal Works Program ran under budget. Carry forward was requested.	646,000	646,000	150,668	495,332
17B1424M	Property Services Annual Minor Program Works Projects were delayed and surplus was identified and given back to panel.	810,000	810,000	583,240	226,760
17B1503N	Southbank Promenade - Landscape Upgrade There was a 1st quarter panel adjustment increasing by \$750,000 from the parking levy funding, then a 2nd quarter program reduction of \$2.9 million as the external contribution is no longer available due to the development at 1 Queensbridge Street (Crown Casino Development) being postponed. Then a third quarter panel adjustment, reducing the budget by \$500,000. This resulted in a revised budget of \$250,000, with the remaining funds being carry forward to add design works in 2018/2019.	2,900,000	2,900,000	142,527	2,757,474
17B2001R	Town Hall Precinct (CH1 portion) Redevelopment The New Visitor Centre was funded from this project with an allocation of \$240k within the budget	1,342,000	1,342,000	1,545,797	(203,797)
17B3102R	City Road Master Plan Implementation There was a 4th quarter panel adjustment as the external contribution against this project code was received previously under the original project code for City Road Master Plan (15B3101N).	357,000	357,000	0	357,000
17B3302R	Climate Adaptation in streetscapes (renewal) Several projects in this program were delayed and money was given back as surplus.	1,000,000	1,000,000	582,825	417,175
17B3303N	Fawkner Park Master Plan implementation The allocated budget of \$650,000 was changed to \$150,000 so the design can be finalised and Heritage permit be obtained in order for the project to be delivered. A formal transfer of fund was prepared and sign by the Capital Works Committee to avoid the being carried forward. Currently only \$100,604 has been spent of the \$150,000 as some portion of the cost is related to consultancy services during construction.	650,000	650,000	100,604	549,397
17B3334N	North Bank Open Space & Public Realm Projects 3rd quarter panel adjustment reduction of the full amount of \$195,742 due to delays in finalising the design, and engineering due diligence. The remaining amount was carry forward and will fund the construction of Enterprize Park in September 2018.	500,000	500,000	186,165	313,835
17B3335N	Open Space Strategy Park Expansion Program Project delayed due to delay in contract documentation for Tender. Carry Forward requested to proceed with park expansion.	1,630,000	1,630,000	300,448	1,329,552
17B3343M	Green Our Rooftop (Green Our City Action Plan implementation) Requested carry forward of \$285,994 to cover incomplete projects caused by delays in the endorsement of Green our City Action Plan (GOCAP). The balance is surplus. These projects are required to meet the endorsed action of GOCAP.	2,000,000	2,000,000	72,193	1,927,807
17B4001M	Trades Hall Council Chamber Refurbishment New capital grant endorsed by Council at April 2018 meeting.	0	0	300,000	(300,000)
17B4101N	Public Art Melbourne (Growth Areas) Project delayed but has gone to stage 2 in the commissioning process. Surplus given back.	2,158,000	2,158,000	165,063	1,992,937
17B4111R	Arts House Refurbishment of Foyer and Public Areas Stage 2 Additional works required due to latent conditions and repairs.	460,000	460,000	760,000	(300,000)
17B4414N	Leased Community Sports Club Lighting Upgrades Additional monies used for higher than anticipated tenders and program variations	250,000	250,000	470,000	(220,000)
17B4503N	Family Services Area - Play space Change Request approved. Budget revised to \$98K.	350,000	350,000	98,484	251,516
17B5101N	Events Melbourne - Christmas Festival - Decorations Program	1,250,000	1,250,000	968,983	281,017



2017-18 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget

Project		Annual Budget	YTD Budget	YTD Actual	Variance Under/(Over)
	Result of confusion with what was New and Maintenance - New Christmas Decoration was underspent , Budget used for Christmas Decoration Maintenance overspent .				
17B5104M	Events Melbourne - Christmas Festival - Decorations Program	1,550,000	1,550,000	1,782,172	(232,172)
	Result of confusion with what was New and Maintenance - New Christmas Decoration was underspent , Budget used for Christmas Decoration Maintenance overspent .				
17B5201N	Wayfinding signage: extending signs to priority areas	260,251	260,251	30,990	229,261
	Project scope was reduced for 17/18, based on a number of city areas under development, or proposed for development in the near future. The signage intended for these areas will be installed in future years when development/construction works are complete. Accordingly, budget revised to \$132,168 via CW Panel Q2 review. \$45,450 approved for carry-forward 18/19 to complete fabrication contract. Therefore, true variance \$55,728.				
17B5202N	Melbourne Visitor Centre - New Fitout works (Premium Centre)	1,209,600	1,209,600	0	1,209,600
	All funds to be transferred to QVM for Pavilion Works				



Recommended Carry Forward of Capital Funds into 2018/19

Project	Title	Carry Forward	Justification for Carry Forward
16B4504N	Lady Huntingfield Child Care Centre - Upgrade	87,317.00	Tender delays
17B4102N	Public Art Melbourne and Collection	39,545.99	Other
14G4902N	Implementation of Docklands Community and Place Plan	100,163.00	Third party negotiations
17B2201N	Munro Community Hub	100,000.00	Statutory permit/approval
17B5102R	Events Melbourne - Digital Signage Renewal	43,249.60	Other
17B5201N	Wayfinding signage: extending signs to priority areas	45,450.00	Other
17B5202N	Melbourne Visitor Centre - New Fitout works (Premium Centre)	203,895.00	Project resourcing
14G0365N	Urban Renewal Areas concept design development	53,840.00	Tender delays
16B1376N	Flood Mitigation – Whiteman Street/Clarendon Street	51,548.00	Tender delays
16B1407N	Property Services Sustainability New Works	24,762.00	Scope clarification required
16B1423N	Emissions Reduction Plan	644,400.00	External advance contribution
17B1307N	New Waste Management Compactors	200,000.00	Third party negotiations
17B1315R	Drains renewal	99,444.00	Tender delays
17B1320R	Victorian Grants Commission - Local Road Funding	360,094.00	External advance contribution
17B1348R	Princess Bridge Bluestone Repair works	675,369.00	Latent conditions
17B1354N	Elizabeth St South Streetscape Improvements	60,951.00	Scope clarification required
17B1356N	Flood Mitigation Whiteman St / Clarendon St	42,980.00	Tender delays
17B1357N	New Drainage Infrastructure	53,348.61	Tender delays
17B1362N	CBD Security Measures – Agreement#1	329,635.00	External advance contribution
17B1401N	City Baths Master Planning	115,000.00	Tender delays
17B1406N	Melbourne Town Hall Venue Wifi and Facade Lighting	125,226.00	Scope clarification required
17B1409R	Drill Hall Open Space Improvement Project	45,000.00	Third party negotiations
17B1410R	Kathleen Syme Post Occupancy Review Works	66,821.48	Tender delays
17B1411R	Occupancy Permits Site Renewal Works	70,000.00	Third party negotiations
17B1421R	Property Services Sustainability Renewal Works	85,332.00	Scope clarification required
17B1503N	Southbank Promenade - Landscape Upgrade	107,124.00	Third party negotiations
17B1507R	Parks Renewal Works Program	434,969.94	Third party negotiations
14G8111N	Southbank Boulevard Upgrading	2,455,427.00	Tender delays
14G8114N	Hawke and Adderley Street Park Expansion	96,000.00	Latent conditions
14G8115N	Railway Place and Miller Street Reserve Park Expansion	102,676.00	Third party negotiations
15B3101N	City Road Improvement	281,783.00	External advance contribution
15G8135N	Boyd New Park	276,473.00	Tender delays
16B3316N	Urban Greening Partnership Fund	23,537.00	Statutory permit/approval
16B3318N	Greening Melbourne Implementation Plan	285,994.00	Third party negotiations
16B3321N	Elliot Avenue Billabong	140,000.00	Latent conditions
16B3324N	College Crs Stormwater Harvesting	71,000.00	Tender delays
16B3333N	Lincoln Square (Landscape Concept Plan)	68,383.00	Scope clarification required
16B3401N	Reimagining Ground Floor Administration Building	55,320.00	Other
17B3101R	City River	20,000.00	Tender delays
17B3103R	Spencer Street Pedestrian Safety Works	117,000.00	Access to site
17B3104R	St Kilda Road Master Plan	80,000.00	Third party negotiations
17B3201R	North Melbourne Community Centre	44,067.00	Other
17B3303N	Fawkner Park Master Plan implementation	49,397.00	Other
17B3334N	North Bank Open Space & Public Realm Projects	101,560.00	Third party negotiations

17B3341R	Holland Park Playground Renewal	29,899.00	Project resourcing
17B3347N	Memorials	50,000.00	External advance contribution
17B3407N	Redevelop the Census of Land Use and Employment system	140,241.00	External advance contribution
17B0301N	IT New - Bus Impr - HR Technology Modernisation	461,637.00	Other
17B0302N	IT New - Digital Services Platform	417,419.00	Other
17B0303R	IT Renewal	248,342.11	Other
17B0305N	IT New - What's On Business and Visitor Experience	450,000.00	Other
		10,331,620.73	