

ANNUAL PLAN AND BUDGET

2015–2016



CITY OF MELBOURNE

ANNUAL PLAN AND BUDGET

2015–2016

YOUR COUNCIL

Lord Mayor

Robert Doyle

Deputy Lord Mayor

Susan Riley

Councillors

Richard Foster
Rohan Leppert
Kevin Louey
Stephen Mayne
Cathy Oke
Ken Ong
Beverley Pinder-Mortimer
Jackie Watts
Arron Wood



ANNUAL PLAN AND BUDGET

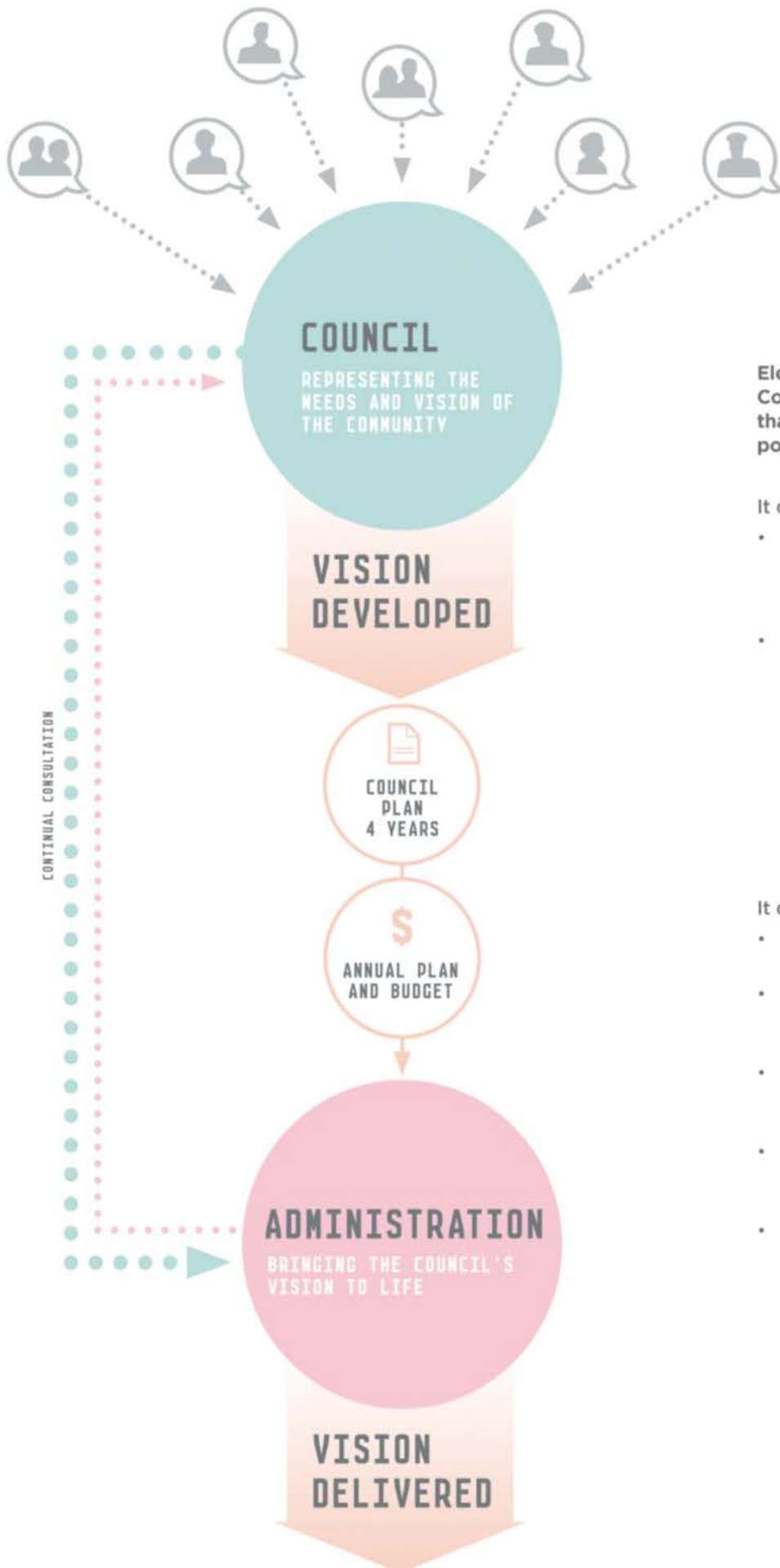
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Elected by the community, the Council is the decision-making body that sets the strategic direction and policy of the municipality.

It delivers the:

- Four Year Council Plan, which sets out what the Council will achieve during its four-year term to further the community vision; and the
- Annual Plan & Budget, which describes the Council's key objectives and activities for each 12-month period.

The administration, headed by a Chief Executive Officer appointed by the Council, delivers the vision of the elected Council.

It does this by:

- providing advice to the Council in a timely manner;
- resourcing the administration to deliver the results sought by the Council;
- complying with the statutory responsibilities required under legislation;
- delivering services to the community required under legislation or by the Council; and
- implementing the decisions made by the Council.

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OVERVIEW

1. EXECUTIVE SUMMARY

The 2015-16 Annual Plan and Budget is the third year of Council's 2013-2017 Council Plan. Through this plan the Council will ensure Melbourne is a vibrant inclusive place, well positioned to meet the opportunities and challenges of a growing city for decades to come.

This budget ensures the Council is financially well positioned to fund what will be Council's largest ever capital investment. The renewal of the Queen Victoria Market (QVM).

In the current financial year, Council paid \$7.60 million as a deposit for properties at Therry, Queen and Franklin streets, Melbourne – a site often referred to as the Munro site. The 2015-16 proposed Annual Plan and Budget includes \$76 million to settle the purchase plus \$4.76 million in direct funding of the renewal project bringing the total capital investment to \$80.76 million in 2015-16. In addition to amounts already committed, Council projects underlying surpluses from 2016-17 to 2018-19 of \$40 million that will be available to fund the renewal of the QVM.

What this means is that Council has already spent and is preparing to allocate more than \$130 million of the \$250 million projected investment required to fund the QVM Renewal Project. This represents a significant down payment on the renewal and should give QVM traders, customers and the broader community confidence that Council is committed to this major project.

This budget also positions the Council to meet the future infrastructure needs of the City through:

- Sensible growth in surpluses (to fund the QVM renewal and other infrastructure);
- Sustained effort to contain costs accommodating both population growth and new facilities; and
- Continuing to invest in services and infrastructure while preparing for the future.

Sensible growth in surpluses

This budget continues a trend of sensible growth in underlying surpluses to enable future major re-investment in important and significant infrastructure in response to the City's growing needs. The budgeted underlying surpluses proposed for 2015-16 of \$9.41 million is an increase on the prior two years, demonstrating conscious and deliberate actions to secure necessary funding for QVM and other future capital investment.

Based on the Council's projections, investment in infrastructure (capital works) over the next decade will exceed \$1.40 billion. This infrastructure accommodates a record level of investment in the renewal of QVM, of which a major down payment is being made through this budget at \$80.64 million.

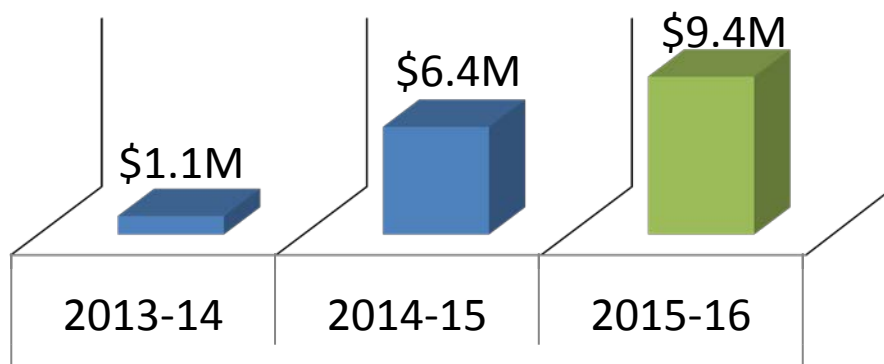
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It also recognises the need for increased infrastructure and open spaces required to meet the growth in the City's population including identified urban renewal areas. The city's population is forecast to increase by 43 per cent over the next decade from 124,143 to 177,347 by 2025. This is in addition to maintaining the City's existing infrastructure assets of over \$3.70 billion at appropriate service standards through asset renewal and maintenance.

The generation of funding for capital through Council's operations (higher surpluses) is fiscally responsible and the most sustainable approach over the long term. The Council is committed to delivering these surpluses by being prudent in containing costs. The Council will also seek additional ways to fund the city's infrastructure needs including short term borrowings, asset recycling through re-purposing or re-configuration, external funding and asset sales. The approach to funding future infrastructure and services will be outlined in Council's first ever 10 Year Financial Plan which is planned to be available for public comment before 30 June 2015.

The preparation of Council's 10 Year Financial Plan follows an extensive community engagement process which resulted in 11 key recommendations from a citizen's jury or "People's Panel". The People's Panel recommendations have been a key consideration in the formulation of the 10 Year Financial Plan. The proposed 2015-16 budget is consistent with the People's Panel key recommendations.



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Sustained effort to contain costs

The underlying surplus of \$9.41 million has been possible through a continued effort to contain operational costs while accommodating pressures associated with the City's growth and the operation of new facilities for the community.

Total operating cost in 2015-16 is budgeted to increase by 3.0 per cent. Of this, the underlying cost increase is no more than 1.9 per cent and materially lower when compared to the Victorian State government's projected CPI of 2.75 per cent for the same period. The remaining component of the increase is associated with growth in the City and new facilities that will be operational for the full year having commenced in 2014-15 or coming online in 2015-16.

The growth component recognises that the City will see an increase in the number of new residents and new businesses who require services and an increase in open spaces and infrastructure.

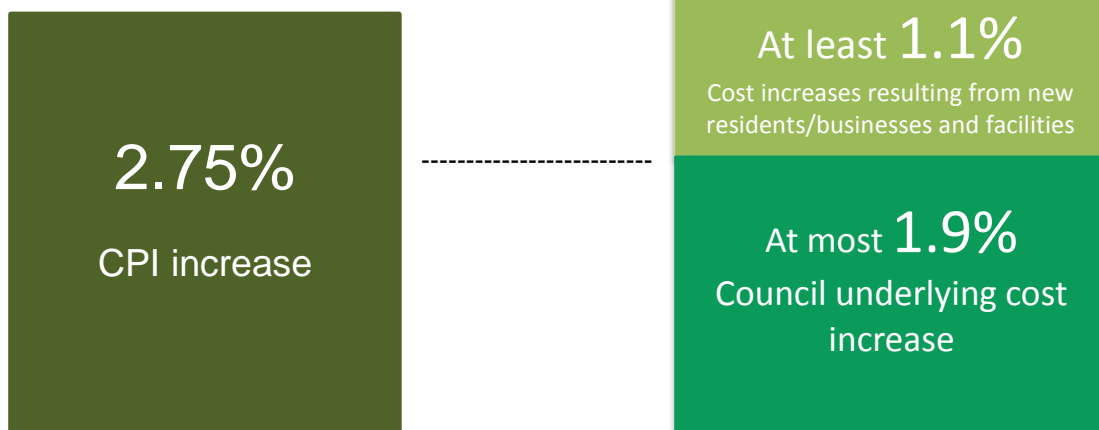
A number of new facilities were opened or planned for opening in 2014-15 these including Kensington Town Hall, Fitzroy Garden Visitor Centre and Kathleen Syme Community Centre. The Council has also budgeted for Community Hub at the Dock to open in 2015-16.

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2015-16

Victorian Government forecasted CPI



*Source: 2015-16 Victorian State Government budget

The continued focus on containing operating costs within this budget builds on the work of the previous two years. A conscious and sustained effort to minimise the burden on the community.

Over the period of this Council's term (3 years) total costs have increased by 5.8 per cent, which is considerably lower than the increase in the Consumer Price Index (CPI) over the same corresponding period.

The efforts to contain costs become more evident when considering growth in the city. According to the Australian Bureau of Statistics (ABS) the City's resident population grew from 105,418 in June 2012 to 122,207 in June 2014 (15.92%). Council projects this growth trend will continue with an increase of 3.3 per cent in 2014-15 and 5.1 per cent in 2015-16 respectively.

Based on conservative estimates the costs associated with population growth and new facilities is no less than half of the overall increase (5.8 per cent) over the 3 year period.

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Continuing to invest in infrastructure and services while preparing for the future

An investment in infrastructure through capital works of \$91.22 million is included in this budget. In addition, a further \$76 million capital investment will be made through the settlement of properties at Therry, Queen and Franklin streets, Melbourne – a site often referred to as the Munro site.

The City of Melbourne believes these properties to be of unprecedented strategic importance to the people of Melbourne and opens up new possibilities for the Queen Victoria Market renewal process. The total capital outflows in this budget including the Munro site is \$167.22 million.

The renewal of the Queen Victoria Market was key in the planning and formulation of this budget. The total capital investment for the project is \$80.64 million in 2015-16. The first major down payment in what will be Council's largest capital project to date.

The \$80.64 million is comprised of \$76 million for the settlement of the Munro site and a further \$4.64 million to be directed towards the Queen Victoria Market renewal fund to advance the project.

Cities by their nature have significant asset bases. The City of Melbourne's infrastructure assets including roads, footpaths, buildings, drains, parks, laneways, wharves and marinas account for over 90 per cent of total assets. Ensuring there is adequate investment annually to maintain the City's assets is important, and therefore Council is investing \$51.68 million in renewal and \$12.21 million in maintenance works. This regular annual investment in existing assets maintains the public amenity in the short term and protects the condition of assets for future generations. Council also plans to release an asset management strategy in the near future which will outline Council's approach to asset management.

Other capital works included in the budget are \$4.00 million for streetscape works, \$2.50 million for bicycle improvement works, \$1.60 million to accelerate the rollout of energy efficient lightening and \$1.00 million for continued implementation of the Docklands Community and Place Management Plan. A full list of capital works is available in Appendix E.

The Council Plan is the foundation on which the 2015-16 Annual Plan and Budget has been developed. In the third year of the Council Plan over 100 Initiatives have been identified and fully funded. They will be delivered through implementing the 2015-16 Annual Plan and Budget.

The full list of initiatives is included in section 4 and provides an insight into the priorities for Council in 2015-16.

Operating Result

- 1.1. The budget delivers an underlying surplus of \$9.41 million (Appendix A) and an operating surplus (comprehensive result) of \$24.81 million.
- 1.2. Total revenue (excluding disposal of assets) will increase by \$10.83 million from \$398.86 million to \$409.69 million. This is a 2.71 per cent increase. Full details of revenue changes are provided in Section 5.
- 1.3. There are no changes proposed to on street parking fees.

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- 1.4. Fee increases in some services are a result of either mandatory rises as a result of state legislation such as fines which is dependent on the penalty unit rate, bringing prices in line with competitors where Council competes with commercial operators, or moving fees closer to cost recovery and parity with other neighbouring municipalities.
- 1.5. Total operating expenditure will increase by 3.0 per cent or \$11.40 million from \$374.41 million to \$385.80 million (Section 5 provides full details).

Rates

- 1.6. The 2015-16 budget is based on a rate increase of 3.60 per cent which is expected to be one of the lower increases in Victoria.
- 1.7. 2015-16 is not a revaluation year and therefore all individual rate notices will increase by 3.60 per cent.
- 1.8. The residential rate in the dollar is proposed to increase from 4.047 cents to 4.193 cents and the non-residential rate in the dollar increased from 4.590 cents to 4.755 cents.
- 1.9. The total number of rateable assessments has increased from 94,495 to 102,570 which represents an increase of 8.55 per cent from 2014-15.
- 1.10. There are 1,498 properties which are public, educational, religious or charitable in use or ownership and which are exempt from rates. Exemptions represent 12.66 per cent of the rate base.
- 1.11. Council operates a Pensioner Rebate scheme by which those eligible to receive the State Government rebate receive an additional City of Melbourne rebate equivalent to 50 per cent of the State Government rebate. In 2010-11 Council approved an affordable housing rebate which will provide a rate rebate for new affordable housing of 35 per cent of full rates. This is budgeted to continue in 2015-16 at a cost through lower revenue of (\$0.13 million).
- 1.12. The draft budget includes an amount of \$0.41 million which is the estimated revenue to be derived from Cultural and Recreational Lands in the municipality (refer to section 10.2).

Fire Services Property Levy

- 1.13. The Government has enacted the Victorian Bushfires Royal Commission's recommendation to replace the previous insurance-based levy with a property-based levy.
- 1.14. The Fire Services Property Levy commenced in 2013-14 and is collected through council rates. The rate of the levy is determined by the State government on an annual basis and varies for residential, industrial, commercial and primary production properties.
- 1.15. Further information on the Fire Services Property Levy is available at the following web address.

<http://www.firelevy.vic.gov.au>

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Services and Events

- 1.16. The 2015-16 Annual Plan and Budget recognises Council's pivotal role in supporting and enhancing the City's cultural heritage, public art, events, festivals, visitor services, sport and street activity.
- 1.17. It continues Council's commitment to enhance the City's business competitiveness domestically and internationally.
- 1.18. The 2015-16 Annual Plan and Budget includes new and extended services and continues with activation of the City. The most notable examples are:
 - 1.18.1. Funding for the operation of Kathleen Syme Community Centre (\$1.29 million) which is expected to be opened this year.
 - 1.18.2. Full year funding for the Kensington Town Hall (\$0.28 million) which opened February 2015.
 - 1.18.3. Funding for Community Hub at the Dock (\$0.28 million) which is expected to be opened during 2015-16.
 - 1.18.4. \$1.68 million allocated in the budget for the continuation of the Melbourne Visitor Shuttle service. This is partially offset by revenue of \$0.69 million.
 - 1.18.5. \$10.76 million (excluding capital) allocated for the continuation of the City's premier events including New Year's Eve, Melbourne Spring Fashion Week, Moomba, Melbourne Music and Melbourne Awards. This is partially offset by revenue of \$1.93 million.
 - 1.18.6. \$0.33 million for the continuation of Docklands Winter Activation program.
 - 1.18.7. \$0.50 million to support the Melbourne Convention and Exhibition Centre.
 - 1.18.8. \$0.16 million in operating costs for the operation of four waste compactors in the city.
- 1.19. This budget also includes the introduction of lower entry fees for concession card holders to Council's recreational centres and gyms including Melbourne City Baths, North Melbourne Recreation Centre, Carlton Baths and Kensington Community Recreation Centre, providing greater affordability and accessibility.

Cash and investments

- 1.20. The investment portfolio is expected to provide net income of \$19.37 million, representing an average return of 6.13 per cent. The investment portfolio is made up of subsidiary companies, car parks, commercial properties and cash. The returns from investments are lower due to a reduction in cash to settle the strategic land investment (Munro site) on 1 July 2015.
- 1.21. The cash component returns from the portfolio assume a flat interest rate environment.
- 1.22. Refer to section 11 for details on Council's investment strategy.

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Council Works

- 1.23. The total council works program is \$91.22 million inclusive of funding towards the QVM renewal fund. This includes \$12.69 million for new assets, \$51.68 million for renewing, \$10.00 million refurbishing existing assets and upgrade/expansion works and \$12.21 million for major maintenance and other assets not in the direct control of the City but which are used by ratepayers, residents and visitors. The estimated capital works carry forward 2014-15 program is \$21.69 million.
- 1.24. As the city continues to grow so does the need for community infrastructure. Amongst other projects this budget includes funding of \$1.50 million for open space projects at University square and Lincoln square through the Living Victoria Fund, climate adaption urban landscapes (\$1.00 million) and implementation of Docklands community and place plan (\$1.00 million).
- 1.25. The budget also provides for an acceleration of Council's solar and LED programs by installing \$0.80 million worth of solar panel on facilities right across the municipality including our Multicultural Hub, Carlton Baths and North Melbourne Recreation Centre. In addition, the budget allows \$1.60 million into upgrading our street and park lights to more efficient LED lights. The projects will deliver better environmental outcomes while reducing electricity costs.
- 1.26. There is also further investment of \$2.50 million towards bicycle improvement works as part of Council's 2012-16 Bicycle Plan. The will include bike lanes on Elizabeth Street between Victoria and Queensberry Street, bike lanes on Epsom Road in Kensington and lane improvements on Peel Street. A full list of the capital works program is listed in Appendix E.

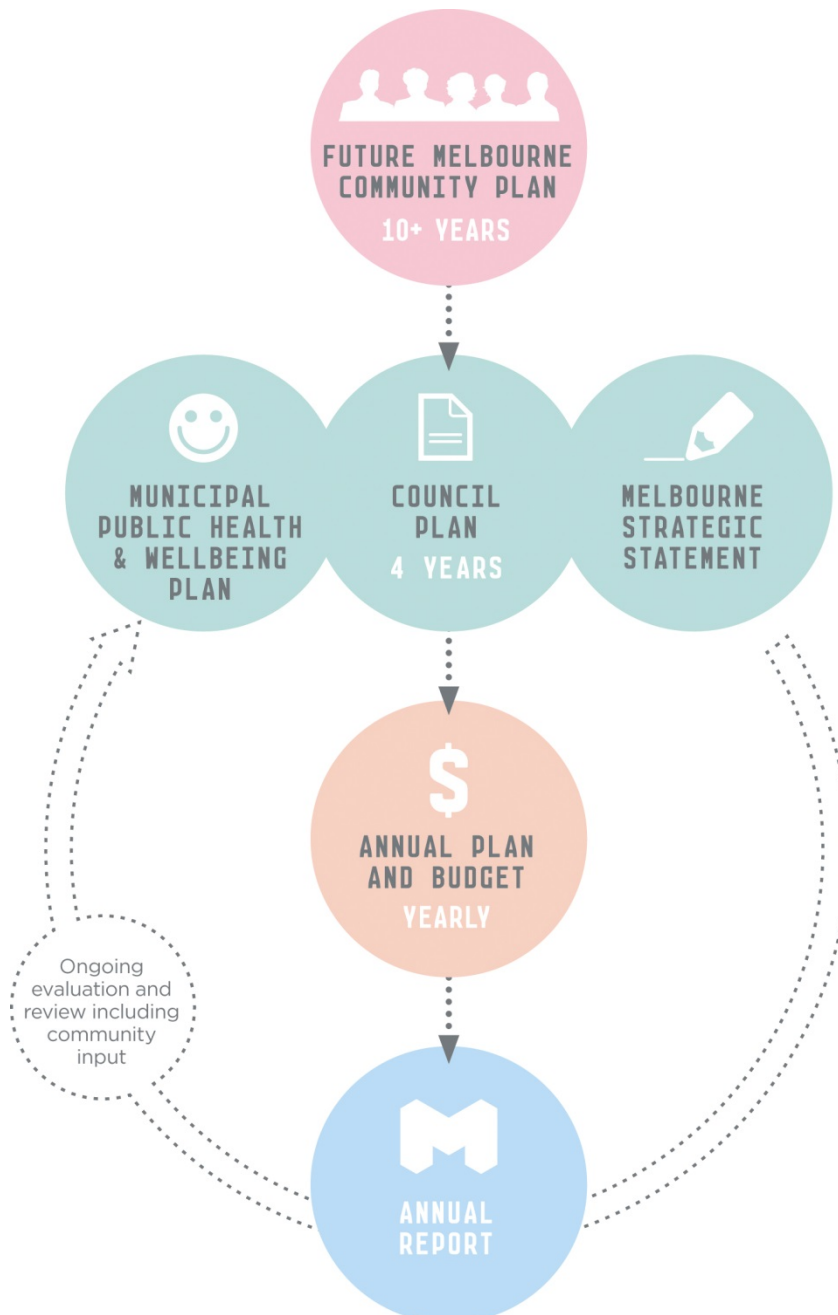
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2. BUDGET PROCESS OVERVIEW

2.1. Integrated Planning Framework

The City of Melbourne has an Integrated Planning Framework that aligns operational, corporate and strategic plans to achieve sustainable improvements for the city and its people. The framework includes long, medium and short terms plans that set direction for everything we do.



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The Annual Plan and Budget forms an important part of Council's Integrated Planning Framework. The framework ensures that the Annual Plan and Budget are developed in response to Council Plan priorities and within the constraints of the Strategic Resource Plan which provides the financial parameters for the four year period of Council Plan. The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisations progress towards goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.

2.2. Budget Preparation

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Finance and Reporting) Regulations 2004* ('the Regulations').

The first step in the budget process is for the Administration to prepare the annual budget in accordance with the Act and submit the "proposed" budget to Council for approval "in principle". Council is then required to give "public notice" that it intends to "adopt" the budget. It must give 28 days' notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. A copy of the budget is to be submitted to the Minister within 28 days after adoption.

The 2015-16 Annual Plan and Budget which is included in this report is for the year 1 July 2015 to 30 June 2016 and is prepared in accordance with the Act and Regulations. The budget includes financial statements. These include the Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared for the year ended 30 June 2016 in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The 2015-16 Annual Plan and Budget includes Services and Initiatives including Major Initiatives and reflects the priorities for Council in year three. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

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2.3. Budget Process

The key dates for the budget process are summarised below:

Budget submitted to Council for approval in principle	7 May 2015
Public notice advising intention to adopt budget	8 May 2015
Budget available for public inspection and comment	8 May 2015
Submissions period closes	5 June 2015
Submissions considered by Council's Future Melbourne Committee	18 June 2015
Budget and submissions presented to Council for Adoption	30 June 2015
Copy of adopted budget submitted to the Minister by	28 July 2015

2.4. Budget Influences

The Annual Plan and Budget is premised on a number of influences and assumptions, which are likely to impact on the delivery of services provided by Council. The most significant of these factors include:

- an increase in rates of 3.60 per cent;
- Reserve Bank official cash rate 2.00 per cent; and
- Consumer Price Index between 2.50 – 3.00 per cent. The 2015-16 State Government Budget forecast CPI at 2.75 per cent for 2015-16.

2.5. Budget Statements

The Melbourne City Council Budget is comprised of eight primary financial statements which are:

- the Comprehensive Income Statement (Income Statement)
- the Statement of Cash Flows
- the Balance Sheet
- the Statement of Human Resources
- the Statement of Changes in Equity
- the Statement of Capital Works

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- the Summary of Planned Human Resources Expenditure.
- the Summary of Planned Capital Works Expenditure

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding. The Income Statement provides for a projected surplus of \$24.81 million that will contribute towards the Capital Works program.

The Statement of Cash Flow is a cash statement prepared in accordance with Australian Accounting Standards. The Statement of Cash Flow provides for a projected outflow of \$65.85 million.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending June 2016.

For the purposes of clarity a reconciliation between the Income Statement and the Statement of Cash flow is provided in Section 6.

The Statement of Human Resources is a statement which is a representation of council staff expenditure and numbers.

The Statement of Changes in Equity is a statement which is a representation of accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets. Each of these categories has a different impact on Council's future costs. Refer to section 7 'Analysis of council works budget' for further details.

The Summary of Planned Human Resources Expenditure represents permanent council staff expenditure and numbers of full time equivalent council staff categorised according to the organisation structure.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next 4 years.

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3. HIGHLIGHTS

This section summarises the budget, more detail can be found in sections 5-8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flow Budget
- Council Works Budget
- Financial Position Budget

3.1. Operating Budget

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Operating			
Revenue (excluding capital contributions)	380,770	395,215	14,445
Expenditure	(374,404)	(385,803)	(11,399)
Sub totals	6,366	9,412	3,046
Capital Contributions Revenue	18,237	15,393	(2,844)
Operating surplus/(deficit)	24,603	24,805	202

The Budgeted Income Statement forecasts a surplus of \$24.81 million for the year ending 30 June 2016, after capital grants and contributions. As a minimum, the operating surplus should equate to the capital contributions (including the developer contributions received for Public Open Space) to ensure the contributions received for capital are available to support the capital program.

The operating surplus is required to be reported but is not a true indication of an organisation's underlying result. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose for which funding was received). When capital contributions are removed from the operating surplus, the underlying surplus is \$9.41 million.

In 2015-16 the underlying surplus of \$9.41 million will allow for funding of infrastructure including the renewal of the Queen Victoria Market.

Refer to Section 5, "Analysis of Operating Budget", for a more detailed analysis.

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3.2. Cash Flow Budget

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Net Surplus/(deficit) from operations	24,603	24,805	202
Movements affecting cash flows	62,229	63,051	822
Funds available for capital/ investments	86,832	87,856	1,024
Capital Expenditure	(85,860)	(154,475)	(68,615)
Proceeds from asset sales	816	1,520	704
Funds available from financing activities	0	(746)	(746)
Net Cash outflows	1,788	(65,845)	(67,633)
Cash at beginning of year	76,275	78,063	1,788
Cash at end of year	78,063	12,218	(65,845)

The budgeted Statement of Cash Flow shows an outflow of \$65.85 million reflecting the settlement of the Munro site as outlined in the statement above. Further details of the cash flow are provided in section 6, 'Analysis of budgeted cash position'.

3.3. Council Works Budget

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Council Works Area			
Maintenance	12,238	12,205	(33)
Capital Works	87,133	74,373	(12,760)
Carry forward capital*	16,905	21,689	4,784
Capital Works Expenditure	116,276	108,267	(8,009)

Note an additional \$4.64 million has been allocated to the QVM Renewal Fund

The 2015-16 Budgeted Statement of Council Works forecasts total works of \$86.58 million (excluding carried forward expenditure). An additional \$4.64 million will be used for capital works on the QVM renewal project.

See Section 7 "Analysis of Council works budget" for a more detailed analysis.

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3.4. Financial Position Budget

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Assets and Liabilities			
Net Current Assets	14,504	(54,534)	(69,038)
Net Non Current Assets	3,636,479	3,860,822	224,343
Net Assets	3,650,983	3,806,288	155,305
Equity			
Accumulated Surplus	1,808,004	1,832,809	24,805
Reserves	1,842,979	1,973,479	130,500
Total Equity	3,650,983	3,806,288	155,305

The budgeted Balance Sheet shows net assets of \$3.81 billion as at 30 June 2016, which is an increase of \$155.31 million over 2014-15 budget. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program, revaluation of assets and the strategic acquisition of the Munro site.

See Section 8 “Analysis of Budgeted Financial Position” for more detailed analysis.

Gender Equity

City of Melbourne values diversity and inclusivity and constantly strives for improvement in this area. Gender Equity is a key element in enhancing an inclusive work environment and culture. To date the City of Melbourne has developed a Gender Equity Policy which details our commitment to take positive action to ensure fair treatment of all employees, volunteers and contractors, consistent with organisational values and obligations under the EO Act. Gender Equity is now embedded in our procurement policies and subsidiary company governance protocols.

In 2015-16 the City of Melbourne will continue to champion gender equity through training in the deployment of our new Gender Equity Audit Tool. The content of the audits will be analysed and will form the basis of action plans. Training in Gender Equity, together with training in the implementation of Responding to Family Violence Policy and Procedure will continue to be implemented across the organisation. The City of Melbourne will also participate in the Male Champions of Change initiative through the Chief Executive Officer.

ANNUAL PLAN

SECTION 4 OF THE CITY OF MELBOURNE

ANNUAL PLAN AND BUDGET

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4. SERVICES, INITIATIVES AND SERVICE PERFORMANCE INDICATORS



Council Plan 2013–17

- Long-term goals
- 4-year outcomes
- 4-year priorities



Annual Plan and Budget

- 1-year budget
- 4-year resource plan



Annual Plan – a subset of the Budget
• this year's major and other initiatives to help achieve Council Plan



Annual Report – reporting progress against Council Plan and Annual Plan and Budget

The City of Melbourne's long-term vision, goals and four-year priorities and desired outcomes are set out in Council Plan 2013–17, including a series of indicators and measures to track progress.

Each year the Council selects a series of shorter-term initiatives to further its goals, priorities and desired outcomes for Melbourne. These initiatives and major initiatives are set out here, in the Annual Plan section of the Annual Plan and Budget.

Initiatives may contribute to multiple goals. We have listed them against the goal that contains priorities and desired outcomes with the strongest alignment.

It is important to note these initiatives are just a part of what we do. Much of the work to achieve our aspirations for Melbourne occurs within the strategies we implement and the services we deliver. These also are listed here, under our goals, along with the outcome indicators that will be used to evaluate our performance of our services.

Progress against our four-year aspirations, one-year initiatives and our service delivery is shared with the public via our Annual Report, available on-line in late September each year.

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4.1 COUNCIL PLAN GOAL 1: A CITY FOR PEOPLE

Melbourne will be accessible, inclusive, safe and engaging. Our streets, buildings and open spaces will be alive with activity. People of all ages and abilities will feel secure and empowered, freely participate in their community and lead healthy lives.

We will support our citizens – whatever their age, physical ability, socio-economic status or cultural background – to feel like they can be active, healthy and valued community members. We plan and design for our growing city, including safe, healthy and high-quality public spaces.

Major Initiatives for 2015–16

- Begin implementing the Queen Victoria Market precinct renewal masterplan.
- Complete Carton Baths Stage 2: a refurbished swimming pool, new toddler's pool, plant room and landscaping.



Initiatives for 2015–16

- Complete Planning Scheme Amendment C190 – Arden-Macaulay.
- Consult on and finalise the Lorimer Structure Plan.
- Consult on and finalise the West Melbourne Structure Plan.
- Review the Urban Design within the Capital City Zone policy
- Undertake a planning scheme amendment to introduce DD032 and its 14-metre height limit over land at 94-112 Courtney Street (corner Harcourt Street), 104-62 Capel Street and 135-159 Peel Street.
- Run an exhibition and panel hearing for the West Melbourne Waterfront Planning Scheme Amendment.
- Prepare an assessment of the Council's options for establishing new sources of funding for local infrastructure in the city's high growth areas.
- Work with the State Government on E-Gate.
- Undertake preliminary scoping studies and design to inform the development of a City of Melbourne preferred masterplan for the Moonee Ponds Creek.
- Complete the Docklands Family Services and Community Boating Hub.
- Implement the Queen Victoria Market precinct development controls through a planning scheme amendment.
- Through community engagement, develop a framework to guide the provision, location and management of skating in the city.
- Investigate the community infrastructure required to accommodate increased future population in the Arden Macaulay area and provide potential partnership models to deliver that infrastructure.

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- To meet the school needs of our residents, continue working with the State Government and IMAP councils on a regional plan that includes school sites in our municipality.
- Continue to work with the Department of Environment Land Water and Planning to develop the Victorian Apartment Design Standards, as part of our Housing Strategy implementation.
- Review the City of Melbourne Housing Strategy as it relates to affordable housing issues, following the release of the Australian Government’s Reform of the Federation White Paper.
- Work with the State Government towards a ban on smoking in outdoor dining areas and, if appropriate, continue to implement smoke-free areas.
- Review Melbourne Planning Scheme clause 22.12 (gaming premises) in light of the continued Capital City Zone expansion.
- Complete the committed Princes Park masterplan works and Royal Park works and develop a revised strategy of use of those sporting facilities.
- Audit a range of community and recreation facilities for gender equity.
- Draft an Active Melbourne Strategy 2016–21.
- Review, investigate and test opportunities with elite sporting organisations to provide measurable and achievable community recreation and health and well-being programs.
- Initiate and support food-related activities that strengthen social connections and access to nutritious, sustainable food.
- Improve access to interpreting and translation services to people who need support to access information about Council services and strategies.
- Continue to improve the Safe City Cameras Program network.
- Implement Year 2 actions from the Beyond the Safe City Strategy 2014–17.
- Provide two opportunities for school choirs from the municipality to perform during citizenship ceremonies.
- Facilitate and host activities for NAIDOC Week, Reconciliation Week and a range of cultural diversity events.
- Identify and pilot opportunities for people of different ages and abilities to exchange skills and develop connections.
- Implement African Australian community strategic partnerships to progress the Community Employment and Empowering Women Initiatives
- Building on studies and feasibility work done to date, indicate how and where the City of Melbourne will increase numbers of childcare places in neighbourhoods (including the QVM precinct) to meet future demand.
- Implement 2015–18 Reconciliation Action Plan Year 1 actions including a partnership with the Jawun Indigenous Corporate Partnership and establishment of a City of Melbourne reconciliation forum.
- Implement Year 2 actions from the Homelessness Strategy 2014–17.
- Improve the city for people with cognitive impairment through better signage, access to our facilities and community awareness.
- Continue to improve city accessibility in line with the Disability Discrimination Act.

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- Identify locations to trial Sunday Streets where cars in selected areas temporarily make way for community activities and recreation.
- Develop a new contemporary masterplan for the Domain Parklands.
- Review the Sunlight to Public Open Space policy to ensure open spaces receive an appropriate amount of sunlight.
- As part of the implementation of the Open Space Strategy, complete the Eastwood / Rankins project and progress the Railway/Miller, Hawke/Adderley, Boyd School, Southbank Boulevard and Dodds Street open space expansion projects.

Our strategies / plans that relate to this goal

- Active Melbourne Strategy
- Arden-Macaulay Structure Plan
- Beyond the Safe City Strategy
- City North Structure Plan
- Community Infrastructure Implementation Framework
- Community Funding Policy
- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Docklands Waterways Strategic Plan
- Domestic Animal Management Plan
- Electronic Gaming Machine Policy
- Emergency Management Plan
- Food City – the City of Melbourne’s Food Policy
- Graffiti Management Plan
- Homes for People – Housing Strategy
- Inner Melbourne Action Plan
- Melbourne for All People Strategy
- Melbourne Library Service Strategic Plan
- Melbourne Planning Scheme
- Open Space Strategy
- Pathways – City of Melbourne Homelessness Strategy
- Policy for the 24 Hour City
- Places for People
- Preventing Violence Against Women Strategy
- Public Toilet Plan
- Reconciliation Action Plan
- Southbank Structure Plan
- Urban Design Strategy

Our service areas that relate to this goal

- Planning for population growth
- Building, development and planning
- Family, children and youth
- Ageing and inclusion
- Libraries
- Homelessness
- City safety
- Parks and gardens
- Public health and safety
- Recreation and leisure
- Street cleaning and waste management
- Sustainable environmental management
- Urban policy and design

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Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making (planning applications processing and decisions are consistent with the local planning scheme)	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside)	Number of VCAT decisions that did not set aside Council's decisions in relation to a planning application / Number of VCAT decisions in relation to planning applications x100
Aquatic Facilities	Utilisation (aquatic facilities are safe, accessible and well utilised)	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety (animal management service protects the health and safety of animals, humans and the environment)	Animal management prosecutions (number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food Safety	Health and safety (food safety service protects public health by preventing the sale of unsafe food)	Critical and major non-compliance notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council)	Number of critical and major non-compliance notifications about a food premises followed up / Number of critical and major non-compliance notifications about food premises x100
Home and Community Care	Participation (people are supported to live independently and safely in their own community and home environment)	Participation in HACC service (percentage of the municipal target population that receives a HACC service) Participation in HACC services by CALD people (percentage of the municipal target population in relation to CALD people who receive a HACC service)	Number of people that receive a HACC service / Municipal target population for HACC services x100 Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services x100

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Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation (Councils promote healthy outcomes for children and their families)	<p>Participation in the MCH service (percentage of children enrolled who participate in the MCH service)</p> <p>Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service)</p>	<p>Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service x100</p> <p>Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service x100</p>



4.2 COUNCIL PLAN GOAL 2: A CREATIVE CITY

Melbourne will be a place that inspires experimentation, innovation and uniqueness and fosters leaders of creativity and courage. It will build upon long-standing heritage and embrace Aboriginal and Torres Strait Islander history and culture.

We will encourage participation in creative and artistic expression and enterprises and support experimentation to inspire innovation and a sense of wonder. We celebrate our rich Aboriginal and Torres Strait Islander history and culture and protect and respond to our city's heritage.

Major Initiative for 2015–16

Install a Tunnerminnerwait and Maulboyheenner commemorative marker.



Tunnerminnerwait (left): Tunnerminnerwait (aka Jack), [a Tasmanian Aboriginal man from Cape Grim], Thomas Bock (1837-1847). Drawing: graphite and water colour. © Trustees of the British Museum
Maulboyheenner (right): Maulboyheenner (aka Timmy), Drawing: water colour. © Trustees of the British Museum

Initiatives for 2015–16

- Develop a Cultural Infrastructure Framework that maps existing cultural infrastructure and recommends future strategies for growth, including funding and partnership models.
- Run a music symposium comprising local, national and international representatives, as identified in the Melbourne Music Strategy.
- Continue to work with stakeholders to implement the Yarra Trams proposal for an Arts Line.
- Coordinate the installation and removal of the second Melbourne Pavilion in Queen Victoria Gardens as part of a four year program.
- Deliver the Biennial Festival of Live Art.
- Implement the Arts House Strategic Plan.
- In collaboration with key partners, develop the content for the 2017 Melbourne Indigenous Arts Festival.
- Following the 2014–15 review, undertake a planning scheme amendment to revise heritage policies under Clause 22.04 (Heritage Places within the Capital City Zone) and Clause 22.05 (Heritage Places outside the Capital City Zone).
- Implement Planning Scheme Amendment C241 – Palace Theatre Heritage Review.
- Undertake a Heritage Review of Guildford and Hardware Lanes.
- Undertake a planning scheme amendment for the West Melbourne Structure Plan – Heritage Review.
- Investigate mechanisms to provide financial or other incentives for property owners to preserve heritage.

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- Undertake a planning scheme amendment to identify heritage places and introduce statements of significance for buildings in the Bourke Hill Precinct.
- Establish an information portal to provide access to Melbourne heritage information repositories, including our own collection.

Our strategies / plans that relate to this goal

- Arts Strategy
- Indigenous Heritage Action Plan
- Heritage Strategy
- Melbourne Planning Scheme
- Public Art Framework
- Cultural Infrastructure Framework
- Music Strategy
- Homes for People – Housing Strategy
- Southbank Structure Plan
- Arden-Macaulay Structure Plan
- City North Structure Plan
- Reconciliation Action Plan

Our service areas that relate to this goal

- Arts and cultural policy, planning, infrastructure, asset management and programming
- Building, development and planning
- Urban policy and design
- International and national connections
- Arts participation and activation



4.3 COUNCIL PLAN GOAL 3: A PROSPEROUS CITY

Melbourne will have a global focus with first-rate infrastructure and services, a highly skilled workforce and affordable business accommodation. It will share knowledge, mentor emerging businesses, collaborate and attract global investment and visitors.

We will support and foster entrepreneurs and enterprises, small and large, helping them to compete in local, national and global markets. We will ensure infrastructure and programs are in place to support their success and create a high standard of living for all.

Major Initiative for 2015–16

- Begin implementing the 2015–19 Tourism Action Plan.
- Develop and run City of Melbourne business missions to key markets in China and Japan.
- Use the Building Prosperity Together framework to identify two activities to strengthen cross-Council economic development activities.



Initiatives for 2015–16

- Continue to work with the Melbourne Retail and Hospitality Advisory Board and Melbourne Convention Bureau to identify key business events and exhibitions.
- Work with others to attract events and people to Docklands, including extending to Docklands other city events when appropriate and beneficial to their overall event concept.
- Through collaboration and commercial partnerships implement the Retail Connection Strategy for Melbourne Spring Fashion Week and the Hub concept for Melbourne Music Week.
- Investigate encouraging younger people to participate in our tourism volunteer programs at key times.
- Continue to lobby for the expansion of the Melbourne Convention and Exhibition Centre.
- Implement the Melbourne – Doing Business Globally framework, including evaluating further the opportunities related to Singapore, Kuala Lumpur and Bandung.
- Identify and upgrade selected central city laneways as part of the Love Your Laneway Program.
- Implement the outcomes of the Errol and Victoria streets retail, streetscape and activation study.
- Review and renew the 2010 Social Enterprise strategy.
- Develop a recreational fishing plan for Docklands waterways.
- Develop a berthing strategy for Docklands waterways.
- Work with the State Government to rationalise governance arrangements for the city's waterways.
- Work with Places Victoria to continue plans for Harbour Esplanade.

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Our strategies / plans that relate to this goal

- City of Melbourne Tourism Plan
- Destination Marketing Strategy
- City of Melbourne Precinct Program
- Melbourne Retail and Hospitality Strategy
- Premier Events Strategic Plans

Our service areas that relate to this goal

- Business
- International connections
- City promotion and tourism
- Events
- Local laws compliance
- Building, development and planning
- Urban policy and design

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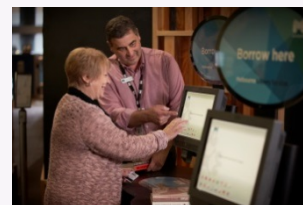
4.4 COUNCIL PLAN GOAL 4: A KNOWLEDGE CITY

Melbourne will be a place where ideas and talent thrive, based on a well-resourced education and research sector and knowledge networks. It will have a dynamic online culture to amplify our knowledge capability.

We will continue to develop new ways to gather and share information to support those whose innovations and developments underpin the growth of the city. We broaden understanding and respect for Melbourne's diverse knowledge sector and ensure learning can be a lifelong process.

Major Initiative for 2015–16

Implement Stage 2 of the Open Data program, including increasing the capacity of the Quarterly Performance Dashboard.



Initiatives for 2015–16

- Implement Year 3 Actions of the International Student Strategy 2013–17.
- Implement selected actions from the Smart City Strategy.
- Complete the University of Melbourne-led Carlton Connect Planning Scheme Amendment.
- Continue to help the State Government with the city-wide wi-fi roll-out and associated opportunities.
- Continue to implement Knowledge City Strategy actions, including a knowledge city benchmarking framework, redeveloped website including a knowledge asset map, and a feasibility assessment related to hosting inbound delegations.
- As part of the Melbourne Knowledge Week development plan, partner with key organisations and individuals to curate the program of events and activities.
- Provide a second City of Melbourne knowledge fellowship and determine the future of this program.
- Run Knowledge Melbourne events and activities.

Our strategies / plans that relate to this goal

- City North Structure Plan
- Knowledge City Strategy
- Open Data Policy
- Smart City Strategy
- International Student Strategy

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Our service areas that relate to this goal

- Libraries
- Visitor and resident information
- International connections
- Research
- Information technology
- Building, development and planning
- Urban policy and design

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation (library resources are free, accessible and well utilised)	Active library members (percentage of the municipal population that are active library members)	Number of active library members / Municipal population x100

4.5 COUNCIL PLAN GOAL 5: AN ECO-CITY



As an eco-city, Melbourne is committed to reducing our ecological footprint and will work to ensure our people and organisations can adapt to climate change and build a sustainable future.

We will provide solid foundations for the sustainability of Melbourne's communities. We embrace the unfamiliar if it helps us achieve our ambitions. We continue to encourage our community to take positive actions and we lead by example locally, nationally and globally.

Major Initiative for 2015–16

- Progress work on Lincoln Square stormwater harvesting, the University Square expansion and sub-precinct planning as key projects contributing to Elizabeth Street's Integrated Water Cycle Management Plan and aligned with the street's masterplan.
- Develop a resilience implementation plan that meets the needs of metropolitan Melbourne and our municipality, in keeping with the requirements of the 100 Resilient Cities program.



Initiatives for 2015–16

- In partnership with Citipower, develop a future electricity supply roadmap for the municipality.
- Extend 1200 Buildings and CitySwitch to include renewable energy services.
- Facilitate a group procurement model to encourage investment in large-scale renewable energy.
- Prepare a planning scheme amendment to help provide solar access certainty for future solar facilities.
- Develop sustainability plans for the Lorimer and West Melbourne structure plans and the Queen Victoria Market renewal project.
- Investigate and consider options to document and make public the environmental performance of buildings approved under the Melbourne Planning Scheme – Clause 22.19 (energy, water and waste efficiency).
- Continue to implement the High Rise Recycling Program and public housing program in collaboration with the Department of Human Services, student housing providers and building managers.
- Operate 4 waste compactors in the city.
- Trial residential organic processing technologies.
- Using preliminary analysis of municipal and related catchment areas, prepare a scoping document for the development of an Integrated Water Management Plan for the municipality.
- Accelerate the program of closed circuit television (CCTV) inspections of selected drains to create 3D flood modelling.
- Complete the Urban Ecology and Biodiversity Strategy and begin implementation.

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- Continue to improve the resilience of the city’s parks and street trees to climate change and plant at least 3000 trees to reduce the urban heat island effect.
- Undertake the development of both a participatory framework and a financial mechanism to enable community and stakeholder contribution to the urban forest.
- Review and update our Climate Change Adaptation Strategy.
- Work with the University of Melbourne to establish a City of Melbourne chair in Resilient Cities.
- Measure the environmental impact of Melbourne Music Week and select Melbourne Celebration events to identify opportunities to reduce their environmental impact.
- Review current emission reduction actions and develop a new five-year emissions reduction plan for our operations.
- Implement actions from the Lighting Strategy, including continuing to change over street lights from mercury vapour to LED.
- Complete 2015–17 actions from the solar action plan for Council-owned facilities.

Our strategies / plans that relate to this goal

- Urban Ecology and Biodiversity Strategy
- Climate Change Adaptation Strategy
- Growing Green
- Open Space Strategy
- Public Lighting Strategy
- Total Watermark - City as a Catchment
- Urban Forest Strategy
- Waste Management Strategy
- Zero Net Emissions by 2020
- Carbon Neutral Strategy (Council Operations)
- Southbank Structure Plan
- Arden-Macaulay Structure Plan
- City North Structure Plan

Our service areas that relate to this goal

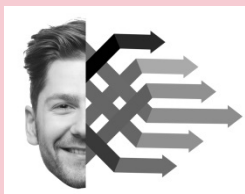
- Sustainable environmental management
- Parks and gardens
- Street cleaning and waste management
- Property and assets
- Public health and safety
- Roads, transport and infrastructure
- Building, development and planning
- Urban policy and design

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Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste diversion (amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins x100



4.6 COUNCIL PLAN GOAL 6: A CONNECTED CITY

In Melbourne, all people will be able to move freely to communicate and trade without sacrificing essential social or ecological values. Melbourne's connections will give people access to a rich seam of opportunities.

We will manage movement in and around our growing city to help people trade, meet, participate and move about safely and easily, enabling our community to access all of the services and opportunities the municipality has to offer.

Major Initiative for 2015–16

- Work with the State Government on the Melbourne Metro Rail Project.
- Finalise and begin implementing the streetscape masterplan for Elizabeth Street (Flinders Street to La Trobe Street), including alignment with the street's Integrated Water Cycle Management Plan.



Initiatives for 2015–16

- Implement actions from the Walking Plan including upgrading pedestrian traffic signals along Elizabeth Street, Exhibition Street and Russell Street, installing new zebra crossings within the central city and across the municipality, installing new shared zones within the central city and lowering speed limits on local Kensington roads to 40km/h.
- Exhibit a planning scheme amendment to require, in future, walking links through city blocks.
- Complete the Bike Plan 2012–16, including Year 4 projects such as the installation of Arden Street, Epsom Road and Smithfield Road bike lanes and the installation of additional bike hoops and bike corrals across the municipality, as well as outstanding actions carried over from previous years.
- Review the area over which Amendment C133 (maximum residential parking rate) applies and investigate a planning scheme amendment to set maximum parking rates for all land uses in the municipality.
- Finalise the City Road Master Plan.
- Implement Road Safety Plan actions including work on: a motorcycle plan - the Spring Street footpath at Collins Street - footpaths and a pedestrian crossing on Flinders Lane between Spring and Exhibition streets - the O'Connell Street pedestrian refuge at Peel Street.
- Exhibit a planning scheme amendment to change motorcycle parking requirements.
- Install a permanent Safe City Taxi Rank in Bourke Street between Russell Place and Russell Street.
- Begin implementing our new car-share scheme policy.
- Investigate the role we may have in relation to emerging technologies and trends associated with transport, such as online apps for taxis, cars and parking.

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- Finalise a last-kilometre freight plan for central Melbourne.
- Advocate for greater services for the 402 bus through the municipality from East Melbourne to Footscray.
- Investigate and advocate for more city pick-up points and greater services for the NightRider bus.
- Continue to facilitate the introduction of a water transport ferry service between the Docklands and Federation Square.
- In order to move towards the creation of a 'Fly Neighbourly Advice', undertake the preparatory analysis and stakeholder discussions identified by the Civil Aviation Safety Authority so as to enable the Council to consider recommendations by February 2016.

Our strategies / plans that relate to this goal

- Bicycle Plan
- CBD and Docklands Parking Plan
- Transport Strategy
- Road Safety Plan
- Walking Plan
- Zero Net Emissions by 2020

Our service areas that relate to this goal

- Roads, transport and infrastructure
- Parking management
- Street cleaning and waste management
- Local laws compliance
- Urban policy and design
- Building, development and planning

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction (sealed local road network is maintained and renewed to ensure that it is safe and efficient)	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

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4.7 COUNCIL PLAN GOAL 7: RESOURCES ARE MANAGED WELL

An organisation that manages its resources well will use what it has available efficiently and effectively to achieve its goals and ensure the community will continue to grow and prosper locally, nationally and internationally.

We will constantly improve what we deliver and how we deliver it. We are a high-performing, learning and financially sustainable organisation that continues to deliver more value with available resources and in partnership with others to make things better and easier for everyone.

Major Initiative for 2015–16

Develop a Town Hall Precinct Plan, including considering options such as library services and exhibition space for city memorabilia.



Initiatives for 2015–16

- Complete and implement the financing and funding strategy for the Queen Victoria Market renewal project.
- Review the complete real estate portfolio and make recommendations on future portfolio rationalisations.
- Improve our delivery of capital works to optimise sustainability.
- Review the 1999 policy on how we sell surplus sub-scale land holdings.
- On behalf of our customers and community, better align the organisation's efforts around our goals, services, improvement, culture and response to global challenges.
- Strengthen and align our organisational leadership and improvement efforts to respond to the City of Melbourne's Capability Review and the 10-year Financial Plan.
- Extend the measurement of customer experience to more services, allowing the results to guide improvement efforts.
- Implement selected actions from the Information and Communication Technology (ICT) Strategy, focussing on road mapping, data and business process improvement.
- Determine and implement 4 year People Strategy.

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Our strategies / plans that relate to this goal

- Customer Experience Strategy
- City of Melbourne Management and Leadership Framework
- Information, Communications and Technology Strategy
- Risk Management Strategy
- Smart City Strategy
- 10-year Financial Plan
- People Strategy
- Zero Net Emissions by 2020
- Carbon Neutral Strategy (Council Operations)

Our service areas that relate to this goal

- Finance
- Information technology
- Customer relations
- Human resources
- Learning and development
- Property and assets
- Building, development and planning
- Lean Thinking
- Corporate planning and performance
- Sustainability



4.8 COUNCIL PLAN GOAL 8: AN ACCESSIBLE, TRANSPARENT AND RESPONSIVE ORGANISATION

An accessible, transparent and responsive organisation is willing to share what it has done and why it was done it with people who need to know. It acts in a professional, timely manner and ensures the community can feel a sense of pride in its operations.

We will improve opportunities for the community to participate in and engage with our activities and decision making. We share information about our decisions and performance and let people know how their views have influenced what we do.

Major Initiative for 2015–16

As part of the digital transformation program, consolidate and redevelop the corporate website; redevelop the service directory.



Initiatives for 2015–16

- Test and embed a framework to improve the way we commission, develop, implement, report and evaluate organisational strategies.
- Continue to implement recommendations from the community engagement audit.
- Plan and run three developer forums to improve communication with the development industry and increase our contribution to public debate about planning and major development applications.
- Refresh the Future Melbourne Community Plan based on the long-term challenges and opportunities facing the city and aspirations of the community.
- Produce a public year-end media report.

Our strategies / plans that relate to this goal

- Information Management and Technology Strategy
- Open Data Policy
- Smart City Strategy

Our service areas that relate to this goal

- Legal, governance and corporate
- Finance

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- Community engagement
- Communications, media and publications
- Information technology

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction (Councils make and implement decisions in the best interest of the community)	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community

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Performance Statement

The service performance outcome indicators in the preceding pages are set by the State Government and will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 132 of the Act. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

External factors affecting Major Initiatives

The City of Melbourne's major initiatives can be affected by factors outside of its control. In most cases major initiatives are structured to focus on our specific role however this is not always practical, especially when readers require a fuller context to understand the intent of the initiative. External funding arrangements also can affect major initiatives and some rely on external funding contributions. The City of Melbourne monitors progress on its major and other initiatives monthly.



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BUDGET ANALYSIS

5. ANALYSIS OF OPERATING BUDGET

This section of the annual budget report analyses the expected revenues and expenses of the Council for the 2015-16 year.

5.1. Operating Revenue

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Revenue Type			
Rates	230,116	243,601	13,485
Grants & Subsidies	11,093	12,841	1,748
Fees & Charges	110,084	113,466	3,382
Property Rental and Hire	7,326	8,058	732
Sales & Recoveries	4,877	3,487	(1,390)
Finance Income	3,755	652	(3,103)
Inter-company Revenue	13,373	12,190	(1,183)
Net Gain or Loss on disposal of assets	146	920	774
Operating Revenue before Capital Grants	380,770	395,215	14,445
Capital grants and contributions	18,237	15,393	(2,844)
Total Operating Revenue	399,007	410,608	11,601

5.1.1. Net Rates (\$13.49 million increase)

The increase of \$13.49 million in net rates includes the proposed rate increase of 3.60 per cent (\$8.48 million) and growth of \$3.61 million of new supplementary rates coming online in 2015-16 based on projected building completions.

This has been partly offset by a budgeted increase in rate adjustments of \$1.80 million reflecting current and future potential objections to valuations. The remaining difference largely reflects the full year impacts of 2014-15 supplementary rates income.

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5.1.2. Grants and Subsidies (\$1.75 million increase)

Grants and subsidies have increased by \$1.75 million. The increase predominantly relates to funding from other levels of government, increase in child care subsidies, increased funding from Art Victoria and the Rockefeller Foundation Grant.

The following table summarises the main movements.

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Grants and Subsidies Funding Type			
Home & Community Services	2,660	2,736	76
Child Care Benefit	1,874	2,161	287
Maternal & Child Health	463	475	12
Roads Corporation	126	145	19
Appropriation - Vic Grants Commission	2,068	2,457	389
Other Grants/Subsidies	3,902	4,867	965
Total Grants and Subsidies	11,093	12,841	1,748

5.1.3. Fees and Charges (\$3.38 million increase)

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Fees and Charges Type			
Parking Fees	46,376	46,593	217
Parking Fines	40,711	42,232	1,521
Building Fees	3,940	4,435	495
Rec Facility Fees	3,349	3,479	130
Health Fees	3,019	3,108	89
Other Fees and Charges	12,689	13,619	930
Total Fees and Charges	110,084	113,466	3,382

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The budget contains a number of increases to fees as a result of either mandatory rises as a result of state legislation, bringing prices in line with competitors, or moving fees closer to cost recovery and parity with other neighbouring municipalities.

Revenue has increased from other fees and charges by \$1.64 million. The increase was due to increases in general fees \$0.75 million and building fees \$0.50 million reflecting expected activity levels for 2015-16.

Parking fees are expected to be higher by \$0.22 million which relates to increase overall occupancy and increased patrolling of clearway and towaway zones. This increases occupancy offsets an expected loss of parking bays due to streetscape, public transport works and bicycle lanes being implemented across the city in support of more sustainable modes of transport.

There are no proposed changes to parking fee pricing which will remain the same as in 2014-15.

Total parking fine revenue is expected to increase by \$1.52 million to \$42.23 million. The total number of parking fines is expected to increase based on 2014-15 actuals which will exceed the 2014-15 budget. This increase will offset increasing compliance by the public with the number of people overstaying continuing to decline.

This budget also includes the introduction of lower entry fees for concession card holders to Council's recreational centres and gyms including Melbourne City Baths, North Melbourne Recreation Centre, Carlton Baths and Kensington Community Recreation Centre, providing greater affordability and accessibility.

A list of the changes in fees and charges from 2015-16 is provided in Appendix F.

5.1.4. Property Rental and Hire (\$0.73 million increase)

The increase property rental is due to an increase in a number of properties generating revenue for a full 12 months following the completion of capital works.

5.1.5. Sales and Recoveries (\$1.39 million decrease)

The decrease in sales and recoveries reflects the biennial recoveries of property valuation information from the State Revenue Office. This was budgeted for 2014-15 and will not be received in 2015-16.

5.1.6. Finance income (\$3.10 million decrease)

The decrease in finance income is largely due to the planned settlement of the Munro site on 1 July 2015. The settlement will be funded through a reduction in cash reserves with a line of credit to be in place to fund working capital in the first half of the financial year. The approach of borrowing on an as needs basis only through a line of credit will reduce the net interest cost to Council. The Council expects to be cash positive by 30 June 2016.

For a full analysis of investment returns refer to section 11.

5.1.7. Intercompany revenue (\$1.18 million decrease)

The lower intercompany revenue reflects lower projected returns from Council's subsidiary companies.

5.1.8. Capital grants and contributions (\$2.84 million decrease)

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Capital grants vary year on year depending on the capital works program for the year. Some projects which were completed in 2014-15 will not receive funding in 2015-16 and some new projects have come online which is budgeted to receive grant funding. In 2015-16 decrease in capital grants and contributions is due to one of funding Royal Princess Park Infrastructure Improvements which will be partially offset by higher Public Open space contributions.

A list of all the capital contributions used to fund the 2015-16 Council works program is detailed in Appendix E.

5.1.9. Net gain or loss on disposal of assets (\$0.77 million increase)

Net gain on disposal of assets increased by \$0.77 due to anticipated disposal of assets in excess of Council requirements.

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5.2. Operating Expenditure

Expenditure Type	Budget	Budget	Variance
	2014-15 \$'000	2015-16 \$'000	\$'000
Employee Costs	133,686	139,429	5,743
Materials & Services	146,888	149,898	3,010
Maintenance	12,238	12,205	(33)
Finance & Insurance Costs	10,248	10,701	453
Grants & Contributions	12,476	12,533	57
Government Taxes & Levies	1,545	1,288	(257)
Depreciation & Ammortisation	57,323	59,749	2,426
Total Operating Expenditure	374,404	385,803	11,399

5.2.1. Employee costs (\$5.74 million increase)

The majority of Council services and programs are delivered through staff. As the City grows, so do the demands for these services and programs. Council must balance the demands that this places on staff with the need to contain costs.

The 2015-16 Annual Plan and Budget makes provision for staffing for a full year with a number of new facilities coming online in both the prior financial year and in 2015-16.

The budgeted 2015-16 Full Time Equivalent (FTE) is 1320 compared to 1310 in 2014-15 a net increase of 10 the majority of which related to new facilities.

The overall increase in employee costs (\$5.74 million) also provides for staff increases in accordance with the Melbourne City Council Enterprise Agreement (EA).

5.2.2. Materials and Services (\$3.01 million increase)

Materials and Services expenditure for 2015-16 is higher by \$3.01 million or 2.05 per cent. Contractor costs represent \$104.50 million of the total materials and services.

Where there have been contracted price increases associated with rise and fall provisions in contracts and increases associated with volume based on growth in the municipality, prioritisation and savings have been found or will be delivered during 2015-16 to offset a significant portion of the overall costs.

The most significant increases in materials and services expenditure are as follows:

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Increased contract costs of \$3.56 million due to contract escalations (rise and fall provisions) and/or increased service demands associated with growth in the following major contracts:

- waste management
- property maintenance and cleaning
- parks and gardens; and
- meter maintenance

Other increases in materials and services relate to identified year 3 actions including .

- \$0.16 million to consult and finalise the Lorimer Structure Plan and West Melbourne Structure Plan.
- \$0.10 million to undertake preliminary scoping studies and design to inform the development of a City of Melbourne preferred master plan for the Monee Ponds Creek.
- \$0.49 million to implement actions from the Beyond the Safe City Strategy 2014-17.
- \$0.34 million to implement actions from the Homelessness Strategy 2014-17.
- \$0.17 million to collaborate with key partners to develop the content for the 2017 Melbourne Indigenous Arts Festival.

The increase in costs has been offset by identified productivity and savings through the budgeting process predominantly in professional services, contractors and administration costs. There is also a commitment to deliver further savings over the course of the financial year.

5.2.3. Maintenance (\$0.03 million decrease)

Maintenance expenditure for 2015-16 is largely in line with the prior year. This reflects the prioritisation of maintenance works.

The full maintenance program is provided in Appendix E.

5.2.4. Finance and Insurance Cost (\$0.45 million increase)

Finance and insurance costs are budgeted to increase due to proposed borrowings in the form of a line of credit. The facility will only be drawn down on an as needs basis, to minimise net interest cost. The total facility will be for a maximum of \$75 million and used to fund working capital. The Council expects to be net borrowers in the first half of the financial year, returning to a cash positive position in the second half of the financial year.

5.2.5. Grants and Contributions (\$0.06 million increase)

Total grants and contributions are expected to modestly increase.

A summarised list of grants and contributions is provided in Appendix G.

5.2.6. Government Taxes and Levies (\$0.26 million decrease)

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Government taxes and levies are budgeted to be \$0.26 million lower due to the Fire Services Levy costs being lower than expected.

5.2.7. Depreciation and amortisation (\$2.43 million increase)

Infrastructure asset stock and replacement costs continue to increase as set out in the Capital Works program. The growing asset base leads to increasing depreciation and amortisation costs.



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6. ANALYSIS OF BUDGETED CASH POSITION

The cash flow statement shows cash movement in two main categories:

- operating activities – these activities refer to the cash generated or used in the normal service delivery functions of Council; and
- investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc.

6.1. Statement of Cash Flow

The 2015-16 budgeted cash outflow of \$65.85 million largely reflects the settlement of the Munro site for 2015-16.

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES			
Receipts	395,988	412,751	16,763
Payments	(309,156)	(324,895)	(15,739)
Net Cash Provided by Operating Activities	86,832	87,856	1,024
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES			
Proceeds from sale of Property Plant & Equip	816	1,520	704
(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(85,860)	(154,475)	(68,615)
Net Cash Used in Investing Activities	(85,044)	(152,955)	(67,911)
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES			
Repayment of borrowings - Current	0	(40,000)	(40,000)
Proceeds from borrowings	0	40,000	40,000
Borrowing Costs	0	(746)	(746)
Net Cash Used in Financing Activities	0	(746)	(746)
Net increase/(decrease) in cash held	1,788	(65,845)	(66,887)
Cash at beginning of the financial year	76,275	78,063	1,788
Cash at end of the financial year	78,063	12,218	(65,845)

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6.1.1. Operating Activities (\$1.02 million higher cash inflow)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. An inflow of cash is required to fund the capital works program.

The higher cash inflow in 2015-16 is largely due to modestly higher net anticipated revenues.

6.1.2. Investing Activities (\$67.91 million higher cash outflow)

The increased cash outflows are due to the anticipated settlement (1 July 2015) of the strategic land acquisition (Munro site) associated with the renewal of the Queen Victoria Market.

6.1.3. Financing Activities (\$0.75 million higher cash outflow)

This is due to anticipated borrowing costs in the first half of the financial year to fund working capital requirements.

6.1.4. Cash at the end of Year (\$65.85 million decrease in cash balance)

Overall, total cash is forecast to decrease by \$65.85 million reflecting the settlement of the Munro site and funding for capital works. The following table provides an analysis of the major changes in cash inflows and outflows between the 2014-15 and 2015-16 budgets.

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6.2. Reconciliation of operating Performance to Cash Flow

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flow.

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
For the Year ending 30 June			
Net Surplus/(deficit) from operations	24,603	24,805	202
Add back:			
Depreciation	57,323	59,749	2,426
Net movement in working capital	4,906	3,302	(1,604)
Cash proceeds	816	1,520	704
Funds available for capital	87,648	89,376	1,728
Capital Expenditure	(85,860)	(154,475)	(68,615)
Financing activities	0	(746)	(746)
Net Cash outflow	1,788	(65,845)	(67,633)
Bank account (Opening Balance)	76,275	78,063	1,788
Bank account (Closing Balance)	78,063	12,218	(65,845)

6.2.1. Funds Available for Capital

The funds available for capital are expected to increase by \$1.73 million, this reflects higher cash proceeds from sales of assets as well as positive movement in working capital.

6.2.2. Net Cash outflow

The net cash outflow reflects the strategic land acquisition (Munro site) and funding for capital works in 2015-16.

2015-2016 BUDGET KEY PROJECTS



Railway and Miller Street Reserve Park Expansion
\$500,000

GVM Renewal Project
\$4,635,000



North Melbourne Reserve

New landscaping and synthetic court installation
\$650,000



Property Services Sustainable Management
New works
\$625,163



Implementation of Docklands Community and Place Plan
\$1,000,000



Street Lighting Renewal
LED rollout
\$1,595,000

Road Safety Program
\$790,000



Solar for Council Facilities
\$800,000



Major Streetscape Improvements and Design

Undertaking of major streetscape improvements in the Central City in accordance with the Streetscape Framework
\$4,000,000



Southbank Boulevard Upgrading
\$500,000

Urban Landscapes Climate Adaptation
New streets and associated open spaces
\$1,000,000

Living Victoria Fund
\$1,500,000



Bicycle Improvement Program
\$2,500,000

SERVICES

- Parks and gardens
- Public health and safety
- Recreation and leisure
- Street cleaning and waste management
- Urban policy and design
- Business
- Arts and cultural policy and programming
- International and national connections
- Arts participation and activation
- Events
- Information technology
- Local laws compliance
- Visitor and resident information
- Building, development and planning
- Sustainable environmental management
- Property and assets
- Research
- Community services
- Customer relations
- Roads, transport and infrastructure
- City promotion and tourism
- Legal, governance and corporate
- Communications, media and publications

For details on the full range of City of Melbourne services visit melbourne.vic.gov.au

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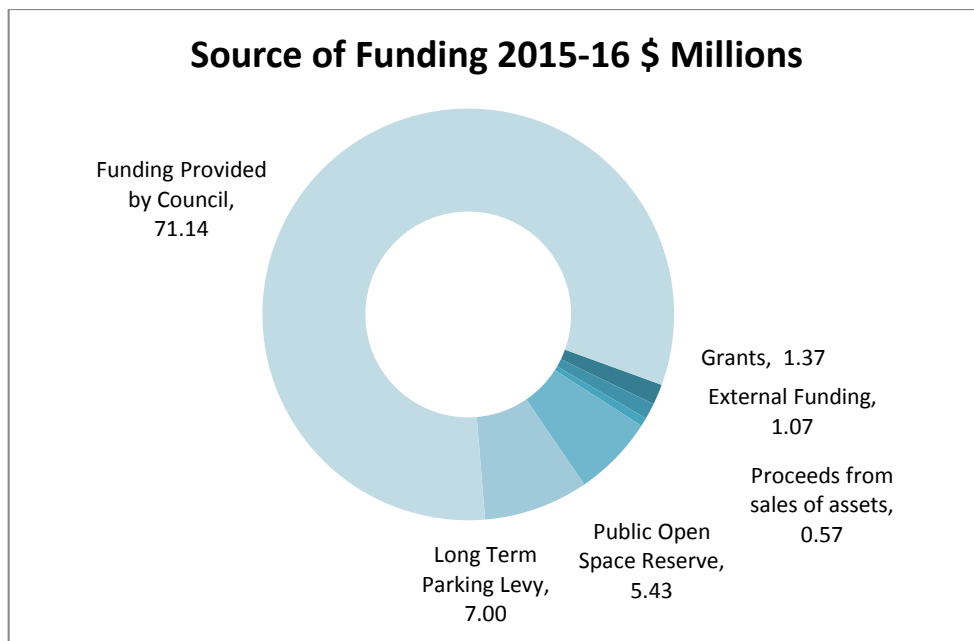
2015-2016

7. ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section of the budget report provides an analysis of the planned council works expenditure budget for the 2015-16 year and the sources of funding for the budget. It should be noted that maintenance is included as part of the overall review of council works program but is funded out of the operating budget.

7.1. Funding Sources

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Source of Funding			
Grants	997	1,373	376
External Funding	9,450	1,070	(8,380)
Proceeds from sales of assets	670	570	(100)
Public Open Space Reserve	6,957	5,430	(1,527)
Long Term Parking Levy	7,000	7,000	0
Sub totals	25,074	15,443	(9,631)
Funding Provided by Council	74,297	71,135	(3,162)
Total Funding Sources	99,371	86,578	(12,793)



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7.1.1. Grants (\$1.37 million)

Grants funding includes amounts budgeted to be received from Federal and State government departments for the following;

- \$0.65 million Roads to Recovery program
- \$0.67 million Victorian Grants Commission – Local Road Funding

7.1.2. External Funding (\$1.07 million)

External funding includes amounts budgeted to be received from external parties including \$1.00 million from Living Victoria Fund.

7.1.3. Proceeds from asset sales (\$0.57 million)

Proceeds from sales of assets refer to motor vehicle sales in accordance with Council's fleet renewal policy.

7.1.4. Public Open Space Reserve (\$5.43 million)

The \$5.43 million represents the amount to be allocated from the public open space reserves and will be spent on the following projects.

Urban landscapes and climate adaption works, North Melbourne Reserve new landscaping and synthetic court installation, Boyd new park, railway place and Miller Street reserve park expansion, Parks renewal program, North bank new landscaping, Fawkner Park eastern boundary pathways and landscaping, Southbank Boulevard and MacArthur Square upgrade, Hawke and Adderley Street park expansion, Eastwood Street/ Rankins road open space and Dodds Street linear park.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

The amount of open space contributions varies year on year. At the end of 2015-16 Council expects the remaining balance from the open space reserve to be \$15.71 million.

At the end of 2014-15 Council forecast the uncommitted portion of the opening space reserve to be \$15.14. The Council is budgeting for \$6.00 million in 2015-16. This brings the total available for public open space to \$21.14 million. This budget allocates \$5.43 million worth of projects to be funded from the public open space reserve leaving a projected \$15.71 million for future projects. The amount available will increase/decrease based on the amount of open space collected during the year.

7.1.5. Long Term Parking Levy – Capital Projects (\$7.00 million)

The amount of \$7.00 million from Long Term Parking Levy relates to funding provided to improve congestion in the city. In 2015-16 the funds will be used for bicycle improvement works, streetscape improvements and the walking plan.

7.1.6. Funding Provided by Council (\$71.14 million)

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During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. In 2015-16 funding to be provided by Council for Council Works will be \$71.14 million. An additional \$4.64 million will be invested into the QVM Renewal Fund to fund works as part of the QVM Renewal project.

Refer section 6, “Analysis of Budgeted Cash Position” for more information on funds from operations.

7.2. Council Works

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Council Works Area			
Maintenance			
Capital Grants	1,269	1,800	531
Maintenance	10,969	10,405	(564)
Total Maintenance	12,238	12,205	(33)
Capital Works			
New Works	40,978	12,684	(28,294)
Renewal	42,153	51,684	9,531
Upgrade	4,002	7,405	3,403
Expansion	0	2,600	2,600
Total Capital Expenditure	87,133	74,373	(12,760)
Total Council Works Program	99,371	86,578	(12,793)
Carry Forward*	16,905	21,689	4,784
Council Works Expenditure	116,276	108,267	(8,009)

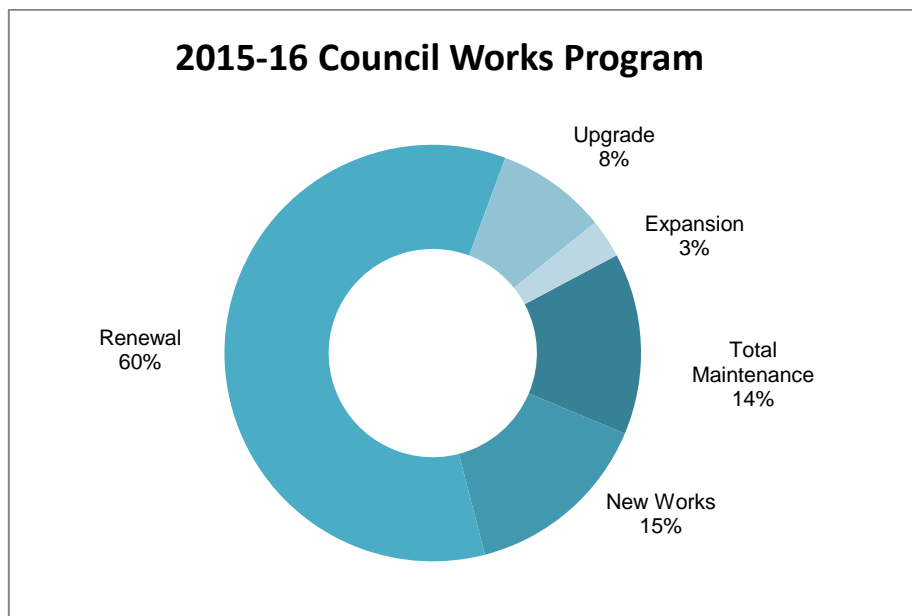
Note: figures above do not include \$4.64 million allocated towards the QVM Renewal Fund

*Carry Forward is an estimate

Source: Appendix E

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A detailed listing of all projects comprising the capital works programme is in Appendix E.

7.2.1. Capital Grants (\$1.80 million)

For the 2015-16 year, \$1.80 million will be provided in grants for maintenance program of works on assets not directly owned by the City of Melbourne. The projects include street lighting improvements (\$1.50 million) and traffic signal installations and upgrades (\$0.25 million).

7.2.2. Maintenance (\$10.41 million)

For the 2015-16 year, \$10.41 million will be expended on maintenance. The more significant projects include public lighting (\$1.86 million), property minor works (\$1.37 million), Christmas decorations maintenance (\$1.20 million), parks maintenance works (\$1.01 million), bridge maintenance (\$0.31 million) and accommodation (\$0.30 million).

7.2.3. New Works (\$12.68 million)

For the 2015-16 year, \$12.68 million will be expended on new works. The more significant projects include, bicycle improvement program (\$2.50 million), Living Victoria Fund projects (\$1.50 million), climate adaption urban landscapes (\$1.00 million), implementation of Docklands community and place plan (\$1.00 million), Solar for Council Facilities (\$0.80 million), road safety program (\$0.79 million), property services management works (\$0.63 million) and North Melbourne Reserve landscaping and synthetic court installation (\$0.65 million).

7.2.4. Renewal/Refurbishment (\$51.68 million)

For the 2015-16 year, \$51.68 million will be expended on renewal/refurbishment of existing assets. The more significant projects include roadways and footpaths renewal (\$9.35 million), Information Technology renewal (\$7.50 million), parks renewal (\$7.10 million), property renewal works (\$6.92 million), Carlton Baths stage 2 renewal works (\$4.45 million), kerb and channel renewal (\$2.51 million) and drains renewal (\$2.49 million).

7.2.5. Upgrade (\$7.40 million)

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For the 2015-16 year, \$7.40 million will be expended on upgrade of existing assets. The more significant projects include streetscape improvements (\$4.30 million) and Street Lighting Led Rollout (\$1.60 million).

7.2.6. Expansion (\$2.60 million)

For the 2015-16 year, \$2.60 million will be expended on expansion of existing assets. The most significant project is Eastwood Street/ Rankins Road Open space works (\$0.50 million), railway place and miller street reserve park expansion (\$0.50 million) and Southbank boulevard upgrading (\$0.50 million).

Refer to Appendix E for full details.

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8. ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the budget report analyses the movements in assets, liabilities and equity between 2014-15 and 2015-16.

8.1. Budgeted Balance Sheet for Year ending 30 June

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Current			
Assets	108,878	39,971	(68,907)
Liabilities	(94,374)	(94,505)	(131)
Net Current Assets	14,504	(54,534)	(69,038)
Non Current			
Assets	3,643,056	3,867,682	224,626
Liabilities	(6,577)	(6,860)	(283)
Net Non Current Assets	3,636,479	3,860,822	224,343
NET ASSETS	3,650,983	3,806,288	155,305
Equity			
Accumulated Surplus	1,808,004	1,832,809	24,805
Reserves	1,842,979	1,973,479	130,500
Total Equity	3,650,983	3,806,288	155,305

8.1.1. Current Assets (\$68.91 million decrease)

The decrease in current assets is due mainly to a decrease in cash that is required to settle the purchase of the Munro site on 1 July 2015.

8.1.2. Current Liabilities (\$0.13 million decrease)

The decrease in current liabilities (that is, obligations Council must pay within the next year) of \$0.14 million is a result of assumed timing of creditor payments.

8.1.3. Net Current Assets (\$69.04 million decrease)

The normal business cycle necessitates businesses meeting their obligations/liabilities from current assets which can and will be converted into cash in time to meet those obligations (those occurring in the normal business cycle and within the current year). The decrease is a result of decrease in cash assets due to the settlement of Munro site.

While the working capital ratio has decreased the Council will be able to meet any and all obligations as and when they fall due. Forward projections show that working capital is expected to increase in future years.

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	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	Budget 2016-17
Working Capital Ratio					
Definition - Current Assets / Current Liabilities	1.62:1	1.32:1	1.15:1	0.42:1	0.81:1

8.1.4. Non Current Assets (\$224.63 million increase)

The budgeted Balance Sheet shows non current assets of \$3.87 billion as at 30 June 2016, which is an increase of \$224.63 million over 2014-15.

The increase in non-current assets is due to the combination of the settlement of the Munro site, council works program of \$86.58 million which is offset by depreciation for the same period of \$59.75 million and anticipated revaluation of assets. In recent years the revaluation of assets has resulted in higher asset values.

8.1.5. Non Current Liabilities (\$0.28 million increase)

The modest increase in non-current liabilities (that is, obligations Council must pay beyond next year) is a result of increased long service leave provisions.

8.1.6. Equity (\$155.31 million increase)

The net increase in equity (or net assets) of \$155.31 million is the net difference between assets and liabilities as outlined in sections 8.1.1 through to 8.1.5 above.

8.1.7. Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2016 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- trade creditors to be based on materials and services expenditure and increased capital;
- employee entitlements to be increased by estimated Enterprise Agreement outcome only; and
- total council works expenditure of \$86.58 million will be paid in full in the 2015-16 year.



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9. STRATEGIC RESOURCE PLAN 2015-2019

The Strategic Resource Plan (SRP) identifies the financial and non-financial resources required over the four-year period of 2015-19. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

The four year SRP has been prepared in accordance with the requirements of the Local Government Act 1989. The Act requires that the Council prepare and approve a four year Council Plan, including the SRP. The SRP includes a four year financial estimate that comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

The Strategic Resource Plan is revised annually as part of the Annual Plan and Budget process and projects out on a four year basis the financial resources estimated to be available to deliver the Council Plan and ongoing services to the community.

9.1. The economic environment and key financial assumptions

The Strategic Resource Plan is prepared and revised annually based of the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take account of these movements.

The key financial assumptions underpinning the SRP are detailed in the table below:

	Budget	Strategic Resource Plan		
	2015-16	2016-17	2017-18	2018-19
	%	%	%	%
Rate Increase	3.60	2.75	2.50	2.50
CPI	2.75	2.50-3.00	2.50-3.00	2.50-3.00
Total Revenue Increase	2.71	5.25	3.84	3.66
Total Expenditure Increase	3.04	4.41	1.84	3.31
Investment Returns (Cash)	2.50	2.50	2.50	2.50

The SRP has been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2014;
- Proposed 2015-16 Annual Plan and Budget ;

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- Assumptions about changes in future income and expenditure associated with meeting current levels of services; and
- economic and financial indicators based on external sources.

The financial projections included in the SRP have been developed using a contemporary approach to financial statements which links the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

9.2. Key Objectives of the Plan

The key objectives which underpin the financial plan include:

- Long Term Financial Sustainability –Over the 4 year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long term underlying surpluses.
- Asset Management – Infrastructure assets will exceed \$3.70 billion and represent the single biggest asset group in Council’s control. Recognising the need to ensure adequate financial provision is made to maintain assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the Capital Works Program.
- Rating Strategy – over the period of strategic resource plan, commencing 2015-16, a modest increase in rates is planned reflecting expected general cost increases and growth in service demand across the municipality. It assumed that the State government policy on rates capping will commence from 2016-17. Council expects development to continue across the municipality which will contribute to an increasing rate revenue base.
- Improve accessibility to the City and encourage greater use of public transport.
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognises the need for long term financial planning and has committed to the development of a 10 Year Financial Plan which will be released by 30 June 2015. The plan will incorporate the objectives outlined and ensure continued long term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

9.3. Four-year Council Financial Plan

In preparing the Strategic Resource Plan, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.

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- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

	Budget	Strategic Resource Plan		
	2015-16 \$'000	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000
Key Financial Indicators				
Underlying Surplus/(deficit)	9,412	7,905	15,138	16,989
Total Revenue (excluding asset disposal)	409,688	431,209	447,782	464,166
Total Operating Expenditure	385,803	402,810	410,235	423,834
Cash Flows (Outflow Investing Activities)	(154,475)	(112,667)	(125,778)	(139,853)
Net Cash Inflow/(Outflow)	(65,845)	38,319	(19,802)	(27,731)
Cash Assets	12,218	50,537	30,735	3,004

9.4. Financial Plan Summary

The underlying theme of the four year Council Financial Plan is sustainability of core Council services and progressively growing the financial capacity to meet increased infrastructure. The plan presents a prudent financial position.

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10. VALUATION

10.1. Valuations by Class of Land

The *Valuation of Land Act 1960* requires municipalities to undertake biennial general valuation in the even years. This being a non general valuation year the only changes in valuations are due to changes through supplementary valuations. Supplementary valuations are undertaken throughout the year and returned as they occur. Supplementary valuations reflect new properties that come on line during the financial year as developments are complete. The valuation totals of the various land classes are as follows:

City of Melbourne Valuations 2015-16				
Class of Land	Number of Assessments	Net Annual Value \$	Capital Improved Value \$	Site Value \$
Residential	80,029	1,998,497,230	39,969,944,607	11,823,809,630
Non-Residential	22,499	3,370,090,763	47,877,197,917	15,264,209,678
Total Rateable (General Rates)	102,528	5,368,587,993	87,847,142,524	27,088,019,308
Exempt	1,498	785,967,883	12,104,808,357	7,033,762,301
Cultural & Recreational Lands	42	54,655,910	1,061,247,600	188,679,750
Total for all Classes of Land	104,068	6,209,211,786	101,013,198,481	34,310,461,359

The overall Net Annual Value (NAV) has increased by \$223.94 million or 3.74 per cent due to supplementary valuations. The residential sector was the main contributor with NAV growth of \$170.99 million.

10.2. Cultural and Recreational Lands

In accordance with section 4 of the *Cultural and Recreational Lands Act 1963*, Council is required to determine that a charge paid as rates identified in the table on the following page below in respect to recreational lands having regard to the services provided by the Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands.

ANNUAL PLAN AND BUDGET

2015-2016

Cultural & Recreational Lands 2015-16		
Assessment Number	Address / Description	Rates Charged Per C. & R. L. Act (1963) \$
13295	23 Fogarty Street, NORTH MELBOURNE VIC 3051	3,806
13313	33 Fogarty Street, NORTH MELBOURNE VIC 3051	2,284
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,015
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	952
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,220
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,839
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,015
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	888
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	381
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	44,413
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	28,550
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	506
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	82,482
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	506
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	1,903
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	22,207
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	3,171
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	63,448
18935	Melbourne Cricket Ground, Brunton Avenue, JOLIMONT VIC 3002	47,587
18938	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	633
23033	Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002	3,806
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002	4,123
23865	House Smithfield Road, FLEMINGTON VIC 3031	762
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	506
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,585
25257	Part Ikon Park, Royal Parade, CARLTON NORTH VIC 3054	4,123
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	3,488
25308	Ikon Park, Royal Parade, CARLTON NORTH VIC 3054	12,055
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	506
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	633
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	2,030
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,205
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	21,384
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	9,518
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,537
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	1,777
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	15,227
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	8,882
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	318
77364	Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002	318
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	2,122
90101	120 Todd Road, FISHERMANS BEND VIC 3207	4,749
Total Rates - Cultural & Recreational Lands		411,460

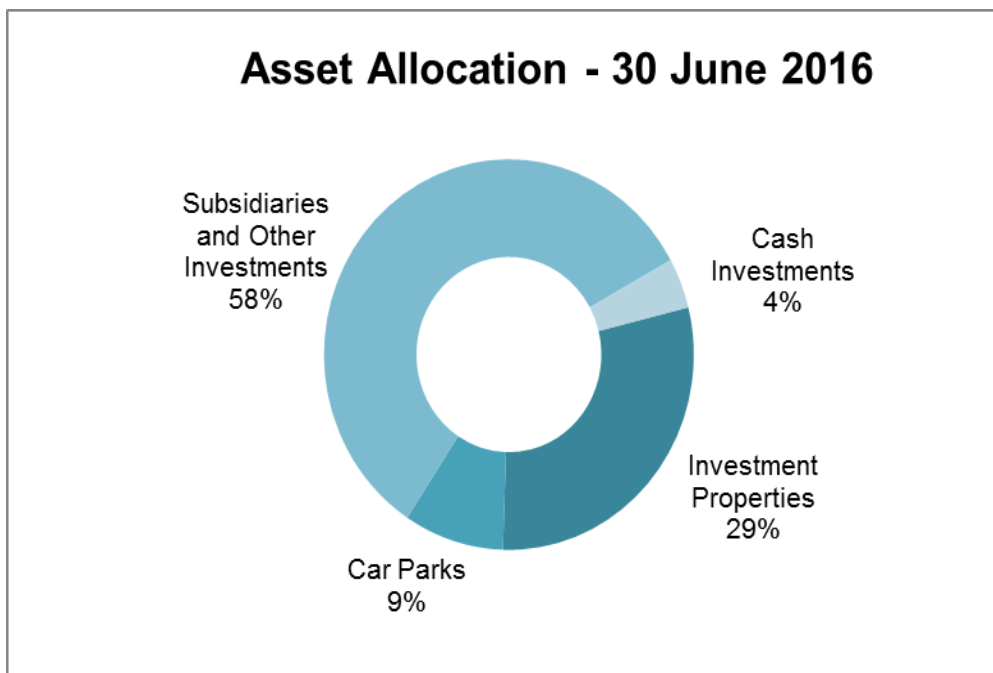
11. INVESTMENT STRATEGY

11.1. Strategy Development

The Council maintains an investment portfolio of cash investments, property holdings, car parks and shares in subsidiary and associated companies. Commercial investments are broadly defined to include those assets that are able to achieve a commercial rate of return, most of which also satisfy a strategic objective of Council.

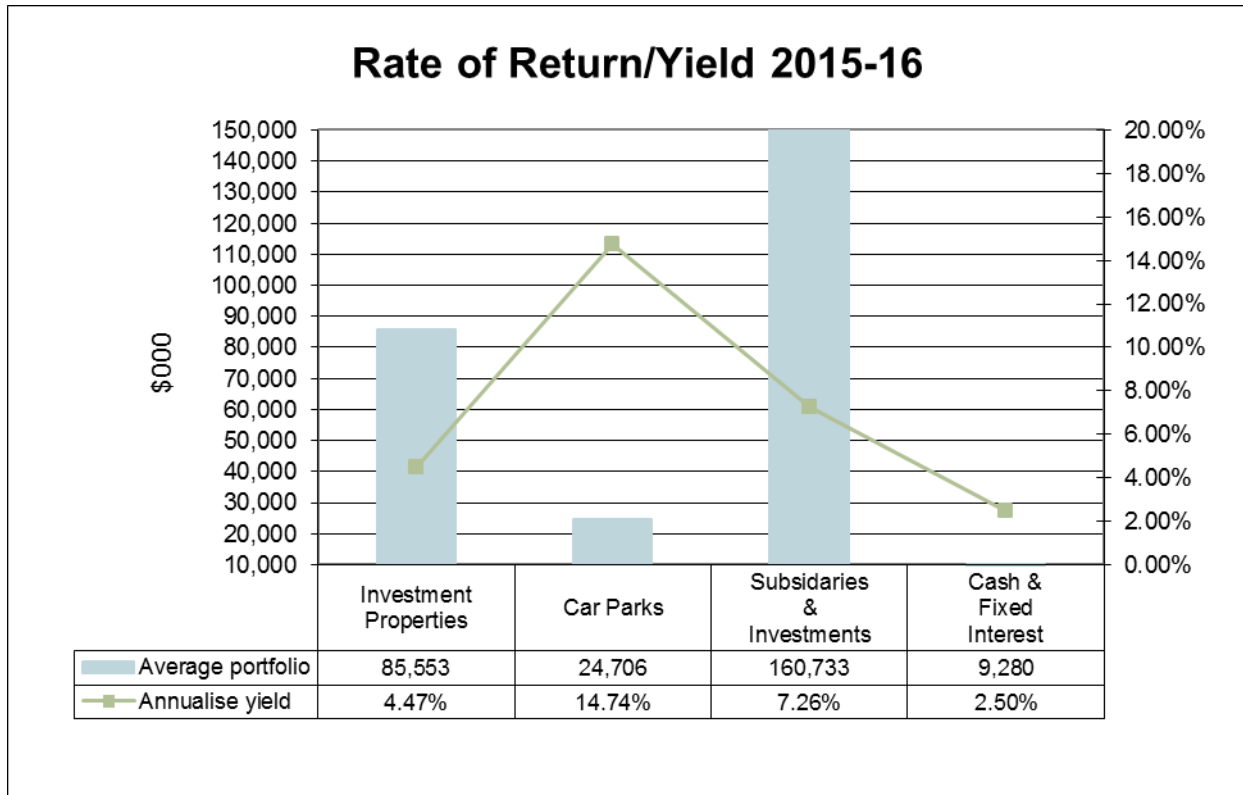
The investment portfolio is projected to total \$294.49 million as at 30 June 2016. The investment portfolio is expected to yield an annual cash income to council of approximately \$19.37 million, a decrease of \$4.49 million from the 2014-15 budget due largely to lower cash balances. The portfolio is invested in accordance with Council's investment policy.

The profile of the investment portfolio and the returns are expressed in the following charts.



ANNUAL PLAN AND BUDGET

2015-2016



11.2. Key Targets

The investment portfolio strategy and policy have previously been reviewed by the administration and independent external advisors. The following targets were developed:

- The total return objective of the portfolio is the average 10 year government bond rate + 3 per cent per annum measured over a rolling five year period.
- Maintain the real value of the investment portfolio.

11.3. Key Influences for 2015-16

In developing the budget for 2015-16 and the financial return from the investment portfolio a number of factors have had an effect on the outcomes. The most significant are:

11.3.1. Cash

- The cash balance is budgeted at \$78.06 million as at 30 Jun 2015 and forecast to finish the financial year in 2015-16 at \$12.22 million, largely due to the settlement of the Munro Site scheduled in July 2015.

ANNUAL PLAN AND BUDGET

2015-2016

- The cash investments are forecast to return \$0.23 million. This is based on an average cash balance of \$9.28 million for 2015-16.

11.3.2. Subsidiaries

- Decrease in subsidiary income is due to anticipated lower operating profits generated by subsidiaries in 2015-16. Lower operating profits decreases the amount of dividends and tax equivalent income payable to Council.

11.3.3. Car Parks

- Budgeted lower returns on car parks are based on performance in 2014-15.

11.3.4. Investment Properties

- Returns on investment properties are due to an increase in a number of properties generating revenue for full 12 months following the completion of capital works.

Table 1 provides a summary of the changes in the returns for the assets contained in the investment portfolio in the budget for 2015-16. It should be noted that these amounts are contained in the categories of revenue shown in the budget document. The amounts will not, in all cases represent the total revenue reported. As the investment portfolio, includes most, but not all of the assets and activities generating revenue for the Council.

Table 1

Source	Budget 30 Jun 2015 \$'000	Budget 30 June 2016 \$'000	Variance \$'000
Interest Income	3,412	232	(3,180)
Inter Company Revenue			
- Subsidiaries	12,866	11,665	(1,201)
Property Investments			
- Off Street Car Parks (Net)	4,265	3,642	(623)
- Property Rentals (Net)	3,317	3,828	511
TOTAL	23,860	19,367	(4,493)

The initiatives and strategies described above are expected to result in the investment portfolio contributing \$19.37 million to council's total revenue. The value of these investments and returns included in the proposed budget for 2015-16.

ANNUAL PLAN AND BUDGET

2015-2016

Table 2

	Beginning 2015-16 \$'000	End 2015-16 \$'000	Net Income \$'000	Return %
Investment properties	84,522	86,584	3,828	4.47%
Total car parks	23,627	25,785	3,642	14.74%
Total Subsidiary & Other Investments	151,564	169,902	11,665	7.26%
Cash & Fixed Investments	78,063	12,218	232	2.50%
TOTAL INVESTMENT PORTFOLIO	337,776	294,489	19,367	6.13%

ANNUAL PLAN AND BUDGET

2015-2016

12. BORROWINGS

12.1. Borrowing Facility & Strategy

The Annual Plan and Budget makes provision for the settlement of the strategic land acquisition (Munro site) on 1st July 2015. The settlement will be funded through a reduction in Council's cash reserves, accordingly a borrowing facility will be required to fund ongoing working capital needs in the short to medium term. A new facility will be operational from 1 July 2015 subject to the approval of this Annual Plan and Budget. The new facility will have a maximum borrowing limit of \$75.00 million and will only be drawn upon on an "as needs basis" to meet working capital requirements. Based on forecast cash flow projections, the Council will draw upon the facility in the first half of the financial year. This reflects the cyclical nature of Council's cash cycle, it is anticipated by the 30 June at the end of each year the Council will be in a positive cash position. The following table sets out facility limit and proposed borrowings and repayment of borrowings for the 2015-16 financial year.

	2014-15 \$'000	2015-16 \$'000
Proposed borrowing facility limit	0	75,000
Total amount borrowed as at 30 June of the prior year	0	0
Total amount to be borrowed up to	0	75,000
Total amount projected to be redeemed up to	0	(75,000)
Total amount proposed to be borrowed as at 30 June 2016	0	0

Year	New Borrowings Up to \$'000	Principal Paid Up to \$'000	Interest Paid \$'000	Balance End of Year \$'000
2015-16	75,000	(75,000)	746	0
2016-17	75,000	(75,000)	750	0
2017-18	75,000	(75,000)	1,114	0
2018-19	75,000	(75,000)	1,627	0

ANNUAL PLAN AND BUDGET

2015–2016

APPENDIX A - BUDGET STATEMENTS

INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CASH FLOWS

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS

STATEMENT OF CAPITAL WORKS

SOURCES OF FUNDING – OPERATING

SOURCES OF FUNDING - WORKS

This section sets out the budgeted financial statements for 2015-16 in detail. This information is the basis of the disclosure and analysis. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

ANNUAL PLAN AND BUDGET

2015-2016

INCOME STATEMENT AS AT 30 JUNE 2016

Actual 2013-14 \$'000		Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
REVENUE				
213,837	Rates	230,116	243,601	13,485
	Grants and Subsidies			
11,692	Operating	11,093	12,841	1,748
21,349	Capital Contributions	18,237	15,393	(2,844)
46,796	Parking Fees	46,376	46,593	217
38,495	Parking Fines	40,711	42,232	1,521
24,131	Sundry Fees & Charges	22,997	24,641	1,644
7,110	Property Rental and Hire	7,326	8,058	732
5,085	Sales & Recoveries	4,877	3,487	(1,390)
3,884	Finance Income	3,755	652	(3,103)
12,826	Intercompany Revenue	13,373	12,190	(1,183)
541	Gain on Investment Revaluation	0	0	0
385,746	Total Revenue	398,861	409,688	10,827
EXPENDITURE				
129,481	Employee Costs	133,686	139,429	(5,743)
147,246	Materials & Services	146,888	149,898	(3,010)
4,976	Bad & Doubtful Debts	7,616	7,656	(40)
13,348	Grants & Contributions	12,476	12,533	(57)
813	Government Taxes & Levies	1,545	1,288	257
55,281	Depreciation & Ammortisation	57,323	59,749	(2,426)
0	Borrowing Costs	0	746	(746)
2,701	Other Costs	2,632	2,299	333
10,305	Maintenance	12,238	12,205	33
364,151	Financial Performance Expenditure	374,404	385,803	(11,399)
954	Net Gain or Loss on disposal of Assets	146	920	774
8,794	Other Activities	0	0	0
31,343	Result from Ordinary Activities	24,603	24,805	202
(21,349)	Less Capital Contributions	(18,237)	(15,393)	2,844
(8,794)	Other Activities	0	0	0
1,200	Underlying Surplus/(Deficit)	6,366	9,412	3,046

ANNUAL PLAN AND BUDGET

2015-2016

BALANCE SHEET AS AT 30 JUNE 2016

Actual 2013-14 \$'000		Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
ASSETS				
Current Assets				
99,339	Cash Assets	78,063	12,218	(65,845)
26,626	Current Receivables	26,915	23,853	(3,062)
3,920	Other Current Assets	3,900	3,900	0
129,885	Total Current Assets	108,878	39,971	(68,907)
Non Current Assets				
32,316	Investments	31,632	32,316	684
113,789	Investment Properties	89,446	89,446	0
3,351,615	Fixed Assets (including Intangibles)	3,521,978	3,745,920	223,942
3,497,720	Total Non Current Assets	3,643,056	3,867,682	224,626
3,627,605	TOTAL ASSETS	3,751,934	3,907,653	155,719
LIABILITIES				
Current Liabilities				
65,966	Payables	69,135	68,199	(936)
29,358	Employee entitlements	25,039	26,106	1,067
1,991	Provisions	200	200	0
0	Interest Bearing Loans & Borrowings	0	0	0
97,315	Total Current Liabilities	94,374	94,505	131
Non Current Liabilities				
3,042	Employee entitlements	6,577	6,860	283
0	Interest Bearing Loans & Borrowings	0	0	0
3,042	Total Non Current Liabilities	6,577	6,860	283
100,357	TOTAL LIABILITIES	100,951	101,365	414
3,527,248	NET ASSETS	3,650,983	3,806,288	155,305
Equity				
1,838,385	Accumulated Surplus	1,808,004	1,832,809	24,805
1,688,863	Reserves	1,842,979	1,973,479	130,500
3,527,248	TOTAL EQUITY	3,650,983	3,806,288	155,305

ANNUAL PLAN AND BUDGET

2015-2016

STATEMENT OF CASH FLOWS FOR YEAR ENDED 30 JUNE 2016

Actual 2013-14 \$'000	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES			
Receipts			
342,735	324,467	346,929	22,462
14,048	10,340	7,955	(2,385)
12,068	11,093	11,936	843
8,685	7,897	8,343	446
4,585	3,755	652	(3,103)
30,261	38,435	36,936	(1,499)
(128,422)	(132,396)	(138,080)	(5,684)
(166,573)	(166,511)	(176,859)	(10,348)
(17,505)	(10,248)	(9,955)	293
99,882	86,832	87,856	1,024
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES			
1,819	816	1,520	704
(105,238)	(85,860)	(154,475)	(68,615)
(103,419)	(85,044)	(152,955)	(67,911)
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES			
0	0	(40,000)	(40,000)
0	0	40,000	40,000
0	0	(746)	(746)
0	0	(746)	(746)
(3,537)	1,788	(65,845)	(67,633)
102,876	76,275	78,063	1,788
99,339	78,063	12,218	(65,845)

ANNUAL PLAN AND BUDGET

2015-2016

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2016

Actual 2013-14 \$'000	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
31,343	24,603	24,805	202
Net Surplus/(deficit) from operations			
Add back:			
55,281	57,323	59,749	2,426
Depreciation & amortisation			
(954)	0	0	0
Loss/(Profit) on Sale of Assets			
(5,640)	0	0	0
Increase in Investment			
(7,895)	0	0	0
Contributed Assets			
4,200	0	0	0
Derecognition of assets to external parties			
541	0	0	0
Movement of Investments Held			
23,006	4,906	3,302	(1,604)
Net movement in working capital			
99,882	86,832	87,856	1,024
Funds available for investment activities			
(105,238)	(85,860)	(154,475)	(68,615)
Capital Expenditure			
1,819	816	1,520	704
Proceeds from asset sales			
(103,419)	(85,044)	(152,955)	(67,911)
Funds used in investment activities			
0	0	(40,000)	(40,000)
Repayment of borrowings - Current			
0	0	40,000	40,000
Proceeds from borrowings			
0	0	(746)	(746)
Borrowing Costs			
0	0	(746)	(746)
Net Cash used in financing activities			
(3,537)	1,788	(65,845)	(67,633)
Net Cash inflow/(outflow)			
102,876	76,275	78,063	1,788
Bank account (Opening balance)			
99,339	78,063	12,218	(65,845)
Bank account (Closing balance)			

ANNUAL PLAN AND BUDGET

2015-2016

STATEMENT OF CAPITAL WORKS

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Council Works Area			
Maintenance	12,238	12,205	(33)
Capital Works	87,133	74,373	(12,760)
Carry forward capital*	16,905	21,689	4,784
Capital Works Expenditure	116,276	108,267	(8,009)

*Estimated Carry forward

Note: an additional \$4.64 million has been allocated to QVM Renewal Fund in 2015-16

ANNUAL PLAN AND BUDGET

2015–2016

SOURCES OF FUNDING – OPERATING

	Budget 15-16 \$'000
Operating Recurrent	
Federal	
Arts Programs	640
Child Centre Grants	31
Ageing & Disabilities	202
Child Care Benefit	2,161
Immunization Grants	27
Total Federal	3,061
State	
Arts Programs	567
Business & International	50
Events Melbourne	150
Family & Children Service	1,135
Immunization Grants	100
School traffic compliance	85
Street Cleaning	145
Waste Management	144
Ageing & Disabilities	2,879
CRO Grants (Chief Resilience Officer)	225
Library Service	765
Public Health & Safety	32
Victorian Grants Commission	2,457
Total State	8,734
Contributions	
Student Welcome Desk	128
Total Contributions	128
Total Operating Recurrent	11,923
Operating Non-Recurrent	
State	
Family & Children Service	71
Maintenance	50
Urban Landscapes	20
Total State	141
Contributions	
Events Melbourne	765
On-street Compliance Services	12
Total Contributions	777
Total Operating Non-Recurrent	918
Total Operating Sources of Funding	12,841

ANNUAL PLAN AND BUDGET

2015-2016

SOURCES OF FUNDING - WORKS

	Budget 15-16 \$'000
Recurrent	
Federal	
Roads to Recovery	654
Total Federal	654
State	
Parking Levy	7,000
Victorian Grants Commission	669
Total State	7,669
Contributions	
Public Open Space	5,430
Total Contributions	5,430
Total Recurrent	13,753
Non-Recurrent	
State	
Department of Transport, Planning and Local Infrastructure	20
Green Infrastructure	50
Total State	70
Contributions	
Living Fund Victoria - Melbourne University	1,000
Melbourne Water	50
Total Contributions	1,050
Total Non-Recurrent	1,120
Proceeds from sale of assets	570
Total Works Source of Funding	15,443

ANNUAL PLAN AND BUDGET

2015-2016

APPENDIX B - STATUTORY DISCLOSURES

The following section provides details as required by:

Section 127 and 158 of the Local Government Act 1989

Part 2 of the Local Government (Finance and Reporting) Regulations 2004

1. STANDARD STATEMENTS

The Standard Statements as required by the Local Government (Finance and Reporting) Regulations 2004 are provided in Appendix A.

2. RATES AND CHARGES

2.1. The proposed rate in the dollar for each type of rate to be levied:

- A general rate of 4.193 cents in the dollar of NAV of all rateable residential properties;
- A general rate of 4.755 cents in the dollar of NAV of all rateable non-residential properties.

2.2. The estimated amount to be raised by each type of rate to be levied:

Type of Property	2014-15 \$	2015-16 \$
Residential	73,957,372	83,796,989
Non-Residential	152,576,169	160,247,815
Total General Rates	226,533,541	244,044,804
Cultural and Recreational Lands	397,162	411,460
Other rates	3,185,000	-855,000
Total Rates	230,115,703	243,601,264

2.3. The estimated total amount to be raised by general rates is \$244,044,804 and \$411,460 for Cultural and Recreational Lands (excluding supplementary rates)

ANNUAL PLAN AND BUDGET

2015-2016

- 2.4. The proposed percentage change in rates and the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year are:

Type of Property	Percentage Change In Rate in \$	Percentage Change In Rates
Residential	3.6%	13.3%
Non-Residential	3.6%	5.0%
Cultural and Recreational Lands	3.6%	3.6%

Note: Percentage change in rates includes 2014-15 supplementary valuations.

- 2.5. The number of assessments for each type of rate to be levied compared to the previous year:

Type of Property	2014-15	2015-16
Exempt	1,415	1,498
Residential	72,132	80,029
Non-Residential	22,321	22,499
Cultural and Recreational Lands	42	42
The total number of assessments is:	95,910	104,068

- 2.6. The basis of valuation to be used is the Net Annual Value (NAV).

- 2.7. The estimated total Net Annual Value of land in respect of which each type of rate is to be levied compared with the previous year:

Type of Property	2014-15 \$	2015-16 \$
Exempt	779,080,071	785,967,883
Residential	1,827,506,786	1,998,497,230
Non-Residential	3,324,027,131	3,370,090,763
Cultural and Recreational Lands	54,655,922	54,655,910
Total	5,985,269,910	6,209,211,786

- 2.8. The City of Melbourne does not propose to levy any rates or charges under the following sections of the Act:

- Section 159 – Municipal charge
- Section 162 – Service rate and service charge
- Section 163 – Special rate and special charge

ANNUAL PLAN AND BUDGET

2015–2016

- 2.9.** There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:
- The making of supplementary valuations;
 - The variation of returned levels of value (e.g. valuation objections & appeals);
 - Changes of use of land such that rateable land becomes non-rateable land and vice versa;
 - Changes of use of land such that residential land becomes commercial land and vice versa.

3. DIFFERENTIAL RATES

3.1. Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 4.193 cents in the dollar of NAV for all rateable residential properties;
- A general rate of 4.755 cents in the dollar of NAV for all rateable non-residential properties;

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

3.2. Residential land

Residential land is any land, which is:

- Used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or
- Vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

3.3. Non-Residential land

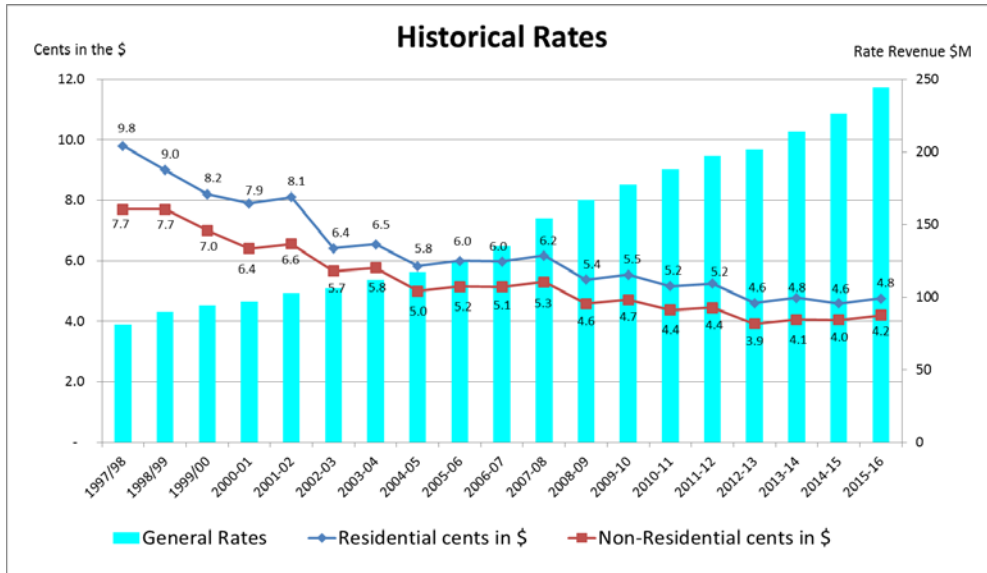
All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of Residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning

ANNUAL PLAN AND BUDGET

2015-2016

3.4. History of the Rate in \$



ANNUAL PLAN AND BUDGET

2015–2016

APPENDIX C - STRATEGIC RESOURCE PLAN

COMPREHENSIVE INCOME STATEMENT

INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CHANGES IN EQUITY

STATEMENT OF CASH FLOWS

STATEMENT OF CAPITAL WORKS

SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

STATEMENT OF HUMAN RESOURCES

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

This section includes Council's forecast financial performance and financial and cash positions for the years 2015-16 to 2018-19. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

ANNUAL PLAN AND BUDGET

2015–2016

COMPREHENSIVE INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Budget 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000	Plan 2018-19 \$'000
INCOME				
Rates	243,601	254,834	266,913	278,876
Grants and Subsidies				
Grants - Operating Recurrent	11,795	13,037	13,363	13,698
Grants - Operating Non-Recurrent	141	156	160	164
Grants - Capital Recurrent	8,323	10,936	11,914	12,391
Grants - Capital Non-Recurrent	20	26	29	30
Contributions - Monetary	7,955	10,452	11,387	11,843
Parking Fees	46,593	46,360	48,861	48,629
Parking Fines	42,232	42,655	43,082	43,513
Sundry Fees & Charges	24,641	25,319	25,951	26,601
Property Rental and Hire	8,058	8,280	8,487	8,700
Sales & Recoveries	3,487	5,956	3,538	6,006
Finance Income	652	792	1,490	903
Intercompany Revenue	12,190	12,406	12,607	12,812
Net Gain or Loss on disposal of Assets	920	920	920	920
Gain on Investment Revaluation	0	0	0	0
Share of Net Profits or Losses of associates and joint ventures	0	0	0	0
Total Income	410,608	432,129	448,702	465,086
EXPENSES				
Employee Costs	139,429	145,704	152,261	159,113
Materials & Services	149,898	156,717	153,132	155,107
Bad & Doubtful Debts	7,656	7,863	8,075	8,293
Depreciation & Ammortisation	59,749	62,498	65,372	68,379
Borrowing Costs	746	750	1,114	1,627
Other Costs	16,120	16,563	16,981	17,404
Maintenance	12,205	12,715	13,300	13,911
Total Expenses	385,803	402,810	410,235	423,834
Surplus/(deficit) for the year	24,805	29,319	38,467	41,252
OTHER COMPREHENSIVE INCOME				
Items that will not be reclassified to surplus or deficit in future periods				
Net asset revaluation increment/(decrement)	0	0	0	0
Share of other comprehensive income of associates and joint ventures	0	0	0	0
Total Comprehensive Result	24,805	29,319	38,467	41,252

ANNUAL PLAN AND BUDGET

2015-2016

INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Budget 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000	Plan 2018-19 \$'000
REVENUE				
Rates	243,601	254,834	266,913	278,876
Grants and Subsidies				
Operating Recurrent	11,795	13,037	13,363	13,698
Operating Non-Recurrent	141	156	160	164
Capital Recurrent	8,323	10,936	11,914	12,391
Capital Non-Recurrent	20	26	29	30
Contributions - monetary	7,955	10,452	11,387	11,843
Parking Fees	46,593	46,360	48,861	48,629
Parking Fines	42,232	42,655	43,082	43,513
Sundry Fees & Charges	24,641	25,319	25,951	26,601
Property Rental and Hire	8,058	8,280	8,487	8,700
Sales & Recoveries	3,487	5,956	3,538	6,006
Finance Income	652	792	1,490	903
Intercompany Revenue	12,190	12,406	12,607	12,812
Gain on Investment Revaluation	0	0	0	0
Total Revenue	409,688	431,209	447,782	464,166
EXPENDITURE				
Employee Costs	139,429	145,704	152,261	159,113
Materials & Services	149,898	156,717	153,132	155,107
Bad & Doubtful Debts	7,656	7,863	8,075	8,293
Depreciation & Ammortisation	59,749	62,498	65,372	68,379
Borrowing Costs	746	750	1,114	1,627
Other Costs	16,120	16,563	16,981	17,404
Maintenance	12,205	12,715	13,300	13,911
Financial Performance Expenditure	385,803	402,810	410,235	423,834
Net Gain or Loss on disposal of Assets	920	920	920	920
Result from Ordinary Activities	24,805	29,319	38,467	41,252
Less Capital Contributions	(15,393)	(21,414)	(23,330)	(24,264)
Underlying Surplus/(Deficit)	9,412	7,905	15,137	16,988

ANNUAL PLAN AND BUDGET

2015–2016

BALANCE SHEET

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Budget 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000	Plan 2018-19 \$'000
ASSETS				
Current Assets				
Cash and Cash Equivalents	12,218	50,537	30,735	3,005
Trade and Other Receivables	23,853	24,267	24,350	24,909
Other Current Assets	3,900	3,900	3,900	3,900
Total Current Assets	39,971	78,704	58,985	31,814
Non Current Assets				
Investments	32,316	32,316	32,316	32,316
Investment Properties	89,446	89,446	89,446	89,446
Intangibles	0	0	0	0
Fixed Assets	3,745,920	3,856,875	4,040,048	4,240,510
Total Non Current Assets	3,867,682	3,978,637	4,161,810	4,362,272
TOTAL ASSETS	3,907,653	4,057,341	4,220,795	4,394,086
LIABILITIES				
Current Liabilities				
Trade and Other Payables	53,114	54,261	54,297	54,923
Trust Funds and Deposits	15,085	15,447	15,489	15,703
Provisions	26,306	27,472	28,690	29,963
Interest Bearing Loans & Borrowings	0	0	0	0
Total Current Liabilities	94,505	97,180	98,476	100,589
Non Current Liabilities				
Provisions	6,860	7,168	7,491	7,828
Interest Bearing Loans & Borrowings	0	0	0	0
Total Non Current Liabilities	6,860	7,168	7,491	7,828
TOTAL LIABILITIES	101,365	104,348	105,967	108,417
NET ASSETS	3,806,288	3,952,993	4,114,828	4,285,669
EQUITY				
Accumulated Surplus	1,832,809	1,862,128	1,900,596	1,941,849
Reserves	1,973,479	2,090,865	2,214,232	2,343,820
TOTAL EQUITY	3,806,288	3,952,993	4,114,828	4,285,669

ANNUAL PLAN AND BUDGET

2015–2016

STATEMENT OF CHANGES IN EQUITY

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserves \$'000	Other Reserves \$'000
2016				
Balance at beginning of the financial year	3,650,983	1,808,004	1,827,839	15,140
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		24,805		
New asset revaluation increment/(decrement)			129,930	
Transfers to reserves				6,000
Transfers from reserves				(5,430)
Balance at end of the financial year	3,806,288	1,832,809	1,957,769	15,710
2017				
Balance at beginning of the financial year	3,806,288	1,832,809	1,957,769	15,710
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		29,319		
New asset revaluation increment/(decrement)			117,347	
Reversal of impairment losses on revalued assets				
Transfers to reserves				18,300
Transfers from reserves				(18,300)
Balance at end of the financial year	3,952,954	1,862,128	2,075,116	15,710
2018				
Balance at beginning of the financial year	3,952,954	1,862,128	2,075,116	15,710
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		38,467		
New asset revaluation increment/(decrement)			123,406	
Transfers to reserves				10,925
Transfers from reserves				(10,925)
Balance at end of the financial year	4,114,828	1,900,596	2,198,522	15,710
2019				
Balance at beginning of the financial year	4,114,828	1,900,596	2,198,522	15,710
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		41,253		
New asset revaluation increment/(decrement)			129,588	
Transfers to reserves				11,925
Transfers from reserves				(11,925)
Balance at end of the financial year	4,285,669	1,941,849	2,328,110	15,710

ANNUAL PLAN AND BUDGET

2015-2016

STATEMENT OF CASH FLOWS

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Budget 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000	Plan 2018-19 \$'000
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES				
Receipts				
Rates, Fees and Charges	346,929	355,189	370,821	382,810
Grants - Operating	11,936	13,193	13,523	13,862
Grants - Capital	8,343	10,962	11,943	12,421
Contribution - Monetary	7,955	10,452	11,387	11,843
Interest Received	652	792	1,490	903
Trust Funds and Deposits Taken	11,897	12,943	12,422	13,483
Other (Including Sales and Recoveries)	25,039	27,263	26,113	28,286
Payments				
Employee Cost	(138,080)	(144,229)	(150,720)	(157,503)
Materials and Services	(166,898)	(171,116)	(170,422)	(171,551)
Trust Funds and Deposits Repaid	(9,962)	(11,008)	(10,487)	(11,548)
Financial Cost	(9,955)	(10,225)	(10,500)	(10,777)
Net Cash Provided by Operating Activities	87,856	94,216	105,570	112,229
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES				
Proceeds from Sale of Property, Plant & Equip (Payments) Receipts for Property, Infrastructure, Plant and Equipment	1,520 (154,475)	57,520 (112,667)	1,520 (125,778)	1,520 (139,852)
Net Cash Used in Investing Activities	(152,955)	(55,147)	(124,258)	(138,332)
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES				
Repayment of borrowings - Current	(40,000)	(40,000)	(40,000)	(40,000)
Proceeds from borrowings	40,000	40,000	40,000	40,000
Borrowing Costs	(746)	(750)	(1,114)	(1,627)
Net Cash Provided by Financing Activities	(746)	(750)	(1,114)	(1,627)
Net increase/(decrease) in Cash and Cash Equivalents	(65,845)	38,319	(19,802)	(27,730)
Cash and Cash Equivalents at beginning of the financial year	78,063	12,218	50,537	30,735
Cash and Cash Equivalents at end of the financial year	12,218	50,537	30,735	3,005

ANNUAL PLAN AND BUDGET

2015–2016

STATEMENT OF CAPITAL WORKS

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Budget 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000	Plan 2018-19 \$'000
Property				
Land	0	0	0	0
Land improvements	0	0	0	0
Buildings	7,963	9,821	9,190	11,636
Building improvements	806	1,504	5,057	4,853
Leasehold improvements	0	0	0	0
Heritage buildings	0	0	0	0
Total Property	8,769	11,325	14,247	16,489
Plant and equipment				
Plant & Equipment	3,234	1,988	1,704	1,654
Fixtures, Fittings & Furniture	159	30	0	0
Computers and telecommunications	8,030	15,557	15,788	16,040
Heritage plant and equipment	0	0	0	0
Library books	1,128	1,273	1,502	1,620
Total plant and equipment	12,551	18,848	18,994	19,314
Infrastructure				
Roads	11,515	14,062	12,782	15,270
Bridges	450	0	0	0
Footpaths and cycleways	3,100	3,200	3,100	3,100
Drainage	7,079	9,387	13,172	14,856
Recreational, leisure & community facilities	4,754	1,194	1,114	1,087
Waste management	0	0	0	0
Parks, open space & streetscapes	22,782	37,807	32,229	29,261
Aerodromes	0	0	0	0
Off street car parks	0	0	0	0
Other Structures	3,373	4,147	4,044	3,160
Total infrastructure	53,053	69,797	66,441	66,734
Total capital works	74,373	99,970	99,682	102,537
Represented by:				
New asset expenditure	12,684	27,578	27,096	28,026
Asset renewal expenditure	51,684	53,314	55,725	58,186
Asset upgrade expenditure	7,405	9,728	6,096	11,200
Asset expansion expenditure	2,600	9,350	10,765	5,125
Total capital works expenditure	74,373	99,970	99,682	102,537

ANNUAL PLAN AND BUDGET

2015–2016

Carry Forward from Budget 2014-15	Budget \$'000
Property	
Land	0
Land improvements	0
Buildings	1,075
Building improvements	943
Leasehold improvements	0
Heritage buildings	143
Total Property	2,161
Plant and equipment	
Plant & Equipment	189
Fixtures, Fittings & Furniture	84
Computers and telecommunications	1,420
Heritage plant and equipment	0
Library books	0
Total plant and equipment	1,693
Infrastructure	
Roads	1,000
Bridges	393
Footpaths and cycleways	432
Drainage	1,501
Recreational, leisure & community facilities	591
Waste management	0
Parks, open space & streetscapes	13,108
Aerodromes	0
Off street car parks	0
Other Structures	810
Total infrastructure	17,835
Total capital works	21,689
Represented by:	
New asset expenditure	15,822
Asset renewal expenditure	5,252
Asset upgrade expenditure	0
Asset expansion expenditure	615
Total capital works expenditure	21,689

ANNUAL PLAN AND BUDGET

2015-2016

SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2015-16										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	7,963	947	6,916	0	100	7,963	0	0	7,963	0
Building improvements	806	0	706	0	100	806	0	0	806	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	8,769	947	7,622	0	200	8,769	0	0	8,769	0
Plant and equipment										
Plant & Equipment	3,234	1,569	1,665	0	0	3,234	0	570	2,664	0
Fixtures, Fittings & Furniture	159	159	0	0	0	159	0	20	139	0
Computers and telecommunications	8,030	500	7,500	30	0	8,030	0	0	8,030	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,128	0	1,128	0	0	1,128	0	0	1,128	0
Total plant and equipment	12,551	2,228	10,293	30	0	12,551	0	590	11,961	0
Infrastructure										
Roads	11,515	790	10,725	0	0	11,515	1,323	0	10,192	0
Bridges	450	0	450	0	0	450	0	0	450	0
Footpaths and cycleways	3,100	2,600	300	200	0	3,100	0	2,700	400	0
Drainage	7,079	250	6,429	400	0	7,079	0	0	7,079	0
Recreational, leisure & community facilities	4,754	150	4,604	0	0	4,754	0	0	4,754	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	22,782	4,700	10,502	5,180	2,400	22,782	0	10,780	12,002	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	3,373	1,020	758	1,595	0	3,373	0	0	3,373	0
Total infrastructure	53,053	9,510	33,768	7,375	2,400	53,053	1,323	13,480	38,250	0
Total capital works expenditure	74,373	12,685	51,683	7,405	2,600	74,373	1,323	14,070	58,980	0

ANNUAL PLAN AND BUDGET

2015-2016

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2016-17										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	9,821	3,235	6,586	0	0	9,821	0	0	9,821	0
Building improvements	1,504	0	1,154	0	350	1,504	0	0	1,504	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	11,325	3,235	7,740	0	350	11,325	0	0	11,325	0
Plant and equipment										
Plant & Equipment	1,988	803	1,185	0	0	1,988	0	550	1,438	0
Fixtures, Fittings & Furniture	30	30	0	0	0	30	0	0	30	0
Computers and telecommunications	15,557	7,657	7,900	0	0	15,557	0	0	15,557	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,273	0	1,273	0	0	1,273	0	0	1,273	0
Total plant and equipment	18,848	8,490	10,358	0	0	18,848	0	550	18,298	0
Infrastructure										
Roads	14,062	1,047	12,815	200	0	14,062	996	0	13,066	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	3,200	2,500	500	200	0	3,200	0	2,700	500	0
Drainage	9,387	265	8,622	500	0	9,387	0	0	9,387	0
Recreational, leisure & community facilities	1,194	0	1,194	0	0	1,194	0	0	1,194	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	37,807	9,721	11,186	7,900	9,000	37,807	0	24,347	13,460	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	4,147	2,320	900	927	0	4,147	0	150	3,997	0
Total infrastructure	69,797	15,853	35,217	9,727	9,000	69,797	996	27,197	41,604	0
Total capital works expenditure	99,970	27,578	53,315	9,727	9,350	99,970	996	27,747	71,227	0

ANNUAL PLAN AND BUDGET

2015-2016

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2017-18										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	9,190	3,235	5,955	0	0	9,190	0	0	9,190	0
Building improvements	5,057	0	4,257	0	800	5,057	0	0	5,057	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	14,247	3,235	10,212	0	800	14,247	0	0	14,247	0
Plant and equipment										
Plant & Equipment	1,704	469	1,235	0	0	1,704	0	580	1,124	0
Fixtures, Fittings & Furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	15,788	7,682	8,106	0	0	15,788	0	0	15,788	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,502	0	1,502	0	0	1,502	0	0	1,502	0
Total plant and equipment	18,994	8,151	10,843	0	0	18,994	0	580	18,414	0
Infrastructure										
Roads	12,782	280	12,302	200	0	12,782	996	200	11,586	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	3,100	2,500	400	200	0	3,100	0	2,700	400	0
Drainage	13,172	4,356	8,316	500	0	13,172	0	1,020	12,152	0
Recreational, leisure & community facilities	1,114	0	1,114	0	0	1,114	0	0	1,114	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	32,229	6,554	11,410	4,300	9,965	32,229	0	17,129	15,100	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	4,044	2,020	1,128	896	0	4,044	0	150	3,894	0
Total infrastructure	66,441	15,710	34,670	6,096	9,965	66,441	996	21,199	44,246	0
Total capital works expenditure	99,682	27,096	55,725	6,096	10,765	99,682	996	21,779	76,907	0

ANNUAL PLAN AND BUDGET

2015-2016

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2018-19										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	11,636	5,500	6,136	0	0	11,636	0	0	11,636	0
Building improvements	4,853	0	4,853	0	0	4,853	0	0	4,853	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	16,489	5,500	10,989	0	0	16,489	0	0	16,489	0
Plant and equipment										
Plant & Equipment	1,654	469	1,185	0	0	1,654	0	550	1,104	0
Fixtures, Fittings & Furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	16,040	7,724	8,316	0	0	16,040	0	0	16,040	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,620	0	1,620	0	0	1,620	0	0	1,620	0
Total plant and equipment	19,314	8,193	11,121	0	0	19,314	0	550	18,764	0
Infrastructure										
Roads	15,270	459	12,811	2,000	0	15,270	996	2,000	12,274	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	3,100	2,500	400	200	0	3,100	0	2,700	400	0
Drainage	14,856	6,287	8,569	0	0	14,856	0	1,500	13,356	0
Recreational, leisure & community facilities	1,087	0	1,087	0	0	1,087	0	0	1,087	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	29,261	4,067	11,969	8,100	5,125	29,261	0	16,792	12,469	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	3,160	1,020	1,240	900	0	3,160	0	150	3,010	0
Total infrastructure	66,734	14,333	36,076	11,200	5,125	66,734	996	23,142	42,596	0
Total capital works expenditure	102,537	28,026	58,186	11,200	5,125	102,537	996	23,692	77,849	0

ANNUAL PLAN AND BUDGET

2015-2016

Carry Forward from Budget 2014-15	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	1,075	183	892	0	0	1,075	0	0	1,075	0
Building improvements	943	40	903	0	0	943	0	0	943	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	143	0	143	0	0	143	0	0	143	0
Total Property	2,161	223	1,938	0	0	2,161	0	0	2,161	0
Plant and equipment										
Plant & Equipment	189	84	105	0	0	189	0	0	189	0
Fixtures, Fittings & Furniture	84	0	84	0	0	84	0	0	84	0
Computers and telecommunications	1,420	300	1,120	0	0	1,420	0	0	1,420	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	0	0	0	0	0	0	0	0	0	0
Total plant and equipment	1,693	384	1,309	0	0	1,693	0	0	1,693	0
Infrastructure										
Roads	1,000	1,000	0	0	0	1,000	0	1,000	0	0
Bridges	393	0	393	0	0	393	0	0	393	0
Footpaths and cycleways	432	432	0	0	0	432	0	200	232	0
Drainage	1,501	961	540	0	0	1,501	0	0	1,501	0
Recreational, leisure & community facilities	591	561	30	0	0	591	0	0	591	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	13,108	11,451	1,042	0	615	13,108	0	6,711	6,397	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	810	810	0	0	0	810	0	0	810	0
Total infrastructure	17,835	15,215	2,005	0	615	17,835	0	7,911	9,924	0
Total capital works expenditure	21,689	15,822	5,252	0	615	21,689	0	7,911	13,778	0

ANNUAL PLAN AND BUDGET

2015–2016

STATEMENT OF HUMAN RESOURCES

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Budget 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000	Plan 2018-19 \$'000
Staff Expenditure				
Employee Costs - operating	139,429	145,703	152,262	159,114
Employee Costs - capital	0	0	0	0
Total Staff Expenditure	139,429	145,703	152,262	159,114
	FTE	FTE	FTE	FTE
Staff Numbers				
Employees	1,320.12	1,333.33	1,346.67	1,360.12
Total Staff Numbers	1,320.12	1,333.33	1,346.67	1,360.12

ANNUAL PLAN AND BUDGET

2015–2016

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

FOR THE FOUR YEARS ENDING 30 JUNE 2019

	Budget 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000	Plan 2018-19 \$'000
City Planning and Infrastructure				
- Permanent full time	37,693	39,389	41,162	43,014
- Permanent part time	636	665	695	726
Total City Planning and Infrastructure	38,329	40,054	41,857	43,740
Corporate Business				
- Permanent full time	20,229	21,139	22,090	23,084
- Permanent part time	831	868	907	948
Total Corporate Business	21,060	22,007	22,998	24,032
Community Development				
- Permanent full time	36,962	38,625	40,364	42,180
- Permanent part time	3,802	3,973	4,152	4,338
Total Community Development	40,764	42,598	44,515	46,518
City Design				
- Permanent full time	10,448	10,918	11,409	11,923
- Permanent part time	15	15	16	17
Total City Design	10,463	10,933	11,425	11,940
City Business				
- Permanent full time	18,765	19,609	20,492	21,414
- Permanent part time	388	405	423	443
Total City Business	19,153	20,014	20,915	21,857
City Governance, Learning and Development				
- Permanent full time	5,909	6,175	6,453	6,744
- Permanent part time	74	77	81	85
Total City Governance, Learning and Development	5,983	6,253	6,534	6,829
Total casuals and other	3,678	3,844	4,017	4,198
Total staff expenditure	139,429	145,703	152,262	159,114

ANNUAL PLAN AND BUDGET

2015–2016

	Budget 2015-16 FTE	Plan 2016-17 FTE	Plan 2017-18 FTE	Plan 2018-19 FTE
City Planning and Infrastructure				
- Permanent full time	370.00	373.70	377.44	381.21
- Permanent part time	9.30	9.39	9.49	9.58
Total City Planning and Infrastructure	379.30	383.09	386.93	390.79
Corporate Business				
- Permanent full time	169.00	170.69	172.40	174.12
- Permanent part time	6.64	6.71	6.78	6.84
Total Corporate Business	175.64	177.40	179.18	180.96
Community Development				
- Permanent full time	381.99	385.81	389.67	393.56
- Permanent part time	45.63	46.09	46.55	47.01
Total Community Development	427.62	431.90	436.22	440.57
City Design				
- Permanent full time	84.00	84.84	85.69	86.55
- Permanent part time	0.25	0.25	0.25	0.26
Total City Design	84.25	85.09	85.94	86.81
City Business				
- Permanent full time	165.00	166.65	168.32	170.00
- Permanent part time	4.88	4.93	4.98	5.03
Total City Business	169.88	171.58	173.30	175.03
City Governance, Learning and Development				
- Permanent full time	47.00	47.47	47.94	48.42
- Permanent part time	0.50	0.51	0.51	0.52
Total City Governance, Learning and Development	47.50	47.98	48.45	48.94
Total casuals and other	35.93	36.29	36.65	37.02
Total staff numbers	1,320.12	1,333.33	1,346.67	1,360.12

ANNUAL PLAN AND BUDGET

2015-2016

APPENDIX D - KEY FINANCIAL INDICATORS

	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Strategic Resource Plan \$'000			Trend +/o/↓
			2016-17	2017-18	2018-19	
Financial Performance						
Adjusted underlying surplus / adjusted underlying revenue	3.7%	4.4%	3.7%	6.2%	6.4%	+
Average rates and charges per assessment	2,398	2,379	2,304	2,266	2,266	↓
Average residential rates and charges per assessment	1,025	1,047	1,039	1,071	1,098	+
Average operating expenditure per assessment	3,964	3,761	3,680	3,538	3,461	↓
Operating result per assessment	261	242	268	332	337	+
Rate revenue / adjusted underlying revenue	59.2%	60.4%	60.9%	61.1%	61.8%	+
Financial Position						
Average liabilities per assessment	1,069	988	953	914	885	↓
Current assets : Current liabilities	1.15:1	0.42:1	0.81:1	0.6:1	0.32:1	↓
Non current liabilities / Own Source of revenue	1.72%	1.72%	1.71%	1.73%	1.74%	o
Net operating cash flows / adjusted underlying revenue	22.4%	21.8%	22.5%	24.1%	24.8%	+
Capital expenditure						
Renewal	74%	87%	85.3%	85.2%	85.1%	+
Renewal and maintenance	102%	107%	105.6%	105.1%	105.4%	+
Capital expenditure : depreciation	1.52:1	1.24:1	1.6:1	1.52:1	1.5:1	o
Cash from operations / capital works	100%	118.1%	94.2%	105.9%	109.5%	+
Capital works / rate revenue	38%	31%	39%	37%	37%	o

Key to Trend

- + Budgeted increasing trend
- o Neutral
- ↓ Budgeted decreasing trend

Notes to indicators

Financial Performance

Stronger overall operating financial performance is expected in 2015-16 as represented by the ratios above with an increased underlying surplus. Ratio remains positive over the next four years

Financial Position

The trend indicates a modest decrease in the Council's short term liquidity financial position over the next four years.

ANNUAL PLAN AND BUDGET

2015-2016

APPENDIX E - COUNCIL WORKS PROGRAM 2015-2016

Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PROPERTY								
BUILDINGS								
New Asset Expenditure								
13G3520N	Property Services New Works	221,438	0	0	0	0	0	221,438
15G3514N	Lady Huntingfield Redevelopment Project - Property Services	100,000	0	0	0	0	0	100,000
15G3515N	Property Services Sustainable Management New Works	625,163	0	0	0	0	0	625,163
Total New Asset Expenditure		946,601	0	0	0	0	0	946,601
Asset Renewal Expenditure								
15G3409R	Relocate and re-design Melbourne Visitor Booth (Bourke Street Mall)	200,000	0	0	0	0	0	200,000
15G3508R	Property Services Kensington Stockyard Precinct Works	160,000	0	0	0	0	0	160,000
15G3510R	Property Services Corporate Renewal Works	2,133,216	0	0	0	0	0	2,133,216
15G3512R	Property Services Community Works	1,299,446	0	0	0	0	0	1,299,446
15G3513R	Property Services Commercial Renewal Works	885,788	0	0	0	0	0	885,788
15G3516R	Property Services DDA Physical Access Works	680,000	0	0	0	0	0	680,000
15G3528R	Property Services Sustainability Renewal Works	1,557,721	0	0	0	0	0	1,557,721
Total Asset Renewal Expenditure		6,916,171	0	0	0	0	0	6,916,171
Asset Expansion Expenditure								
15G7930N	Fitzroy Gardens - Buildings Upgrade	100,000	0	0	0	0	0	100,000
Total Asset Expansion Expenditure		100,000	0	0	0	0	0	100,000
TOTAL BUILDINGS		7,962,772	0	0	0	0	0	7,962,772
BUILDING IMPROVEMENTS								
Asset Renewal Expenditure								
15G2324R	Art House Technical Store improved capacity	35,000	0	0	0	0	0	35,000
15G7502R	Minor Capital Works and Refurbishment for Community Services Buildings	250,000	0	0	0	0	0	250,000
15G7604R	Library at The Dock - Recording Studio upgrade	100,000	0	0	0	0	0	100,000
15G7613R	City Library facility upgrade	221,500	0	0	0	0	0	221,500
15G7822R	North Melbourne Recreation Centre Café Refurbishment	100,000	0	0	0	0	0	100,000
Total Asset Renewal Expenditure		706,500	0	0	0	0	0	706,500
Asset Expansion Expenditure								

ANNUAL PLAN AND BUDGET

2015-2016

Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
15G7924N	Royal Park Brens Pavilion Redevelopment Works	100,000	0	0	0	0	0	100,000
Total Asset Expansion Expenditure		100,000	0	0	0	0	0	100,000
TOTAL BUILDING IMPROVEMENTS		806,500	0	0	0	0	0	806,500
TOTAL PROPERTY		8,769,272	0	0	0	0	0	8,769,272
PLANT & EQUIPMENT								
PLANT, MACHINERY & EQUIPMENT								
New Asset Expenditure								
14G4011N	Melbourne Contemporary Pavilion	300,000	0	0	0	0	0	300,000
15G2811N	Purchase of new Christmas Assets (Decorations) - City	250,000	0	0	0	0	0	250,000
15G2812N	Purchase of new Christmas Assets (Decorations) - Docklands	150,000	0	0	0	0	0	150,000
15G2813N	Purchase of New Float Beds - Moomba Festival Parade	69,000	0	0	0	0	0	69,000
15G3517N	Solar for Council Facilities	800,000	0	0	0	0	0	800,000
Total New Asset Expenditure		1,569,000	0	0	0	0	0	1,569,000
Asset Renewal Expenditure								
15G0312R	Corporate Fleet Replacement	390,000	0	0	0	0	570,000	960,000
15G0373R	Two Way Radio Capital	305,000	0	0	0	0	0	305,000
15G2326R	Arts House seating system replacement	145,000	0	0	0	0	0	145,000
15G2805R	Refurbishment of Christmas Assets (Decorations) - City	215,000	0	0	0	0	0	215,000
15G2806R	Refurbishment of Christmas Assets (Decorations) - Docklands	40,000	0	0	0	0	0	40,000
Total Asset Renewal Expenditure		1,095,000	0	0	0	0	570,000	1,665,000
TOTAL PLANT, MACHINERY & EQUIPMENT		2,664,000	0	0	0	0	570,000	3,234,000
FIXTURES, FITTINGS & FURNITURE								
New Asset Expenditure								
15G0383N	Pedestrian Monitoring Program	30,000	0	0	0	0	0	30,000
15G3504N	Furniture Equipment and Whitegoods Acquisitions	86,500	0	0	0	0	0	86,500
15G7611N	Drill Hall - Audio visual installation	22,580	0	0	20,000	0	0	42,580
Total New Asset Expenditure		139,080	0	0	20,000	0	0	159,080
TOTAL FIXTURES, FITTINGS & FURNITURE		139,080	0	0	20,000	0	0	159,080
COMPUTERS & TELECOMMUNICATIONS								
New Asset Expenditure								
15G6001N	IT New	500,000	0	0	0	0	0	500,000
Total New Asset Expenditure		500,000	0	0	0	0	0	500,000
Asset Renewal Expenditure								
15G6002R	IT Renewal	7,500,000	0	0	0	0	0	7,500,000
Total Asset Renewal Expenditure		7,500,000	0	0	0	0	0	7,500,000
Asset Upgrade Expenditure								
15G7606N	Melbourne Library Service - Wi-Fi upgrade for North, East and Boyd	30,000	0	0	0	0	0	30,000
Total Asset Upgrade Expenditure		30,000	0	0	0	0	0	30,000

ANNUAL PLAN AND BUDGET

2015-2016

Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
TOTAL COMPUTERS & TELECOMMUNICATIONS		8,030,000	0	0	0	0	0	8,030,000
LIBRARY BOOKS								
Asset Renewal Expenditure								
15G7601R	Library Collection	1,128,500	0	0	0	0	0	1,128,500
Total Asset Renewal Expenditure		1,128,500	0	0	0	0	0	1,128,500
TOTAL LIBRARY BOOKS		1,128,500	0	0	0	0	0	1,128,500
TOTAL PLANT & EQUIPMENT		11,961,580	0	0	20,000	0	570,000	12,551,580
INFRASTRUCTURE								
ROADS								
New Asset Expenditure								
15G0379N	Road Safety Program	790,000	0	0	0	0	0	790,000
Total New Asset Expenditure		790,000	0	0	0	0	0	790,000
Asset Renewal Expenditure								
15G0319R	Roads to Recovery program	0	653,862	0	0	0	0	653,862
15G0320R	Victorian Grants Commission - Local Road Funding	0	669,567	0	0	0	0	669,567
15G0321R	Roadway Renewal	4,852,000	0	0	0	0	0	4,852,000
15G0322R	Footpath Renewal	4,500,000	0	0	0	0	0	4,500,000
15G1307R	QVM Car park Resurfacing	50,000	0	0	0	0	0	50,000
Total Asset Renewal Expenditure		9,402,000	1,323,429	0	0	0	0	10,725,429
TOTAL ROADS		10,192,000	1,323,429	0	0	0	0	11,515,429
BRIDGES								
Asset Renewal Expenditure								
15G0368R	Arden Street Bridge Strengthening	300,000	0	0	0	0	0	300,000
15G0369R	Southbank Pedestrian Bridge	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		450,000	0	0	0	0	0	450,000
TOTAL BRIDGES		450,000	0	0	0	0	0	450,000
FOOTPATHS & CYCLEWAYS								
New Asset Expenditure								
15G0381N	Bicycle Improvement Program	0	0	2,500,000	0	0	0	2,500,000
15G1304N	QVM Pedestrian Crossing Queen St	100,000	0	0	0	0	0	100,000
Total New Asset Expenditure		100,000	0	2,500,000	0	0	0	2,600,000
Asset Renewal Expenditure								
15G0313R	DDA Compliance - Infrastructure	300,000	0	0	0	0	0	300,000
Total Asset Renewal Expenditure		300,000	0	0	0	0	0	300,000
Asset Upgrade Expenditure								
15G0384N	Walking Plan	0	0	200,000	0	0	0	200,000
Total Asset Upgrade Expenditure		0	0	200,000	0	0	0	200,000
TOTAL FOOTPATHS & CYCLEWAYS		400,000	0	2,700,000	0	0	0	3,100,000
DRAINAGE								
New Asset Expenditure								
15G0376N	New Drainage Infrastructure	249,655	0	0	0	0	0	249,655
Total New Asset Expenditure		249,655	0	0	0	0	0	249,655
Asset Renewal Expenditure								
15G0314R	Flood Mitigation Renewal	1,430,900	0	0	0	0	0	1,430,900
15G0315R	Drains renewal	2,488,030	0	0	0	0	0	2,488,030

ANNUAL PLAN AND BUDGET

2015-2016

Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
15G0317R	Kerb and Channel Renewal	2,510,000	0	0	0	0	0	2,510,000
Total Asset Renewal Expenditure		6,428,930	0	0	0	0	0	6,428,930
Asset Upgrade Expenditure								
15G0380N	Queensbridge Street Upgrade Works	400,000	0	0	0	0	0	400,000
Total Asset Upgrade Expenditure		400,000	0	0	0	0	0	400,000
TOTAL DRAINAGE		7,078,585	0	0	0	0	0	7,078,585
RECREATIONAL, LEISURE & COMMUNITY FACILITIES								
New Asset Expenditure								
15G7826N	Enhanced Fit Out of Docklands Hub Facility	150,000	0	0	0	0	0	150,000
Total New Asset Expenditure		150,000	0	0	0	0	0	150,000
Asset Renewal Expenditure								
15G7612R	Melbourne Library Service - AV refresh and replacement	29,000	0	0	0	0	0	29,000
15G7807R	CARLTON BATHS STAGE 2 WORKS	4,450,000	0	0	0	0	0	4,450,000
15G7817R	LEASED COMMUNITY SPORTS CLUB LIGHTING UPGRADES (Royal Park Tennis Club, Princes Hill Tennis Club, Ca	125,000	0	0	0	0	0	125,000
Total Asset Renewal Expenditure		4,604,000	0	0	0	0	0	4,604,000
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES		4,754,000	0	0	0	0	0	4,754,000
PARKS, OPEN SPACE & STREETSCAPES								
New Asset Expenditure								
13G8103N	Living Victoria Fund	0	0	0	1,000,000	500,000	0	1,500,000
13G8105N	Urban Landscapes Climate Adaptation (new streets and associated open spaces)	250,000	0	0	0	750,000	0	1,000,000
13G8106N	Stormwater Harvesting and Flood Mitigation Schemes	100,000	0	0	0	0	0	100,000
13G8107N	Return to Royal Park	350,000	0	0	0	0	0	350,000
14G4902N	Implementation of Docklands Community and Place Plan	1,000,000	0	0	0	0	0	1,000,000
15G7923N	North Melbourne Reserve New Landscaping & Synthetic Court Installation	0	0	0	0	650,000	0	650,000
15G8135N	Boyd New Park	0	0	0	0	100,000	0	100,000
Total New Asset Expenditure		1,700,000	0	0	1,000,000	2,000,000	0	4,700,000
Asset Renewal Expenditure								
15G0318R	Street Furniture Renewal	300,000	0	0	0	0	0	300,000
15G7904R	Parks Renewal Works Program	6,800,000	0	0	0	300,000	0	7,100,000
15G7913R	Parks Renewal Tree Planting	1,475,000	0	0	0	0	0	1,475,000
15G8102R	Urban Landscapes Climate Adaptation (Streets Renewal)	1,626,562	0	0	0	0	0	1,626,562
Total Asset Renewal Expenditure		10,201,562	0	0	0	300,000	0	10,501,562
Asset Expansion Expenditure								
14G8111N	Southbank Boulevard Upgrading	0	0	0	0	500,000	0	500,000
14G8114N	Hawke and Adderley Street Park Expansion	0	0	0	0	450,000	0	450,000

ANNUAL PLAN AND BUDGET

2015-2016

Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
14G8115N	Railway Place and Miller Street Reserve Park Expansion	0	0	0	0	500,000	0	500,000
14G8127N	Living Rivers fund - Soil moisture recharge project	100,000	0	0	50,000	0	0	150,000
14G8129N	Dodds Street linear park, Southbank	0	0	0	0	300,000	0	300,000
15G8121N	Eastwood Street/Rankins Road Open Space	0	0	0	0	500,000	0	500,000
Total Asset Expansion Expenditure		100,000	0	0	50,000	2,250,000	0	2,400,000
Asset Upgrade Expenditure								
14G7915N	North Bank - New Landscaping, Pathways and Infrastructure Works - Stage 1	0	0	0	0	450,000	0	450,000
15G0377N	Major Streetscape Improvements and Design	0	0	4,000,000	0	0	0	4,000,000
15G0378N	Minor Streetscape Improvements	0	0	300,000	0	0	0	300,000
15G7922N	Fawkner Park Eastern Boundary Pathways, Landscaping & Interface Treatments	0	0	0	0	430,000	0	430,000
Total Asset Upgrade Expenditure		0	0	4,300,000	0	880,000	0	5,180,000
TOTAL PARKS, OPEN SPACE & STREETSCAPES		12,001,562	0	4,300,000	1,050,000	5,430,000	0	22,781,562
OTHER INFRASTRUCTURE								
New Asset Expenditure								
13G2319N	Public Art Program	450,000	0	0	0	0	0	450,000
15G0388N	Urban Renewal Areas concept design development	150,000	0	0	0	0	0	150,000
15G3408N	City of Melbourne way finding signage program - New works	270,000	0	0	0	0	0	270,000
15G6501N	Smoke Free Areas	150,000	0	0	0	0	0	150,000
Total New Asset Expenditure		1,020,000	0	0	0	0	0	1,020,000
Asset Renewal Expenditure								
15G0316R	Parking Meter Renewal	580,000	0	0	0	0	0	580,000
15G0372R	Banner Pole Renewal	100,000	0	0	0	0	0	100,000
15G3407R	City of Melbourne way finding signage program	78,000	0	0	0	0	0	78,000
Total Asset Renewal Expenditure		758,000	0	0	0	0	0	758,000
Asset Upgrade Expenditure								
15G0393N	Street Lighting Renewal (LED rollout -New Upgrade)	1,595,000	0	0	0	0	0	1,595,000
Total Asset Upgrade Expenditure		1,595,000	0	0	0	0	0	1,595,000
TOTAL OTHER INFRASTRUCTURE		3,373,000	0	0	0	0	0	3,373,000
TOTAL INFRASTRUCTURE		38,249,147	1,323,429	7,000,000	1,050,000	5,430,000	0	53,052,576
CAPITAL WORKS PROGRAM		58,979,999	1,323,429	7,000,000	1,070,000	5,430,000	570,000	74,373,428
MAINTENANCE PROGRAM								
CAPITAL GRANTS								
15G0328M	Traffic Signal installations	250,000	0	0	0	0	0	250,000
15G0375M	Street Lighting Upgrade	1,500,000	0	0	0	0	0	1,500,000
15G8131M	Assessing the Economic Value of Green Infrastructure	0	50,000	0	0	0	0	50,000
TOTAL CAPITAL GRANTS		1,750,000	50,000	0	0	0	0	1,800,000

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Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
MAINTENANCE								
15G0301M	Bridge Maintenance	310,000	0	0	0	0	0	310,000
15G0302M	Street Lighting Maintenance (OMR Charges)	1,864,500	0	0	0	0	0	1,864,500
15G0303M	Wharf and Marina Maintenance	150,000	0	0	0	0	0	150,000
15G0304M	Street Trading Infrastructure Maintenance	185,000	0	0	0	0	0	185,000
15G0305M	Docklands Public Lighting Maintenance (OMR Charges)	206,500	0	0	0	0	0	206,500
15G0307M	Safe City Camera Maintenance	128,000	0	0	0	0	0	128,000
15G0308M	Corporate Security Access and Control Maintenance	111,000	0	0	0	0	0	111,000
15G0309M	Bicycle lane maintenance	153,750	0	0	0	0	0	153,750
15G0310M	Pump station maintenance	51,250	0	0	0	0	0	51,250
15G0311M	Pedestrian monitoring	33,800	0	0	0	0	0	33,800
15G0345M	Banner Pole Maintenance	40,000	0	0	0	0	0	40,000
15G2302M	Arts House Annual Maintenance of Theatrical Equipment	30,000	0	0	0	0	0	30,000
15G2310M	Art & Heritage Collection Maintenance	165,000	0	0	0	0	0	165,000
15G2316M	Signal Annual Maintenance of Audio Visual, Theatre Equipment	27,000	0	0	0	0	0	27,000
15G2317M	ArtPlay Annual Maintenance of Audio Visual, Theatre Equipment	18,000	0	0	0	0	0	18,000
15G2318M	Creative Spaces Maintenance Project	50,000	0	0	0	0	0	50,000
15G2803M	Maintenance of Christmas Assets (Decorations) - City	1,085,000	0	0	0	0	0	1,085,000
15G2804M	Maintenance of Christmas Assets (Decorations) - Docklands	110,000	0	0	0	0	0	110,000
15G3406M	Western Gateway Visitor Signage	70,000	0	0	0	0	0	70,000
15G3503M	Accommodation Modifications	300,000	0	0	0	0	0	300,000
15G3505M	Property Services Annual Minor Program Works	1,370,629	0	0	0	0	0	1,370,629
15G3518M	Scoping study to upgrade power & installation of data service	100,000	0	0	0	0	0	100,000
15G4006M	Maintenance of City Pedestrian Signage	105,000	0	0	0	0	0	105,000
15G4007M	Advance Industrial Design	50,000	0	0	0	0	0	50,000
15G4008M	Advance Streetscape Design	50,000	0	0	0	0	0	50,000
15G4009M	Advance Architectural Design	100,000	0	0	0	0	0	100,000
15G4010M	Built Asset Drawing Management	20,000	0	0	0	0	0	20,000
15G4013M	Melbourne Contemporary Pavilion	250,000	0	0	0	0	0	250,000
15G4014M	Wellington Parade Master Plan	100,000	0	0	0	0	0	100,000
15G4903M	Advanced Urban Design	290,000	0	0	0	0	0	290,000
15G6003M	IT Maintenance	880,000	0	0	0	0	0	880,000
15G7501M	Replacement of equipment for Children Centres	60,000	0	0	0	0	0	60,000
15G7805M	YMCA MANAGED RECREATION FACILITY	150,000	0	0	0	0	0	150,000

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Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
	MAINTENANCE WORKS							
15G7815M	COMMUNITY RECREATION FACILITY RENEWAL WORKS	100,000	0	0	0	0	0	100,000
15G7825M	Annual Recreation Centre Equipment Renewal & Maintenance Work	100,000	0	0	0	0	0	100,000
15G7906M	Parks Maintenance Works Program	1,013,000	0	0	0	0	0	1,013,000
15G7907M	Parks Advanced Design Works	100,000	0	0	0	0	0	100,000
15G8110M	Pest and Disease Maintenance Budget for the Urban Forest	262,656	0	0	0	0	0	262,656
15G8112M	Advanced Design Climate Adaptation landscape projects	215,378	0	0	0	0	0	215,378
TOTAL MAINTENANCE		10,405,463	0	0	0	0	0	10,405,463
TOTAL MAINTENANCE PROGRAM		12,155,463	50,000	0	0	0	0	12,205,463
TOTAL PROGRAM		71,135,462	1,373,429	7,000,000	1,070,000	5,430,000	570,000	86,578,891

Note: an additional \$4.64 million is to be invested in QVM Renewal Fund in 2015-16

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APPENDIX F - FEES AND CHARGES SCHEDULE

Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Arts & Culture	Studios: Commercial - Arts Rehearsal/Meeting/Exhibition - Studios	Per Half Day	88.00	90.00	2.00%
Arts & Culture	Both ArtPlay & SIGNAL venues: Additional Equipment: Portable PA	Per Event	74.00	120.00	62.00%
Arts & Culture	SIGNAL: The Upstairs (min 4 hours): Non Commercial/Not for Profit-Events/Performance/Exhibitions	Per Hour	75.00	20.00	-73.00%
Arts & Culture	SIGNAL: Downstairs (min 4 hours): Non Commercial/Not for Profit-Events/Performance/Exhibitions	Per Hour	102.00	26.00	-75.00%
Arts & Culture	ArtPlay: Main Space (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	164.00	162.00	-1.00%
Arts & Culture	SIGNAL: The Upstairs (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	165.00	43.00	-74.00%
Arts & Culture	SIGNAL: Downstairs (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	231.50	56.00	-76.00%
Arts & Culture	ArtPlay Mezzanine - Non- Commercial rate, not-for-profit	Per Hour	0.00	53.00	New
Arts & Culture	ArtPlay Mezzanine - Commercial rate	Per Hour	0.00	61.00	New
Arts & Culture	Both ArtPlay & SIGNAL venues: Staff Costs (min 4hr call): ArtPlay & SIGNAL Program-Safety Officer from 0800 to 1700	Per Hour	0.00	45.00	New
Arts & Culture	Both ArtPlay & SIGNAL venues: Staff Costs (min 4hr call): ArtPlay & SIGNAL Program-Technical Staff from 0800 to 1700	Per Hour	0.00	45.00	New
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Studios	Per Half Day	45.00	46.00	2.00%
Arts & Culture	Studios: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Studios	Per Half Day	67.00	69.00	3.00%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Studios	Per Day	75.00	77.00	3.00%
Arts & Culture	Studios: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Studios	Per Day	111.00	114.00	3.00%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Large Room	Per Half Day	133.00	136.00	2.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	134.00	137.00	2.00%
Arts & Culture	Studios: Commercial - Arts Rehearsal/Meeting/Exhibition - Studios	Per Day	147.00	151.00	3.00%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Large Room	Per Day	147.00	151.00	3.00%
Arts & Culture	Main Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	176.00	180.00	2.00%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Large Room	Per Half Day	176.00	180.00	2.00%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	222.00	230.00	4.00%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Studios	Per Half Day	223.00	230.00	3.00%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Large Room	Per Half Day	284.00	290.00	2.00%
Arts & Culture	Main Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	293.00	301.00	3.00%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Studios	Per Week	294.00	300.00	2.00%
Arts & Culture	Terrace & Garden: Commercial - Arts Performance/Function	Per Day	305.00	315.00	3.00%
Arts & Culture	Studios: Funded Not For Profit - Performance/Function/Reception - Studios	Per Half Day	310.00	320.00	3.00%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Studios	Per Day	371.00	380.00	2.00%
Arts & Culture	Studios: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Studios	Per Week	442.00	455.00	3.00%
Arts & Culture	Studios: Commercial - Arts Performance/Function - Studios	Per Half Day	446.00	458.00	3.00%
Arts & Culture	Studios: Funded Not For Profit - Performance/Function/Reception - Studios	Per Day	515.00	530.00	3.00%
Arts & Culture	Studios: Commercial - Arts Rehearsal/Meeting/Exhibition - Studios	Per Week	587.00	600.00	2.00%
Arts & Culture	Studios: Events - Corporate Function/Reception - Studios	Per Half Day	712.00	730.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Arts & Culture	Studios: Commercial - Arts Performance/Function - Studios	Per Day	743.00	760.00	2.00%
Arts & Culture	Studios: Events - Corporate Function/Reception - Studios	Per Day	1,185.00	1,220.00	3.00%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Studios	Per Week	1,485.00	1,524.00	3.00%
Arts & Culture	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Half Day	1,559.00	1,600.00	3.00%
Arts & Culture	Studios: Funded Not For Profit - Performance/Function/Reception - Studios	Per Week	2,071.00	2,125.00	3.00%
Arts & Culture	Studios: Commercial - Arts Performance/Function - Studios	Per Week	2,969.00	3,045.00	3.00%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Main Halls	Per Week	3,269.00	3,355.00	3.00%
Arts & Culture	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	6,538.00	6,700.00	2.00%
Arts & Culture	Studios: Events - Corporate Function/Reception - Studios	Per Week	6,627.00	6,800.00	3.00%
Arts & Culture	Keys: Extra Key or FOB	Per Key/Fob	35.00	36.00	3.00%
Arts & Culture	Additional Staffing: Cleaning: Half Day Hire	Hourly Rate	54.00	55.00	2.00%
Arts & Culture	Additional Staffing: Cleaning On Site during event	Per Hour Minimum 4 Hour Call Out	54.00	55.00	2.00%
Arts & Culture	Additional Staffing: Use of Safety Officer (min 4 hr call)	Per Hour	55.00	56.50	3.00%
Arts & Culture	Additional Staffing: Use of Technical Supervisor (min 4 hr call)	Per Hour	55.00	56.50	3.00%
Arts & Culture	Additional Staffing: Use of Technical Crew	Per Hour	55.00	56.50	3.00%
Arts & Culture	Additional Production: Use of Public Address System	Per Event/Project	72.00	74.00	3.00%
Arts & Culture	Terrace & Garden: Non Funded not for Profit/Council Programs & Tenants - Performance/Function/Reception	Per Half Day	74.00	76.00	3.00%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Large Room	Per Half Day	88.00	90.00	2.00%
Arts & Culture	Terrace & Garden: Funded Not For Profit - Performance/Function/Reception	Per Half Day	112.00	115.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Arts & Culture	Terrace & Garden: Non Funded not for Profit/Council Programs & Tenants - Performance/Function/Reception	Per Day	122.00	125.00	2.00%
Arts & Culture	Additional Production: Use of Data Projector	Per Event/Project	144.00	148.00	3.00%
Arts & Culture	Additional Staffing: Set up & Pack up	Per Event/Project	144.00	148.00	3.00%
Arts & Culture	Terrace & Garden: Commercial - Arts Performance/Function	Per Half Day	183.00	188.00	3.00%
Arts & Culture	Terrace & Garden: Funded Not For Profit - Performance/Function/Reception	Per Day	186.00	188.00	1.00%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Large Room	Per Day	222.00	230.00	4.00%
Arts & Culture	Additional Production: Use of Engineering Report	Per Hour	242.00	250.00	3.00%
Arts & Culture	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	266.00	275.00	3.00%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Large Room	Per Day	293.00	300.00	2.00%
Arts & Culture	Terrace & Garden: Events - Corporate Function/Reception	Per Half Day	295.00	300.00	2.00%
Arts & Culture	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	442.00	455.00	3.00%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Large Room	Per Day	473.00	485.00	3.00%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Main Halls	Per Half Day	488.00	500.00	2.00%
Arts & Culture	Terrace & Garden: Events - Corporate Function/Reception	Per Day	491.00	500.00	2.00%
Arts & Culture	Terrace & Garden: Non Funded not for Profit/Council Programs & Tenants - Performance/Function/Reception	Per Week	491.00	500.00	2.00%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Large Room	Per Week	587.00	600.00	2.00%
Arts & Culture	Main Halls: Funded Not For Profit - Performance/Function/Reception - Main Halls	Per Half Day	648.00	665.00	3.00%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Main Halls	Per Day	814.00	835.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	886.00	910.00	3.00%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Large Room	Per Week	886.00	910.00	3.00%
Arts & Culture	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Half Day	978.00	1,000.00	2.00%
Arts & Culture	Main Halls: Funded Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,138.00	1,170.00	3.00%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Large Room	Per Week	1,174.00	1,200.00	2.00%
Arts & Culture	Main Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,185.00	1,220.00	3.00%
Arts & Culture	Terrace & Garden: Commercial - Arts Performance/Function	Per Week	1,222.00	1,255.00	3.00%
Arts & Culture	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,628.00	1,670.00	3.00%
Arts & Culture	Tiered Seating Systems	Each	1,700.00	1,750.00	3.00%
Arts & Culture	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,779.00	1,825.00	3.00%
Arts & Culture	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	2,598.00	2,665.00	3.00%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Large Room	Per Week	2,652.00	2,720.00	3.00%
Arts & Culture	Main Halls: Funded Not For Profit - Performance/Function/Reception - Main Halls	Per Week	4,550.00	4,670.00	3.00%
Arts & Culture	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	14,590.00	14,970.00	3.00%
Arts & Culture	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	780.00	800.00	3.00%
Arts & Culture	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	1,299.00	1,330.00	2.00%
Arts & Culture	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	7,295.00	7,485.00	3.00%
Arts & Culture	Kitchen hire: hire and standard clean	Each	130.90	135.00	3.00%
Arts & Culture	Kitchen hire: hire and extensive clean	Each	390.00	400.00	3.00%
Community Services	Child Care: Pre - School	Per Week	39.00	41.00	5.00%
Community Services	Child Care: Regular Part-Time / Occasional Care	Per 3.5 Hour Session	49.00	52.50	7.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Community Services	Child Care: Regular Part-Time / Occasional Care	4 Hour Session	56.00	60.00	7.00%
Community Services	Child Care: Child Care - Long Day Care	Per Day	98.00	106.00	8.00%
Community Services	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	453.00	493.00	9.00%
Community Services	Child Care: Full day session / Occasional Care	Each	105.00	112.50	7.00%
Community Services	Family Services: Community Room Hire (Community Groups)	Max Per Day	36.00	38.00	6.00%
Community Services	Family Services: Baby Capsule Hire	Per Unit (6 Months)	48.00	50.00	4.00%
Community Services	Family Services: Baby Capsule Hire (Deposit) (refundable)	Per Unit	37.00	38.00	3.00%
Community Services	Aged Care: Personal Care Fees - HACC eligible low	Range Per Hour From	2.10	2.15	2.00%
Community Services	Aged Care: Respite Care Fees - HACC eligible low	Range Per Hour From	3.10	3.20	3.00%
Community Services	Aged Care: Respite Care Fees - HACC eligible medium	Range Per Hour To	4.20	4.30	2.00%
Community Services	Aged Care: Personal Care Fees - HACC eligible medium	Range Per Hour To	5.00	5.15	3.00%
Community Services	Aged Care: Respite Care Fees - HACC eligible high	Range Per Hour To	4.80	4.90	2.00%
Community Services	Aged Care: Home Care Fees - HACC eligible low	Range Per Hour From	5.00	5.15	3.00%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible low	Range Per Hour From	7.40	7.60	3.00%
Community Services	Aged Care: Delivered Meals - HACC eligible	Per Meal	7.10	7.30	3.00%
Community Services	Aged Care: Centre based meals	Per Meal	7.10	7.30	3.00%
Community Services	Aged Care: ADASS Planned Activity Group (includes meal, transport & activity) - HACC eligible low	Range Per Hour From	8.50	8.70	2.00%
Community Services	Aged Care: Personal Care Fees - HACC eligible high	Range Per Hour To	10.30	10.60	3.00%
Community Services	Aged Care: ADASS Planned Activity Group (includes meal, transport & activity) - HACC eligible high	Range Per Hour To	9.80	10.05	3.00%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible medium	Range Per Hour From	10.90	11.20	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Community Services	Aged Care: Home Care Fees - HACC eligible medium	Range Per Hour From	14.40	14.80	3.00%
Community Services	Aged Care: Linkages Program Fees	Range Per Week From	15.00	15.40	3.00%
Community Services	Aged Care: Delivered Meals - Full cost recovery rate	Per Meal	15.86	24.70	56.00%
Community Services	Aged Care: Centre based meals - Full cost recovery rate	Each	13.52	13.90	3.00%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible high	Range Per Hour To	20.40	20.95	3.00%
Community Services	Aged Care: Community Aged Care Packages - (CACP) Fees	Range Per Week From	15.00	15.40	3.00%
Community Services	Aged Care: Planned Activity Group - Full cost recovery rate 8am-6pm Mon-Fri	Range Per Hour	17.09	17.55	3.00%
Community Services	Aged Care: Home Care Fees - HACC eligible high	Range Per Hour To	32.20	33.05	3.00%
Community Services	Aged Care: Home Care Fees - Full cost recovery rate 7am-6pm Mon-Fri	Range Per Hour	40.60	41.65	3.00%
Community Services	Aged Care: Respite Care Fees - Full cost recovery rate standard hours	Range Per Hour	40.92	42.00	3.00%
Community Services	Aged Care: Personal Care Fees - Full cost recovery rate standard hours	Range Per Hour	40.92	42.00	3.00%
Community Services	Aged Care: Community Aged Care Packages - (CACP) Fees	Range Per Week From	15.00	15.40	3.00%
Community Services	Aged Care: Linkages Program Fees	Range Per Week From	15.00	15.40	3.00%
Community Strengthening	Lost cards:	Per Card	6.00	2.00	-67.00%
Community Strengthening	Lost / Damaged items	Per Item	18.00	12.00	-33.00%
Community Strengthening	North and East Melbourne Library: Library Meeting Room - Commercial Rate	Per Hour	29.00	30.00	3.00%
Community Strengthening	North and East Melbourne Library: Library Meeting Room Community (outside CoM)	Per Hour	14.00	14.50	4.00%
Community Strengthening	City Library Charges: Group study room - Commercial Rate	Per Hour	36.00	37.00	3.00%
Community Strengthening	City Library Charges: Group study room - Community Groups (outside CoM)	Per Hour	18.00	18.50	3.00%
Community Strengthening	City Library Charges: Group study room - Community Groups (within CoM)	Per Hour	7.00	6.00	-14.00%
Community Strengthening	City Library Charges: City Library Gallery Space Hire for approved events -	For A 90 Minute Session	200.00	205.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Community Strengthening	City Library Charges: City Library Gallery Hire - exhibition	3 Week Exhibition	850.00	875.00	3.00%
Community Strengthening	3D printing	Each	0.05	0.10	100.00%
Community Strengthening	City Library: Refundable Room Security Deposit	Each	0.00	100.00	New
Community Strengthening	North and East Melbourne Library: Refundable Room Security Deposit	Each	88.00	100.00	14.00%
Community Strengthening	Boyd Community Hub: Security Bond - refundable	Each	300.00	100.00	-67.00%
Community Strengthening	Kathleen Syme Library and Community Centre: Refundable Room Security Deposit	Each	0.00	100.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Activity Room 1 - Commercial	Per Hour	0.00	30.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Activity Room 1 - Community Groups within CoM	Per Hour	0.00	6.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Activity Room 1 - Community Groups outside CoM	Per Hour	0.00	15.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Activity Room 2 - Commercial	Per Hour	0.00	30.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Activity Room 2 - Community Groups within CoM	Per Hour	0.00	6.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Activity Room 2 - Community Groups outside CoM	Per Hour	0.00	15.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting / Reflection Room - Commercial	Per Hour	0.00	20.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting / Reflection Room - Community Groups within CoM	Per Hour	0.00	4.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting / Reflection Room - Community Groups outside CoM	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting Room 1 - Commercial	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting Room 2 - Commercial	Per Hour	0.00	20.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting Room 2 - Community Groups within CoM	Per Hour	0.00	4.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting Room 2 - Community Groups outside CoM	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting Room 3 - Commercial	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting Room 3 - Community Groups within CoM	Per Hour	0.00	2.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Meeting Room 3 - Community Groups outside CoM	Per Hour	0.00	5.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Multi Purpose Room 1 - Commercial	Per Hour	0.00	50.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Multi Purpose Room 1 - Community Groups within CoM	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Multi Purpose Room 1 - Community Groups outside CoM	Per Hour	0.00	25.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Multi Purpose Room 2 - Commercial	Per Hour	0.00	50.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Multi Purpose Room 2 - Community Groups within CoM	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Multi Purpose Room 2 - Community Groups outside CoM	Per Hour	0.00	25.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Training and Learning Room - Commercial	Per Hour	0.00	50.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Training and Learning Room - Community Groups within CoM	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Training and Learning Room - Community Groups outside CoM	Per Hour	0.00	25.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Community Office - Community Groups within CoM	Per Hour	0.00	4.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Art Room - Commercial	Per Hour	0.00	50.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Art Room - Community Groups within CoM	Per Hour	0.00	10.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Art Room - Community Groups outside CoM	Per Hour	0.00	25.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Community Strengthening	Kathleen Syme Library and Community Centre: Recording Studio - Commercial	Per Hour	0.00	38.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Recording Studio - Community Groups within CoM	Per Hour	0.00	8.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Recording Studio - Community Groups outside CoM	Per Hour	0.00	19.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Commercial Kitchen - Commercial	Per Hour	0.00	130.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Commercial Kitchen - Community Groups within CoM	Per Hour	0.00	26.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Commercial Kitchen - Community Groups outside CoM	Per Hour	0.00	65.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Library Activity Area - Commercial	Per Hour	0.00	20.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Library Activity Area - Community Groups within CoM	Per Hour	0.00	4.00	New
Community Strengthening	Kathleen Syme Library and Community Centre: Library Activity Area - Community Groups outside CoM	Per Hour	0.00	10.00	New
Community Strengthening	Library at The Dock: Harbour View Room Set Up/Pack Down fee - Commercial	Per Hour	0.00	50.00	New
Community Strengthening	Library at The Dock: Harbour View Room Set Up/Pack Down fee - Community Groups within CoM	Per Hour	0.00	10.00	New
Community Strengthening	Library at The Dock: Harbour View Room Set Up/Pack Down fee - Community Groups outside CoM	Per Hour	0.00	25.00	New
Community Strengthening	Cleaning Cost (min 2 hour call out) Commercial	Per Hour	0.00	55.00	New
Community Strengthening	Cleaning Cost (min 2 hour call out) Community Groups within CoM	Per Hour	0.00	11.00	New
Community Strengthening	Cleaning Cost (min 2 hour call out) Community Groups outside CoM	Per Hour	0.00	28.00	New
Community Strengthening	Security / Staff Cost (min 4 hour call out) Commercial	Per Hour	0.00	55.00	New
Community Strengthening	Security / Staff Cost (min 4 hour call out) Community Groups within CoM	Per Hour	0.00	11.00	New
Community Strengthening	Security / Staff Cost (min 4 hour call out) Community Groups outside CoM	Per Hour	0.00	28.00	New
Community Strengthening	Technical Assistance Cost (min 4 hour call out) Commercial	Per Hour	0.00	55.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Community Strengthening	Technical Assistance Cost (min 4 hour call out) Community Groups within CoM	Per Hour	0.00	11.00	New
Community Strengthening	Library at The Dock: Refundable Room Security Deposit	Each	300.00	100.00	-67.00%
Community Strengthening	Kensington Town Hall: Refundable Room Security Deposit	Each	300.00	100.00	-67.00%
Community Strengthening	Technical Assistance Cost (min 4 hour call out) Community Groups outside CoM	Per Hour	0.00	28.00	New
Engineering Services	Street Activity: Kiosk - Fruit: Collins Street, (outside the Rialto building), Melbourne	Per Month	638.70	656.78	3.00%
Engineering Services	Street Activity: Kiosk - Fruit: Swanston Street, corner Collins Street, Melbourne	Per Month	1,301.63	1,327.92	2.00%
Engineering Services	Street Activity: Flower Kiosk: os Melbourne Town Hall, Swanston St, Melbourne	Per Month	1,518.57	1,549.23	2.00%
Events Melbourne	Memorial - Premium Site	Per Day	485.00	498.00	3.00%
Events Melbourne	Memorial - Standard Site	Per Day	395.00	405.00	3.00%
Events Melbourne	Memorial - Unique Site	Per Day	435.00	446.00	3.00%
Events Melbourne	Private Event - Premium Site	Max Per Day	485.00	498.00	3.00%
Events Melbourne	Private Event - Standard Site	Max Per Day	395.00	405.00	3.00%
Events Melbourne	Event Activity Permit: application fee (applicable to all events and/or activities except public events where attendees > 500 people)	Each	52.50	54.00	3.00%
Events Melbourne	Private Event - Unique Site	Max Per Day	435.00	446.00	3.00%
Events Melbourne	Promotional Activity permits (up to 2 hours)	Max Per Day	1,050.00	1,077.00	3.00%
Events Melbourne	Events: Memorials/Private events - Attendees fee	Max Per Event	105.00	108.00	3.00%
Events Melbourne	Filming unit bases (students) - Parks	Per Day/Per Site	210.00	215.00	2.00%
Events Melbourne	Event Activity Permit: application fee (for public events where attendees > 500 people)	Each	210.00	215.00	2.00%
Events Melbourne	Promotional Activity permits (up to 4 hours)	Per Half Day	1,575.00	1,616.00	3.00%
Events Melbourne	Filming Permit - Parks (hourly permit)	Per Hour	262.50	269.00	2.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Events Melbourne	Promotional Activity permits (up to 8 hours)	Per Day	2,100.00	2,155.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Attendees fee	Max Per Event	2,100.00	2,155.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Large)	Per Day/Per Site	4,725.00	4,848.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Medium)	Per Day/Per Site	3,675.00	3,770.00	3.00%
Events Melbourne	Hot Air Ballooning - Annual licence	Per Annum	266.82	275.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Small)	Per Day/Per Site	1,310.00	1,344.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Large)	Per Day/Per Site	2,360.00	2,421.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Medium)	Per Day/Per Site	1,835.00	1,883.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Small)	Per Day/Per Site	655.00	672.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Large)	Per Day/Per Site	3,545.00	3,637.00	3.00%
Events Melbourne	Filming unit bases - Parks	Per Day/Per Site	525.00	538.00	2.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Medium)	Per Day/Per Site	2,755.00	2,827.00	3.00%
Events Melbourne	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	630.00	646.00	3.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Small)	Per Day/Per Site	985.00	1,010.00	3.00%
Events Melbourne	Filming Permit - Parks (4 + hours per day)	Per Day	1,260.00	1,293.00	3.00%
Events Melbourne	Tour Operator License - Annual License	Per Annum	266.82	275.00	3.00%
Events Melbourne	Wedding Permits - Premium site	Per Booking	575.00	590.00	3.00%
Events Melbourne	Wedding Permits - Standard site	Per Booking	475.00	487.00	3.00%
Events Melbourne	Wedding Permits - Unique site	Per Booking	525.00	538.00	2.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (3 months)	Per Application	50.00	55.00	10.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Health Services	Transfer Temporary Stall Premises linked to Food Act Registration - Fixed Premises / Class 3 (Annual Registration)	Per Application	50.00	55.00	10.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (3 months)	Per Application	60.00	65.00	8.00%
Health Services	Transfer Temporary Stall Premises linked to Food Act Registration - Fixed Premises / Class 2 (Annual Registration)	Per Application	60.00	65.00	8.00%
Health Services	Food Act Registration Transfer/ Class 3 / Temporary Stall - (Annually Registered)	Per Application	105.00	110.00	5.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (Annual Registration)	Per Application	100.00	110.00	10.00%
Health Services	Water Carrier Permit / Transfer	Per Application	110.00	115.00	5.00%
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	110.00	120.00	9.00%
Health Services	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer - Low & High Risk	Per Application	110.00	120.00	9.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	115.00	120.00	4.00%
Health Services	Food Act Registration Transfer/ Class 2 / Temporary Stall - (Annually Registered)	Per Application	125.00	130.00	4.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (Annual Registration)	Per Application	120.00	130.00	8.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (9 months)	Per Application	150.00	165.00	10.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Jul-Dec	Per Registration	160.00	165.00	3.00%
Health Services	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 4-10 beds	Per Registration	160.00	165.00	3.00%
Health Services	Food Act Registration Transfer/ Class 3 Mobile Food Premises / Vehicle	Per Application	160.00	115.00	-28.00%
Health Services	Food Act Registration/Transfer/ Class 3 Vending Machine Registration	Per Application	160.00	115.00	-28.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	160.00	180.00	13.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (9 months)	Per Application	180.00	195.00	8.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jul-Dec	Per Registration	180.00	190.00	6.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jul-Dec	Per Registration	180.00	190.00	6.00%
Health Services	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 11-15 beds	Per Application	180.00	190.00	6.00%
Health Services	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 15-over beds	Per Application	180.00	190.00	6.00%
Health Services	Food Act Registration/Transfer/ Class 2 Mobile Food Premises / Vehicle	Per Application	185.00	190.00	3.00%
Health Services	Food Act Registration/Transfer/ Class 2 Vending Machine Registration	Per Application	185.00	190.00	3.00%
Health Services	Food Act Registration/Class 2 / Temporary Food Premises - (Quarter Registration)	Per Registration	200.00	210.00	5.00%
Health Services	Public Health and Wellbeing Act Plans Assessment: Hairdresser, Skin penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	200.00	210.00	5.00%
Health Services	Food Act Registration/Renewal/ Class 3 / Temporary Food Premises - (Annual Registration)	Per Registration	210.00	220.00	5.00%
Health Services	Permits: Septic Tank and Grey Water Permit	Per Application	220.00	230.00	5.00%
Health Services	Permits: Water Carrier	Per Application	220.00	230.00	5.00%
Health Services	Food Act Property Enquiry: Food Act Registration	Per Application	220.00	230.00	5.00%
Health Services	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	230.00	240.00	4.00%
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	230.00	240.00	4.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Health Services	Food Act Registration/Renewal/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	230.00	240.00	4.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Apr-Jun	Per Registration	230.00	250.00	9.00%
Health Services	Public Health and Wellbeing Act Plans Assessment: Prescribed Accommodation	Per Application	240.00	250.00	4.00%
Health Services	Food Act Registration/Renewal/ Class 2 / Temporary Food Premises - (Annual Registration)	Per Registration	250.00	260.00	4.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises- Small	Per Application	270.00	280.00	4.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Apr-Jun	Per Registration	280.00	290.00	4.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Apr-Jun	Per Registration	280.00	290.00	4.00%
Health Services	Food Act Registration Transfer/ Class 1 and 2 Premises- Small	Per Application	300.00	310.00	3.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises- Medium	Per Application	305.00	315.00	3.00%
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 4-10 beds	Per Registration	320.00	330.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Mobile Food Premises / Vehicle	Per Application	320.00	330.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Vending Machine Registration	Per Application	320.00	330.00	3.00%
Health Services	New Registration Prescribed Accommodation 4-10 beds Jan - Mar	Per Registration	320.00	330.00	3.00%
Health Services	Food Act Registration Transfer/ Class 1 and 2 Premises - Medium	Per Application	335.00	345.00	3.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises - Large	Per Application	335.00	345.00	3.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jan-Mar	Per Registration	370.00	380.00	3.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jan-Mar	Per Registration	370.00	380.00	3.00%
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 11-15 beds	Per Registration	370.00	380.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 15-over beds	Per Registration	370.00	380.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 2 Mobile Food Premises / Vehicle	Per Application	370.00	380.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 2 Vending Machine Registration	Per Application	370.00	380.00	3.00%
Health Services	Food Act Registration Transfer/ Class 1 and 2 Premises- Large	Per Application	390.00	400.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Small	Per Registration	540.00	560.00	4.00%
Health Services	Food Act Registration/Renewal/ Class 1 and 2 Premises- Small	Per Registration	600.00	620.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Medium	Per Registration	610.00	630.00	3.00%
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 0-25 stalls	Per Registration	660.00	680.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 1 and 2 Premises- Medium	Per Registration	670.00	690.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Large	Per Registration	670.00	690.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 1 and 2 Premises- Large	Per Registration	780.00	800.00	3.00%
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 26-50 stalls	Per Registration	1,210.00	1,240.00	2.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,590.00	1,630.00	3.00%
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 51-100 stalls	Per Registration	1,780.00	1,830.00	3.00%
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 101-200 stalls	Per Registration	2,350.00	2,410.00	3.00%
Health Services	Public Health & Wellbeing Act Registration / Temporary Premises / Event Group Registrations	Per Registration	230.00	240.00	4.00%
Health Services	Food Act New Premises Registration/Class 1 and 2 Premises/Small	Per Registration	840.00	860.00	2.00%
Health Services	Food Act New Premises Registration/Class 1 and 2 Premises/Medium	Per Registration	1,080.00	1,110.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Health Services	Food Act New Premises Registration/Class 1 and 2 Premises/Large	Per Registration	1,510.00	1,550.00	3.00%
Health Services	Food Act New Premises Registration/Class 3 Premises/Small	Per Registration	770.00	790.00	3.00%
Health Services	Food Act New Premises Registration/Class 3 Premises/Medium	Per Registration	1,020.00	1,050.00	3.00%
Health Services	Food Act New Premises Registration/Class 3 Premises/Large	Per Registration	1,400.00	1,440.00	3.00%
Health Services	Food Act New Premises Registration/Priority Service (5 working day turn around)	Per Registration	250.00	260.00	4.00%
Health Services	Food Act New Premises Registration / Mobile Food Premises / Class 2 Premises	Per Registration	610.00	630.00	3.00%
Health Services	Food Act New Premises Registration / Mobile Food Premises / Class 3 Premises	Per Registration	560.00	570.00	2.00%
Health Services	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Registration	300.00	310.00	3.00%
Health Services	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Registration	335.00	345.00	3.00%
Health Services	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Registration	390.00	400.00	3.00%
Health Services	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Registration	185.00	190.00	3.00%
Health Services	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Registration	185.00	190.00	3.00%
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Registration	270.00	280.00	4.00%
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Registration	305.00	315.00	3.00%
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Registration	335.00	345.00	3.00%
Health Services	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Registration	160.00	115.00	-28.00%
Health Services	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Registration	160.00	115.00	-28.00%
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	115.00	120.00	4.00%
Health Services	Food Act Premises Alterations Fee - Priority Service (5 working day turn around)	Per Registration	250.00	260.00	4.00%
Legal Services	Legal fees: Legal services fees - reviewing agreement under section 173 of Planning Environment Act	Per Section 173 Agreement	450.00	500.00	11.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Legal Services	Legal fees: Legal services fees - drafting agreement under section 173 of Planning & Environment Act	Per Section 173 Agreement	750.00	800.00	7.00%
On-street Compliance Services	Training of Traffic Officers for external recruitment agencies Overtime - Double time	Per Hour	170.00	180.00	6.00%
On-street Compliance Services	Training of Traffic Officers for external recruitment agencies Overtime - Time and a half	Per Hour	170.00	180.00	6.00%
On-street Compliance Services	Provision of PowerPoint Training Manual Disk	Per Item	220.00	250.00	14.00%
On-street Compliance Services	Training of Enforcement Officers for external recruitment agencies (Group)	4 Hour Session	680.00	720.00	6.00%
On-street Compliance Services	Training of Enforcement Officers for external recruitment agencies (Group)	4 Hour Session	1,360.00	1,440.00	6.00%
On-street Compliance Services	Provision of Enforcement Training Manuals	Per Item	100.00	120.00	20.00%
On-street Compliance Services	Provision of Photocopied Enforcement Training Manuals	Per Item	100.00	120.00	20.00%
On-street Compliance Services	Training of Traffic Officers for external recruitment agencies Normal Time	Per Hour	170.00	180.00	6.00%
On-street Compliance Services	Penalty Reminder Notice Letter	Per Infringement	23.70	24.40	3.00%
On-street Compliance Services	Debit Adjustment - Penalty Reminder Notice Letter	Per Infringement	23.70	24.40	3.00%
On-street Compliance Services	Enforcement Order Costs	Per Infringement	27.70	28.50	3.00%
On-street Compliance Services	Debit Adjustment - Enforcement Order Costs	Per Infringement	27.70	28.50	3.00%
On-street Compliance Services	Lodgement Fee	Per Infringement	51.40	53.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
On-street Compliance Services	Debit Adjustment - Lodgement Fee	Per Infringement	51.40	53.00	3.00%
On-street Compliance Services	ASIC Directors' search fee	Min Rate	19.10	19.60	3.00%
On-street Compliance Services	Witness Summons	Per Case	44.80	46.00	3.00%
On-street Compliance Services	ASIC Directors' search fee	Min Rate	68.10	69.90	3.00%
On-street Compliance Services	Magistrates' Court Lodgement Cost	Single Infringement	75.50	77.40	3.00%
On-street Compliance Services	Magistrates' Court Lodgement Cost	Multi Infringement	113.40	116.30	3.00%
On-street Compliance Services	Provision of Enforcement Officers (Day Shift) at Special Events Normal Time	Per Hour	48.50	50.00	3.00%
On-street Compliance Services	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Time and a half	Per Hour	73.30	75.20	3.00%
On-street Compliance Services	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Double time	Per Hour	98.00	100.00	2.00%
On-street Compliance Services	VicRoads Extract of Ownership	Per Infringement	8.50	8.70	2.00%
On-street Compliance Services	Parking Fines - eg Expired meters	Per Infringement	74.00	76.00	3.00%
On-street Compliance Services	Parking Fines (Debit adjustment) - eg Expired meters, period longer	Per Infringement	74.00	76.00	3.00%
On-street Compliance Services	Parking Fines - eg On a footway	Per Infringement	89.00	91.00	2.00%
On-street Compliance Services	Parking Fines (Debit adjustment) - eg On a footway	Per Infringement	89.00	91.00	2.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
On-street Compliance Services	Parking Fines - eg On a clearway	Per Infringement	148.00	151.00	2.00%
On-street Compliance Services	Parking Fines (Debit adjustment) - eg On a clearway	Per Infringement	148.00	151.00	2.00%
On-street Compliance Services	New Private Parking Agreement	Per Agreement	550.00	565.00	3.00%
On-street Compliance Services	Renew Private Parking Agreement	Per Agreement	550.00	565.00	3.00%
On-street Compliance Services	Withdrawal - Penalty Reminder Notice Letter	Per Infringement	23.70	24.40	3.00%
On-street Compliance Services	Withdrawal - Enforcement Order Costs	Per Infringement	27.70	28.50	3.00%
On-street Compliance Services	Withdrawal - Lodgement Fee	Per Infringement	51.40	53.00	3.00%
On-street Compliance Services	Withdrawal of Parking Fines - eg Expired meters, period longer	Per Infringement	74.00	76.00	3.00%
On-street Compliance Services	Withdrawal of Parking Fines - eg On a footway	Per Infringement	89.00	91.00	2.00%
On-street Compliance Services	Withdrawal of Parking Fines - eg On a clearway	Per Infringement	148.00	151.00	2.00%
On-street Compliance Services	Release of towaway vehicles	Per Vehicle	386.40	361.00	-7.00%
On-street Compliance Services	Release of abandoned vehicles	Per Vehicle	386.40	361.00	-7.00%
On-street Compliance Services	Tradesperson Permit	Per Day/Per Permit	10.00	12.00	20.00%
On-street Compliance Services	Handbill Permits	Administration Fee Per Permit	20.00	25.00	25.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
On-street Compliance Services	Street Permits: Pedestrian Area Access Permit	Per Annum	11.00	12.50	14.00%
On-street Compliance Services	Resident Parking Permits	Per Annum/Per Permit	20.00	25.00	25.00%
On-street Compliance Services	Vouchers Permit	Per Booklet	20.00	25.00	25.00%
On-street Compliance Services	Carlton Voucher	Per Quarter	20.00	25.00	25.00%
On-street Compliance Services	Street Permits: Reserved Parking Fee	Administration Fee and 1st Bay	33.00	30.00	-9.00%
On-street Compliance Services	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	44.00	40.00	-9.00%
On-street Compliance Services	Street Permits: Advertising Board Permits	Per Month	50.00	62.00	24.00%
On-street Compliance Services	Resident Parking (2nd permit - Carlton)	Per Annum	80.00	100.00	25.00%
On-street Compliance Services	Street Permits: Reserved Parking Fee	Administration Fee and 1st Bay	88.00	80.00	-9.00%
On-street Compliance Services	Medical Parking Permits	Per Annum	110.00	125.00	14.00%
On-street Compliance Services	Visy Park parking permits	Per Annum	100.00	125.00	25.00%
On-street Compliance Services	Zoo parking permits	Per Annum	100.00	125.00	25.00%
On-street Compliance Services	Resident Parking Permits (2nd permit - all other areas)	Per Annum	0.00	100.00	New
On-street Compliance Services	Advertising board application fee	Administration Fee Per Permit	0.00	200.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
On-street Compliance Services	Inspection of Dog and Cat Register	Per Inspection	24.50	25.00	2.00%
On-street Compliance Services	Late fee for Animal Registration (third notice)	Per Registration	13.50	15.00	11.00%
On-street Compliance Services	Dog registration - Restricted Breed Dog, Declared Dangerous Dog, Menacing Dog (Dangerous dogs used for guard dogs and dogs undergone protection training must pay full fee).	Per Registration	250.00	300.00	20.00%
On-street Compliance Services	Release Fees- Dogs/ First day	Per Day	45.00	50.00	11.00%
On-street Compliance Services	Release Fees- Dogs/ Thereafter	Per Day	28.00	30.00	7.00%
On-street Compliance Services	Release Fees- Cats/ First day	Per Day	28.00	30.00	7.00%
On-street Compliance Services	Release Fees- Cats/ Thereafter	Per Day	16.00	18.00	13.00%
On-street Compliance Services	Pound fee for seized dogs under act after 8 day statutory period.	Per Day	28.00	30.00	7.00%
On-street Compliance Services	Preliminary Application - Domestic Animal Business	Per Application	160.00	200.00	25.00%
On-street Compliance Services	Registration and renewal - Domestic Animal Business	Per Registration	250.00	450.00	80.00%
On-street Compliance Services	Transfer of Registration - Domestic Animal Business	Per Application	110.00	120.00	9.00%
On-street Compliance Services	Cat / Dog transport fee - business hours	Each	0.00	25.00	New
On-street Compliance Services	Cat trap hire seven days	Per Week	0.00	25.00	New
On-street Compliance Services	Cat trap hire seven days (Pensioner, Health Care Card Holders, Government Organisations)	Per Week	0.00	0.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Park Services	Berthing Rates: Melbourne City Marina overnight for vessels 20.1 to 30 metres	Per Night	60.00	80.00	33.00%
Park Services	Berthing Rates: Melbourne City Marina weekly for vessels 20.1 to 30 metres	Per Week	360.00	480.00	33.00%
Park Services	Berthing Rates: Melbourne City Marina monthly for vessels 20.1 to 30 metres	Per Month	1,440.00	1,920.00	33.00%
Park Services	Berthing Rates: Melbourne City Marina Winter Berthing for vessels 20.1 to 30 metres	Per Month	1,200.00	1,600.00	33.00%
Park Services	Berthing Rates: Melbourne City Marina NYE one-night stay vessels 20.1 to 30 metres	Per Night	180.00	240.00	33.00%
Park Services	Berthing Rates: Melbourne City Marina NYE three-night stay vessels 20.1 to 30 metres	Per Package	540.00	720.00	33.00%
Park Services	Berthing Rates: Melbourne Superyacht Marina for vessels more than 30 metres	Per Meter Per Day	7.70	8.00	4.00%
Park Services	Hire Rates: Harbour View Meeting Room	Per Day	597.00	600.00	1.00%
Park Services	Berthing Rates: Melbourne City Marina overnight for vessels up to 15 metres	Per Night	0.00	50.00	New
Park Services	Berthing Rates: Melbourne City Marina overnight for vessels 15.1 to 20 metres	Per Night	0.00	65.00	New
Park Services	Berthing Rates: Melbourne City Marina weekly for vessels up to 15 metres	Per Week	0.00	300.00	New
Park Services	Berthing Rates: Melbourne City Marina weekly for vessels 15.1 to 20 metres	Per Week	0.00	390.00	New
Park Services	Berthing Rates: Melbourne City Marina monthly for vessels up to 15 metres	Per Month	0.00	1,200.00	New
Park Services	Berthing Rates: Melbourne City Marina monthly for vessels 15.1 to 20 metres	Per Month	0.00	1,560.00	New
Park Services	Berthing Rates: Melbourne City Marina Winter Berthing for vessels up to 15 metres	Per Month	0.00	1,000.00	New
Park Services	Berthing Rates: Melbourne City Marina Winter Berthing for vessels 15.1 to 20 metres	Per Month	0.00	1,300.00	New
Park Services	Berthing Rates: Melbourne City Marina NYE one-night stay vessels up to 15 metres	Per Night	0.00	150.00	New
Park Services	Berthing Rates: Melbourne City Marina NYE one-night stay vessels 15.1 to 20 metres	Per Night	0.00	195.00	New
Park Services	Berthing Rates: Melbourne City Marina NYE three-night stay vessels up to 15 metres	Per Package	0.00	450.00	New
Park Services	Berthing Rates: Melbourne City Marina NYE three-night stay vessels 15.1 to 20 metres	Per Package	0.00	585.00	New
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 1 Structure	Per Application	392.80	403.01	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Tower Crane located within road reserve Application Fee	Per Application	1,162.60	1,196.31	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 1000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,168.75	1,199.13	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 6 to 9 Structures	Per Application	508.40	521.61	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 5001m2 to 10000m2	Per Application	1,407.00	1,443.58	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 10000m2 (max. 5 structures of 200sq.m ea.)	Per Application	2,271.30	2,330.35	3.00%
Planning & Building	Space Occupancy Permits Fee - Commercial	Per Day	46.00	47.19	3.00%
Planning & Building	Building - Space Occupancy Permit Fee - Non Motorised plant includes ladders, mobile scaffolds & footpath occupation	Per Day	46.00	47.19	3.00%
Planning & Building	Crane < 150 ton / Travel Tower / Concrete Pump Rental Fee	Per Day	97.80	100.34	3.00%
Planning & Building	Building - Space Occupancy Permit Fee - Motorised plant includes concrete pumps, scissor lifts, boom lifts etc	Per Day	97.80	100.34	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over limit specified in TOPs above. Max size of structure 200sq.m	Per Structure	107.85	110.65	3.00%
Planning & Building	Crane < 150 ton / Travel Tower / Concrete Pump Application Fee	Per Application	126.30	129.58	3.00%
Planning & Building	Crane > 150 ton / Travel Tower / Concrete Pump Application Fee	Per Application	126.30	129.58	3.00%
Planning & Building	Out of Hours Permit - One Day	Per Day	126.30	129.58	3.00%
Planning & Building	Hoarding Permit - Application Fee	Per Application	126.30	129.58	3.00%
Planning & Building	Road Closure Permit Fees - per Lane	Per Lane Per Day	126.30	129.58	3.00%
Planning & Building	Out of Hours Permit - Two Days	Per Day	152.00	155.95	3.00%
Planning & Building	Tower Crane located within road reserve / Space Occupancy Rental Fee	Per Week	174.60	179.13	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections max. 2 hours	Per Inspection-Min.	184.85	189.65	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-max 2 hours	Per Inspection-Min.	184.85	189.65	3.00%
Planning & Building	Out of Hours Permit - Three or more Days	Per Day	211.55	216.99	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 1 Structure	Per Application	256.75	263.42	3.00%
Planning & Building	Crane > 150 ton / Travel Tower / Concrete Pump / Space Occupancy Rental Fee	Per Day	287.60	295.07	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 2 to 5 Structures	Per Application	370.00	379.62	3.00%
Planning & Building	Building - Construction Zone / Hoisting Zone > 4 bays	Each Additional Bay	660.00	677.16	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 10 + Structures	Per Application	688.10	705.99	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 500m2 to 1000m2	Per Application	729.20	748.15	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 6 to 9 Structures	Per Application	785.70	806.12	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 1001m2 to 5000m2	Per Application	914.00	937.76	3.00%
Planning & Building	Site Services Fast Track Application Fees	Per Application	550.00	564.30	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 10 - 15 Structures	Per Application	1,066.10	1,093.81	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 1001m2 to 5000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,474.25	1,512.52	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 10000m2 + (max. 10 structures of 200sq.m ea.)	Per Application	3,214.00	3,297.56	3.00%
Planning & Building	Construction Zone Permit Fee - 6 Months	Per Application	5,300.00	5,437.80	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 2 to 5 Structures	Per Application	584.00	599.18	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late fee - 10001m2 +	Per Application	1,900.00	1,949.40	3.00%
Planning & Building	Sale of Photocopies of Plans, Documents - A1	Per Page	5.50	5.64	3.00%
Planning & Building	Sale of Photocopies of Plans, Documents - A3	Per Page	1.10	1.13	3.00%
Planning & Building	Sale of Photocopies of Plans, Documents - A4	Per Page	1.10	1.13	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Hoarding Rental Charges	Per M2 /Per Week	4.00	4.10	3.00%
Planning & Building	Building - Sale of Photocopies of Plans, Documents A1/A0	Per Article	5.50	5.64	3.00%
Planning & Building	Code of Practice	Per Publication	27.50	28.22	3.00%
Planning & Building	Building - Bin Permit Fees - includes Skips, Bins & Containers (Online Lodgement via website)	Per Day	35.00	35.91	3.00%
Planning & Building	Building - Bin Permit Fees - includes Skips, Bins & Containers	Per Day	43.50	44.63	3.00%
Planning & Building	Retrieval and copying of certificates	Per Application	45.00	46.17	3.00%
Planning & Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	50.00	51.30	3.00%
Planning & Building	Planning Property Enquiry Fees - (Under 15 years old)	Per Application	55.00	56.43	3.00%
Planning & Building	Liquor Enquiry fee	Per Application	55.00	56.43	3.00%
Planning & Building	Building Plans & Documentation Searches - Residential (includes Building Permits, Building Notices, Inspection Certificates, Occupancy Certificates, Modifications, Dispensations & Awards.	Per Application	85.00	87.21	3.00%
Planning & Building	Planning - Property Enquiries - (Over 15 years old)	Per Application	110.00	112.86	3.00%
Planning & Building	Building Plans & Documentation Searches - Commercial (includes Building Permits, Building Notices, Inspection Certificates, Occupancy Certificates, Modifications, Dispensations & Awards.	Per Application	140.00	143.64	3.00%
Planning & Building	Sale of Photocopies of Plans, Documents - A1	Per Article	5.50	5.64	3.00%
Planning & Building	Gantry - Application Fee (Complex)	Per Application	0.00	184.50	New
Planning & Building	Gantry - Inspection Fee (Min fee 3 hours)	Per Hour	0.00	63.50	New
Planning & Building	Gantry - CBD - East	Per M2 /Per Week	0.00	12.30	New
Planning & Building	Gantry - CBD - North	Per M2 /Per Week	0.00	11.90	New
Planning & Building	Gantry - CBD - Retail	Per M2 /Per Week	0.00	14.40	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Gantry - CBD - Central	Per M2 /Per Week	0.00	12.90	New
Planning & Building	Gantry - CBD - Legal	Per M2 /Per Week	0.00	11.90	New
Planning & Building	Gantry - CBD - Collins	Per M2 /Per Week	0.00	6.05	New
Planning & Building	Gantry - CBD - South	Per M2 /Per Week	0.00	11.50	New
Planning & Building	Gantry - CBD - West	Per M2 /Per Week	0.00	11.70	New
Planning & Building	Gantry - CBD - West Melbourne	Per M2 /Per Week	0.00	9.20	New
Planning & Building	Gantry with Site Shed - CBD - East	Per M2 /Per Week	0.00	24.60	New
Planning & Building	Gantry with Site Shed - CBD - North	Per M2 /Per Week	0.00	23.80	New
Planning & Building	Gantry with Site Shed - CBD - Retail	Per M2 /Per Week	0.00	28.80	New
Planning & Building	Gantry with Site Shed - CBD - Central	Per M2 /Per Week	0.00	25.80	New
Planning & Building	Gantry with Site Shed - CBD - Legal	Per M2 /Per Week	0.00	23.80	New
Planning & Building	Gantry with Site Shed - CBD - Collins	Per M2 /Per Week	0.00	12.10	New
Planning & Building	Gantry with Site Shed - CBD - South	Per M2 /Per Week	0.00	23.00	New
Planning & Building	Gantry with Site Shed - CBD - West	Per M2 /Per Week	0.00	23.40	New
Planning & Building	Gantry with Site Shed - CBD - West Melbourne	Per M2 /Per Week	0.00	18.40	New
Planning & Building	Gantry - Non CBD - Carlton	Per M2 /Per Week /Mixed Use Zone	0.00	6.92	New
Planning & Building	Gantry - Non CBD - North and West Melbourne	Per M2 /Per Week /Mixed Use Zone	0.00	6.74	New
Planning & Building	Gantry - Non CBD - Kensington	Per M2 /Per Week /Mixed Use Zone	0.00	5.60	New
Planning & Building	Gantry - Non CBD - West Parkville	Per M2 /Per Week /Mixed Use Zone	0.00	1.92	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Gantry - Non CBD - Carlton	Per M2 /Per Week /Commercial	0.00	6.44	New
Planning & Building	Gantry - Non CBD - Kensington	Per M2 /Per Week /Commercial (B1Z)	0.00	2.56	New
Planning & Building	Gantry - Non CBD - Kensington	Per M2 /Per Week /Commercial (B3Z)	0.00	2.20	New
Planning & Building	Gantry - Non CBD - North and West Melbourne	Per M2 /Per Week /Commercial	0.00	4.24	New
Planning & Building	Gantry - Non CBD - Parkville	Per M2 /Per Week /Commercial	0.00	5.76	New
Planning & Building	Gantry - Non CBD - South Yarra	Per M2 /Per Week /Commercial	0.00	8.84	New
Planning & Building	Gantry - Non CBD - Carlton	Per M2 /Per Week /Residential development potential	0.00	6.92	New
Planning & Building	Gantry - Non CBD - East Melbourne	Per M2 /Per Week /Residential development potential	0.00	7.54	New
Planning & Building	Gantry - Non CBD - Kensington	Per M2 /Per Week /Residential development potential	0.00	3.98	New
Planning & Building	Gantry - Non CBD - North and West Melbourne	Per M2 /Per Week /Residential development potential	0.00	6.74	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Gantry - Non CBD - Parkville	Per M2 /Per Week /Residential development potential	0.00	7.94	New
Planning & Building	Gantry - Non CBD - South Yarra	Per M2 /Per Week /Residential development potential	0.00	10.74	New
Planning & Building	Gantry - Non CBD - West Parkville	Per M2 /Per Week /Residential development potential	0.00	3.98	New
Planning & Building	Gantry - Non CBD - Carlton	Per M2 /Per Week /Residential single house site	0.00	5.64	New
Planning & Building	Gantry - Non CBD - East Melbourne	Per M2 /Per Week /Residential single house site	0.00	7.22	New
Planning & Building	Gantry - Non CBD - Kensington	Per M2 /Per Week /Residential single house site	0.00	2.64	New
Planning & Building	Gantry - Non CBD - North and West Melbourne	Per M2 /Per Week /Residential single house site	0.00	3.94	New
Planning & Building	Gantry - Non CBD - Parkville	Per M2 /Per Week /Residential single house site	0.00	6.38	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Gantry - Non CBD - South Yarra	Per M2 /Per Week /Residential single house site	0.00	9.62	New
Planning & Building	Gantry - Non CBD - West Parkville	Per M2 /Per Week /Residential single house site	0.00	2.78	New
Planning & Building	Gantry - Non CBD - Docklands	Per M2 /Per Week /Docklands Zoning	0.00	2.88	New
Planning & Building	Gantry - Non CBD - Southbank	Per M2 /Per Week /Capital City	0.00	11.54	New
Planning & Building	Gantry - Non CBD - St Kilda Road	Per M2 /Per Week /Commercial 1	0.00	9.62	New
Planning & Building	Gantry with Site Shed - Non CBD - Carlton	Per M2 /Per Week /Mixed Use Zone	0.00	13.84	New
Planning & Building	Gantry with Site Shed - Non CBD - North and West Melbourne	Per M2 /Per Week /Mixed Use Zone	0.00	13.48	New
Planning & Building	Gantry with Site Shed - Non CBD - Kensington	Per M2 /Per Week /Mixed Use Zone	0.00	11.20	New
Planning & Building	Gantry with Site Shed - Non CBD - West Parkville	Per M2 /Per Week /Mixed Use Zone	0.00	3.84	New
Planning & Building	Gantry with Site Shed - Non CBD - Carlton	Per M2 /Per Week /Commercial	0.00	12.88	New
Planning & Building	Gantry with Site Shed - Non CBD - Kensington	Per M2 /Per Week /Commercial (B1Z)	0.00	5.12	New
Planning & Building	Gantry with Site Shed - Non CBD - Kensington	Per M2 /Per Week /Commercial (B3Z)	0.00	4.40	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Gantry with Site Shed - Non CBD - North and West Melbourne	Per M2 /Per Week /Commercial	0.00	8.48	New
Planning & Building	Gantry with Site Shed - Non CBD - Parkville	Per M2 /Per Week /Commercial	0.00	11.52	New
Planning & Building	Gantry with Site Shed - Non CBD - South Yarra	Per M2 /Per Week /Commercial	0.00	17.68	New
Planning & Building	Gantry with Site Shed - Non CBD - Carlton	Per M2 /Per Week /Residential development potential	0.00	13.84	New
Planning & Building	Gantry with Site Shed - Non CBD - East Melbourne	Per M2 /Per Week /Residential development potential	0.00	15.08	New
Planning & Building	Gantry with Site Shed - Non CBD - Kensington	Per M2 /Per Week /Residential development potential	0.00	7.96	New
Planning & Building	Gantry with Site Shed - Non CBD - North and West Melbourne	Per M2 /Per Week /Residential development potential	0.00	13.48	New
Planning & Building	Gantry with Site Shed - Non CBD - Parkville	Per M2 /Per Week /Residential development potential	0.00	15.88	New
Planning & Building	Gantry with Site Shed - Non CBD - South Yarra	Per M2 /Per Week /Residential development potential	0.00	21.48	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Gantry with Site Shed - Non CBD - West Parkville	Per M2 /Per Week /Residential development potential	0.00	7.96	New
Planning & Building	Gantry with Site Shed - Non CBD - Carlton	Per M2 /Per Week /Residential single house site	0.00	11.28	New
Planning & Building	Gantry with Site Shed - Non CBD - East Melbourne	Per M2 /Per Week /Residential single house site	0.00	14.44	New
Planning & Building	Gantry with Site Shed - Non CBD - Kensington	Per M2 /Per Week /Residential single house site	0.00	5.28	New
Planning & Building	Gantry with Site Shed - Non CBD - North and West Melbourne	Per M2 /Per Week /Residential single house site	0.00	7.88	New
Planning & Building	Gantry with Site Shed - Non CBD - Parkville	Per M2 /Per Week /Residential single house site	0.00	12.76	New
Planning & Building	Gantry with Site Shed - Non CBD - South Yarra	Per M2 /Per Week /Residential single house site	0.00	19.24	New
Planning & Building	Gantry with Site Shed - Non CBD - West Parkville	Per M2 /Per Week /Residential single house site	0.00	5.56	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Planning & Building	Gantry with Site Shed - Non CBD - Docklands	Per M2 /Per Week /Docklands Zoning	0.00	5.76	New
Planning & Building	Gantry with Site Shed - Non CBD - Southbank	Per M2 /Per Week /Capital City	0.00	23.08	New
Planning & Building	Gantry with Site Shed - Non CBD - St Kilda Road	Per M2 /Per Week /Commercial 1	0.00	19.24	New
Property Services	Rates & Valuations Government Recoveries Water Auth (Valuation Info)	Per Valuation	56.41	58.10	3.00%
Recreation Services	Active Melbourne City Sports - Corporate Sports Day - other, individual	Each	0.00	25.00	New
Recreation Services	Active Melbourne City Sports - cardio tennis - individual registration per week cost	Per Week	0.00	17.00	New
Recreation Services	Active Melbourne City Sports - cardio tennis - team registration (minimum 4pp/team) per week cost	Per Week	0.00	65.00	New
Recreation Services	Active Melbourne City Sports - Tennis - individual registration per week cost	Per Week	0.00	10.00	New
Recreation Services	Active Melbourne City Sports - Tennis - team registration (minimum 4pp/team) per week cost	Per Week	0.00	40.00	New
Recreation Services	Active Melbourne City Sports - Volleyball Competition - team registration (minimum 6pp/team) per week cost	Per Week	0.00	50.00	New
Recreation Services	Active Melbourne City Sports - Dodgeball Competition - team registration (minimum 5pp/team) per week cost	Per Week	0.00	45.50	New
Recreation Services	Active Melbourne City Sports - Corporate Competition - come and try day individual	Each	0.00	10.00	New
Recreation Services	Stadium / Courts: Full Court Stadium Hire (per hour) (NMRC/CBCC/KCRC)	Per Hour	0.00	50.00	Review of pricing structure
Recreation Services	Meeting Room/Learning Studio/Community Hall/Change Room Hire - Corporate rate (NMRC/CBCC/KCRC)	Each	0.00	50.00	Review of pricing structure
Recreation Services	Pool Inflatable hire (per 1.5 hours) (NMRC/CBCC/KCRC)	Each	0.00	94.85	Review of pricing structure
Recreation Services	Group Instructor hire (per hour) (NMRC/CBCC/KCRC)	Per Hour	0.00	94.85	Review of pricing structure

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2015-2016

Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Main Pool hire (per hour)	Per Hour	0.00	482.20	Review of pricing structure
Recreation Services	Locker Hire (NMRC/CBCC/KCRC)	Each	0.00	2.70	Review of pricing structure
Recreation Services	Spectator/Stadium Entry (NMRC/CBCC/KCRC)	Each	0.00	3.00	Review of pricing structure
Recreation Services	Concession/Child Swim (NMRC/CBCC/KCRC)	Each	0.00	3.30	Review of pricing structure
Recreation Services	Student Swim (NMRC/CBCC/KCRC)	Each	0.00	4.40	Review of pricing structure
Recreation Services	Family Swim Season Pass - 1 month (CBCC/NMRC)	Each	0.00	164.40	Review of pricing structure
Recreation Services	Club 3 month Membership (CBCC/KCRC)	Each	0.00	202.20	Review of pricing structure
Recreation Services	Aquatic Education (30 minute lesson) (NMCC/KCRC/CBCC)	Each	0.00	15.90	Review of pricing structure
Recreation Services	One on One 30 Minute Session - Member (NMCC/KCRC/CBCC)	Each	0.00	45.25	Review of pricing structure
Recreation Services	One on One 30 Minute Session - Guest (NMCC/KCRC/CBCC)	Each	0.00	50.30	Review of pricing structure
Recreation Services	One on One Hour Session - Member (NMCC/KCRC/CBCC)	Each	0.00	68.25	Review of pricing structure
Recreation Services	One on One Hour Session - Guest (NMCC/KCRC/CBCC)	Each	0.00	75.85	Review of pricing structure
Recreation Services	Lifeguard (per hour) (NMRC/CBCC/KCRC)	Per Hour	0.00	36.90	Review of pricing structure
Recreation Services	Pool Lane Hire per hour (plus group entry fee) (NMRC/CBCC/KCRC)	Each	0.00	47.45	Review of pricing structure

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Family Swim (NMRC/CBCC/KCRC)	Each	0.00	13.70	Review of pricing structure
Recreation Services	Adult Swim (NMRC/CBCC/KCRC)	Each	0.00	5.50	Review of pricing structure
Recreation Services	Group Exercise (Land Based)/Gymnasium - Concession (NMRC/CBCC/KCRC)	Each	0.00	13.70	Review of pricing structure
Recreation Services	Group Exercise (Water Based) Casual - Concession (NMRC/CBCC/KCRC)	Each	0.00	13.70	Review of pricing structure
Recreation Services	Group Exercise (Land Based): Student (NMRC/CBCC/KCRC)	Each	0.00	15.80	Review of pricing structure
Recreation Services	Group Exercise (Land Based)/Gymnasium: Adult (NMRC/CBCC/KCRC)	Each	0.00	17.90	Review of pricing structure
Recreation Services	Swim Squad - Casual (NMRC/CBCC/KCRC)	Each	0.00	17.90	Review of pricing structure
Recreation Services	Student Swim 20 Visit Pass (NMRC/CBCC/KCRC)	Each	0.00	83.60	Review of pricing structure
Recreation Services	Adult Swim 20 visit pass (NMRC/CBCC/KCRC)	Each	0.00	104.50	Review of pricing structure
Recreation Services	Group Exercise/Gym Concession/Child Exercise Class 20 visit Pass (NMRC/CBCC/KCRC)	Each	0.00	261.60	Review of pricing structure
Recreation Services	Family Swim 20 visit pass (NMRC/CBCC/KCRC)	Each	0.00	260.30	Review of pricing structure
Recreation Services	Group Exercise/Gym Student Exercise Class 20 visit Pass (NMRC/CBCC/KCRC)	Each	0.00	300.20	Review of pricing structure
Recreation Services	Group Exercise/Gym Adult Exercise Class 20 visit Pass (NMRC/CBCC/KCRC)	Each	0.00	340.10	Review of pricing structure
Recreation Services	Club 12 Month Membership Full (NMRC/CBCC/KCRC)	Per Annum	0.00	876.20	Review of pricing structure

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Aquatic Fortnightly DD Membership (NMRC/CBCC/KCRC)	Per Fortnight	0.00	19.00	Review of pricing structure
Recreation Services	RFID Wristband (NMRC/CBCC/KCRC)	Each	0.00	20.00	Review of pricing structure
Recreation Services	Concession fortnightly membership (NMRC/CBCC/KCRC)	Per Fortnight	0.00	21.00	Review of pricing structure
Recreation Services	Club membership - Fortnightly DD (NMRC/CBCC/KCRC)	Per Fortnight	0.00	33.70	Review of pricing structure
Recreation Services	Membership Admin / Joining Fee - Youth/Prime Movers (NMRC/CBCC/KCRC)	Each	0.00	69.00	Review of pricing structure
Recreation Services	Membership Administration/ Joining Fee (NMRC/CBCC/KCRC)	Each	0.00	89.00	Review of pricing structure
Recreation Services	Active Melbourne membership: Fortnightly DD (NMRC/CBCC/KCRC)	Per Fortnight	0.00	48.00	Review of pricing structure
Recreation Services	Concession 12 month membership (NMRC/CBCC/KCRC)	Per Annum	0.00	546.00	Review of pricing structure
Recreation Services	Aquatic Education Joining Fee (NMRC/CBCC/KCRC)	Each	0.00	32.00	Review of pricing structure
Recreation Services	Private Swimming Lessons - One on One 30 Minute Session - Member (NMRC/CBCC/KCRC)	Each	0.00	45.25	Review of pricing structure
Recreation Services	Private Swimming Lessons - One on One 30 Minute Session - Guest (NMRC/CBCC/KCRC)	Each	0.00	50.30	Review of pricing structure
Recreation Services	Private Swimming Lessons - One on One - Hour Session - Member (NMRC/CBCC/KCRC)	Each	0.00	68.25	Review of pricing structure
Recreation Services	Private Swimming Lessons - One on One - Hour Session - Guest (NMRC/CBCC/KCRC)	Each	0.00	75.85	Review of pricing structure
Recreation Services	Private Swimming Lessons - One on Two - Hour Session - Member (NMRC/CBCC/KCRC)	Each	0.00	94.80	Review of pricing structure

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2015-2016

Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Private Swimming Lessons - One on Two - Hour Session - Guest (NMRC/CBCC/KCRC)	Each	0.00	105.30	Review of pricing structure
Recreation Services	Private Swim Lesson 30 min x 10 - Member (NMRC/CBCC/KCRC)	Each	0.00	407.25	Review of pricing structure
Recreation Services	Private Swim Lesson 30 min x 10 - Guest (NMRC/CBCC/KCRC)	Each	0.00	452.70	Review of pricing structure
Recreation Services	Private Swim Lesson 60 min x 10 - Member (NMRC/CBCC/KCRC)	Each	0.00	614.25	Review of pricing structure
Recreation Services	Private Swim Lesson 60 min x 10 - Guest (NMRC/CBCC/KCRC)	Each	0.00	682.65	Review of pricing structure
Recreation Services	Private Swim Lesson 60 min One on Two x 10 - Member (NMRC/CBCC/KCRC)	Each	0.00	853.20	Review of pricing structure
Recreation Services	Private Swim Lesson 60 min One on Two x 10 - Guest (NMRC/CBCC/KCRC)	Each	0.00	947.70	Review of pricing structure
Recreation Services	Personal Training 30 mins - Member (NMRC/CBCC/KCRC)	Each	0.00	45.25	Review of pricing structure
Recreation Services	Personal Training 30 mins - Guest (NMRC/CBCC/KCRC)	Each	0.00	50.30	Review of pricing structure
Recreation Services	Personal Training 60 mins - Member (NMRC/CBCC/KCRC)	Each	0.00	68.25	Review of pricing structure
Recreation Services	Personal Training 60 mins - Guest (NMRC/CBCC/KCRC)	Each	0.00	75.85	Review of pricing structure
Recreation Services	Personal Training One on Two 60 mins - Member (NMRC/CBCC/KCRC)	Each	0.00	94.80	Review of pricing structure
Recreation Services	Personal Training Member 30 mins x 10 - Member (NMRC/CBCC/KCRC)	Each	0.00	407.25	Review of pricing structure
Recreation Services	Personal Training Member 30 mins x 10 - Guest (NMRC/CBCC/KCRC)	Each	0.00	452.70	Review of pricing structure

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Personal Training Member 60 mins x 10 - Member (NMRC/CBCC/KCRC)	Each	0.00	614.25	Review of pricing structure
Recreation Services	Personal Training One on Two 60 mins - Guest (NMRC/CBCC/KCRC)	Each	0.00	105.30	Review of pricing structure
Recreation Services	Personal Training Member 60 mins x 10 - Guest (NMRC/CBCC/KCRC)	Each	0.00	682.65	Review of pricing structure
Recreation Services	Personal Training Member 60 mins One on Two x 10 - Member (NMRC/CBCC/KCRC)	Each	0.00	853.20	Review of pricing structure
Recreation Services	Community Bus - Half Day - community group rate (CBCC/KCRC)	Per Half Day	0.00	33.70	Review of pricing structure
Recreation Services	Community Bus - Half Day (CBCC/KCRC)	Per Half Day	0.00	48.50	Review of pricing structure
Recreation Services	Community Bus - Hire Per Day - community group rate (CBCC/KCRC)	Per Day	0.00	56.90	Review of pricing structure
Recreation Services	Community Bus - Hire Per Day (CBCC/KCRC)	Per Day	0.00	79.05	Review of pricing structure
Recreation Services	Ed Gym - Casual (CBCC/KCRC)	Each	0.00	14.40	Review of pricing structure
Recreation Services	Fitness camp - member (per camp) (CBCC/KCRC/NMRC)	Each	0.00	13.95	Review of pricing structure
Recreation Services	Non-Member Ongoing camps (per camp) (CBCC/KCRC/NMRC)	Each	0.00	15.50	Review of pricing structure
Recreation Services	Adult Swim Season Pass - 1 month (NMRC/CBCC)	Each	0.00	66.00	Review of pricing structure
Recreation Services	Student Swim Season Pass - 1 month (NMRC/CBCC)	Each	0.00	52.80	Review of pricing structure
Recreation Services	Concession/Child Swim Season Pass - 1 month (NMRC/CBCC)	Each	0.00	39.60	Review of pricing structure

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Concession/Child Swim Season Pass - 7 months (CBCC/NMRC)	Each	0.00	184.80	Review of pricing structure
Recreation Services	Student Swim Season Pass - 7 months (CBCC/NMRC)	Each	0.00	246.40	Review of pricing structure
Recreation Services	Adult Swim Season Pass - 7 months (CBCC/NMRC)	Each	0.00	308.00	Review of pricing structure
Recreation Services	Family Swim Season Pass - 7 months (CBCC/NMRC)	Each	0.00	767.20	Review of pricing structure
Recreation Services	One on Two Hour Session - Member (NMCC/KCRC/CBCC)	Each	0.00	94.80	Review of pricing structure
Recreation Services	One on Two Hour Session - Guest (NMCC/KCRC/CBCC)	Each	0.00	105.30	Review of pricing structure
Recreation Services	Carlton Baths Fees: Aquatic Education: AquaSafe School Holiday Program	Each	12.30	12.60	2.00%
Recreation Services	Carlton Baths Fees: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	12.30	12.60	2.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Aquatic education Instructor hire per hour	Per Hour	51.35	52.70	3.00%
Recreation Services	Carlton Baths Fees: Miscellaneous: Adult Shower	Each	5.35	3.30	-38.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - one session per week	Each	68.70	70.50	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - three sessions per week	Each	140.60	144.25	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - two session per week	Each	104.65	107.35	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Child 9 holes)	Each	10.50	11.00	5.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Junior annual ticket)	Each	505.00	518.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Pensioner 9 holes)	Each	10.50	11.00	5.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Senior 9 holes)	Each	12.50	13.00	4.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (5 day annual ticket)	Each	565.00	580.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (7 day annual ticket)	Each	770.00	790.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 18 holes)	Each	23.50	24.00	2.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 9 holes)	Each	16.50	17.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Child 18 holes)	Each	14.50	15.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Student 9 holes)	Each	10.50	11.00	5.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum)	Per Annum	69.85	71.65	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum) - Concession	Per Annum	41.10	42.15	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Annual Family	Annual	410.80	421.50	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Casual per hour	Per Hour	15.40	15.80	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Direct Debit Membership (fortnight)	Per Fortnight	14.38	14.75	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Joining Fee	Each	41.08	42.15	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis- Direct Debit Concession Membership (fortnight)	Each	11.80	12.10	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Rooms/Studios: Community Hall Hire After Hours (Per Hour after 10pm)	Per Hour	112.95	115.90	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Adult Swim Lesson (Per visit - Term Basis Only)	Each	15.50	15.90	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: AquaSafe School Holiday Program	Each	12.30	12.60	2.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Concession/Child Swim Lesson (Per visit - Term Basis Only)	Each	15.50	15.80	2.00%
Recreation Services	Kensington Pool Fees: Miscellaneous : tennis joining fee concession	Each	31.00	31.80	3.00%
Recreation Services	Kensington Pool Fees: Music Classes: Jazz Ballet	Each	10.60	10.90	3.00%
Recreation Services	Kensington Pool Fees; Facility Equipment & Staff Hire Pool : Aquatic Education Instructor Hire Fee	Each	51.35	52.70	3.00%
Recreation Services	Kensington Pool Fees; Rooms/Studios : Arts and Crafts Room Hire	Each	30.80	31.60	3.00%
Recreation Services	Kensington Recreation Centre Fees: Miscellaneous : tennis joining fee.	Each	41.20	42.15	2.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	11.20	11.50	3.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Pensioner Exercise Class	Each	8.95	9.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class	Each	5.85	6.00	3.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Stadium: Adult Stadium Entry	Each	4.10	4.20	2.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Stadium: Child Stadium Entry	Each	2.80	2.90	4.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): External Courts: Soccer Grassed Field	Each	41.10	42.15	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): External Courts: Synthetic Turf Surface Full Court	Each	77.00	79.00	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Miscellaneous: Current NMCC User Groups - All Rooms (per hour, multiple rooms)	Each	15.90	16.30	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Each	23.60	24.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Games Room	Each	23.60	24.20	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Multi Purpose Room	Each	23.60	24.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Rooms/Studios - Partners	Each	19.10	19.60	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Each	35.95	36.90	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Each	28.75	29.50	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Partners	Each	23.60	24.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour)	Each	40.00	41.00	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Each	32.85	33.70	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (per hour) - Partners	Each	27.75	28.50	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: EdGym casual entry	Each	13.75	14.10	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: EdGym Monthly Direct Debit	Each	38.00	39.00	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	137.60	141.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: 10 visit pass	Each	84.20	86.40	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Adult Gym Casual	Each	10.60	10.90	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Concession Gym Casual	Each	8.40	8.60	2.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Health Club Monthly Gold Membership	Each	33.90	34.80	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each	37.00	37.95	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Pensioner Gym Casual	Each	8.40	8.60	2.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	9.25	9.50	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	34.90	35.80	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Sports (Soccer and Basketball)	Each	3.20	3.30	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	56.50	58.00	3.00%
Recreation Services	Riverslide Skate Park: Birthday Parties	Each	17.50	17.95	3.00%
Recreation Services	Riverslide Skate Park: Group Skate lessons (max 6 students) price per head	Each	17.50	17.95	3.00%
Recreation Services	Riverslide Skate Park: Locker use	Each	1.55	1.60	3.00%
Recreation Services	Riverslide Skate Park: Membership	Each	47.25	48.50	3.00%
Recreation Services	Riverslide Skate Park: Park Hire (Per 3 hour blocks)	Each	616.20	635.00	3.00%
Recreation Services	Riverslide Skate Park: Private Skate Lessons	Each	47.30	48.50	3.00%
Recreation Services	Riverslide Skate Park: Room hire events	Each	246.50	252.90	3.00%
Recreation Services	Riverslide Skate Park: School ASSC group lessons (max 25 students) price per group per session	Each	220.80	226.55	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Riverslide Skate Park: School Groups (per heard)	Each	17.45	17.90	3.00%
Recreation Services	Riverslide Skate Park: School Holiday Programs (per head, min 30)	Each	9.25	9.50	3.00%
Recreation Services	Riverslide Skate Park: Skate Board Hire	Each	5.15	5.30	3.00%
Recreation Services	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,290.00	1,325.00	3.00%
Recreation Services	Sports: Baseball Ground Hire (Season - Half Share)	Season - Half Share	645.00	660.00	2.00%
Recreation Services	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,685.00	1,730.00	3.00%
Recreation Services	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Half Share	840.00	860.00	2.00%
Recreation Services	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	6,170.00	6,330.00	3.00%
Recreation Services	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Half Share	3,085.00	3,165.00	3.00%
Recreation Services	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,530.00	1,570.00	3.00%
Recreation Services	Sports: Football Ground Hire (Season - Half Share)	Season - Half Share	765.00	785.00	3.00%
Recreation Services	Sports: Pavilion Seasonal Bonds	Season - Full Share	1,030.00	1,055.00	2.00%
Recreation Services	Sports: Personal Training: Annual Licence Fee	Per Annum	255.00	275.00	2.00%
Recreation Services	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	590.00	605.00	3.00%
Recreation Services	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Half Share	295.00	302.00	2.00%
Recreation Services	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	645.00	660.00	2.00%
Recreation Services	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half Share)	Season - Half Share	320.00	330.00	3.00%
Recreation Services	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	1,290.00	1,325.00	3.00%
Recreation Services	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Half Share	645.00	660.00	2.00%
Recreation Services	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share	1,530.00	1,570.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Half Share	765.00	785.00	3.00%
Recreation Services	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share	590.00	605.00	3.00%
Recreation Services	Sports: Softball Ground Hire (Season - Half Share)	Season - Half Share	295.00	303.00	3.00%
Recreation Services	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	765.00	785.00	3.00%
Recreation Services	Sports: Touch Ground Hire (Season - Half Share)	Season - Half Share	385.00	395.00	3.00%
Recreation Services	Sports: Training - All sports. (Per player. Per Session)	Per Player. Per Session	1.30	1.35	4.00%
Recreation Services	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	190.00	195.00	3.00%
Recreation Services	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day	375.00	385.00	3.00%
Recreation Services	Sports: Weekday Baseball Ground Hire (Per Day)	Per Day	75.00	76.95	3.00%
Recreation Services	Sports: Weekday Cricket Synthetic Ground Hire (Per Day)	Per Day	65.00	66.70	3.00%
Recreation Services	Sports: Weekday Cricket Turf Ground Hire (Per Day)	Per Day	375.00	385.00	3.00%
Recreation Services	Sports: Weekday Football Ground Hire (Per Day)	Per Day	130.00	135.00	4.00%
Recreation Services	Sports: Weekday Other Ground Hire (Per Day)	Per Day	105.00	107.00	2.00%
Recreation Services	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	45.00	46.00	2.00%
Recreation Services	Sports: Weekday Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	90.00	92.00	2.00%
Recreation Services	Sports: Weekday Softball Ground Hire (Per Day)	Per Day	45.00	46.00	2.00%
Recreation Services	Sports: Weekday Touch Ground Hire (Per Day)	Per Day	60.00	62.00	3.00%
Recreation Services	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	154.00	158.00	3.00%
Recreation Services	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	130.00	134.00	3.00%
Recreation Services	Sports: Weekend Cricket Turf Ground Hire (Per Day)	Per Day	375.00	385.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Sports: Weekend Football Ground Hire (Per Day)	Per Day	265.00	272.00	3.00%
Recreation Services	Sports: Weekend Other Ground Hire (Per Day)	Per Day	215.00	220.00	2.00%
Recreation Services	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	90.00	92.00	2.00%
Recreation Services	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	195.00	200.00	3.00%
Recreation Services	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	390.00	400.00	3.00%
Recreation Services	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	175.00	180.00	3.00%
Recreation Services	Sports: Weekend Softball Ground Hire (Per Day)	Per Day	90.00	92.00	2.00%
Recreation Services	Sports: Weekend Touch Ground Hire (Per Day)	Per Day	125.00	128.00	2.00%
Recreation Services	Active Melbourne City Sports - barefoot bowls - Team Registration (minimum 3pp/team) per week	Per Week	0.00	26.75	0.00%
Recreation Services	Active Melbourne City Sports - basketball - Team Registration (minimum 5pp/team) per week	Per Week	0.00	46.00	0.00%
Recreation Services	Active Melbourne City Sports - 3v3 basketball competition - Team Registration (minimum 3pp/team) per week	Per Week	0.00	36.00	New
Recreation Services	Active Melbourne City Sports - netball competition - Team Registration (minimum 7pp/team) per week	Per Week	0.00	64.00	0.00%
Recreation Services	Active Melbourne City Sports - soccer competition - Team Registration (minimum 5pp/team) per week	Per Week	0.00	45.50	0.00%
Recreation Services	Active Melbourne City Sports - touch football competition - Team Registration (minimum 7pp/team) per week	Per Week	0.00	64.00	0.00%
Recreation Services	Active Melbourne City Sports - corporate cup - Team Registration (minimum 4pp/team) per week	Per Week	0.00	21.00	0.00%
Recreation Services	Active Melbourne City Sports - corporate cup competition - individual registration per week cost	Per Week	0.00	6.50	0.00%
Recreation Services	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	0.00	10.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	0.00	15.00	New
Recreation Services	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	0.00	20.00	New
Recreation Services	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	0.00	25.00	New
Recreation Services	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	0.00	10.00	New
Recreation Services	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	0.00	15.00	New
Recreation Services	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	0.00	20.00	New
Recreation Services	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	0.00	30.00	New
Recreation Services	Active Melbourne City Sports - AFL9's Competition - team registration (minimum 9pp/team) per week cost	Per Week	0.00	99.00	New
Recreation Services	Active Melbourne City Sports - Social Softball Competition - team registration (minimum 7pp/team) per week cost	Per Week	0.00	65.00	New
Recreation Services	Active Melbourne City Sports - Table Tennis - individual registration per week cost	Per Week	0.00	9.00	New
Recreation Services	Active Melbourne City Sports - Table Tennis - team registration (minimum 4pp/team) per week cost	Per Week	0.00	30.00	New
Recreation Services	Active Melbourne City Sports - Cycling Program - individual registration per week cost	Per Week	0.00	10.00	New
Recreation Services	Active Melbourne City Sports - Corporate Day - tennis, individual	Each	0.00	30.00	New
Recreation Services	Active Melbourne City Sports - Corporate Day - tennis, team (minimum 4pp/team)	Each	0.00	100.00	New
Recreation Services	Active Melbourne City Sports - Corporate Day - golf, individual	Each	0.00	60.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Active Melbourne City Sports - Corporate Day - golf, team (minimum 4pp/team)	Each	0.00	200.00	New
Recreation Services	Swim Multi Visit Passes (valid for one year from date of purchase): Concession/Child Swim 20 visit Pass (CBCC/KCRC)	Each	0.00	62.70	Review of pricing structure
Recreation Services	City Baths Fees: Boot Camp per session - member	Each	13.85	13.95	1.00%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	389.50	399.00	2.00%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	228.00	232.75	2.00%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	311.60	319.20	2.00%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Adult Gym / Group Fitness - SSS & Locker	Per Visit	20.50	21.00	2.00%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Concession Gym / Group Fitness - SSS & Locker	Per Visit	12.00	12.60	5.00%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Fitness Testing, Program Start & 10th Work Out Review	Per Session	100.00	102.50	3.00%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Student Gym / Group Fitness - SSS & Locker	Per Visit	16.40	16.80	2.00%
Recreation Services	City Baths Fees: Corporate Memberships: 1001 - 1500 visits	Per Visit	8.50	8.70	2.00%
Recreation Services	City Baths Fees: Corporate Memberships: 101 - 250 visits	Per Visit	9.75	10.00	3.00%
Recreation Services	City Baths Fees: Corporate Memberships: 1501 - 2000 visits	Per Visit	8.00	8.20	3.00%
Recreation Services	City Baths Fees: Corporate Memberships: 2001 - 2500 visits	Per Visit	7.50	7.70	3.00%
Recreation Services	City Baths Fees: Corporate Memberships: 2501 - 3000 visits	Per Visit	7.00	7.20	3.00%
Recreation Services	City Baths Fees: Corporate Memberships: 501 - 1000 visits	Per Visit	9.00	9.20	2.00%
Recreation Services	City Baths Fees: Corporate Memberships: Concession 251 - 500 visits	Per Visit	4.55	4.65	2.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	City Baths Fees: Corporate Memberships: Concession 501 - 1000 visits	Per Visit	4.50	4.60	2.00%
Recreation Services	City Baths Fees: Corporate Memberships: Concession Up to 250 visits	Per Visit	4.75	4.85	2.00%
Recreation Services	City Baths Fees: Corporate Memberships: Up to 100 visits	Per Visit	10.00	10.25	3.00%
Recreation Services	City Baths Fees: Corporate Memberships: Up to 251 - 500 visits	Per Visit	9.50	9.75	3.00%
Recreation Services	City Baths Fees: Facility Hire: Life Guard Hire Per Hour	Per Hour	75.00	80.00	7.00%
Recreation Services	City Baths Fees: Kinesiology Services: 60 minute standard consultation - member	Each	72.00	73.80	3.00%
Recreation Services	City Baths Fees: Kinesiology Services: 60 minute standard consultation - non-member	Each	80.00	82.00	3.00%
Recreation Services	City Baths Fees: Kinesiology Services: initial 90 minute Consultation - member	Each	90.00	91.80	2.00%
Recreation Services	City Baths Fees: Kinesiology Services: initial 90 minute Consultation - non-member	Each	100.00	102.00	2.00%
Recreation Services	City Baths Fees: Massage Services: 30 minute Consultation	Per Session	52.00	53.50	3.00%
Recreation Services	City Baths Fees: Massage Services: 30 minute Consultation - Member	Per Session	47.00	48.15	2.00%
Recreation Services	City Baths Fees: Massage Services: 45 minute Consultation	Per Session	64.00	66.00	3.00%
Recreation Services	City Baths Fees: Massage Services: 45 minute Consultation - Member	Per Session	58.00	59.40	2.00%
Recreation Services	City Baths Fees: Massage Services: 60 minute Consultation	Per Session	73.00	75.00	3.00%
Recreation Services	City Baths Fees: Massage Services: 60 minute Consultation - Member	Per Session	66.00	67.50	2.00%
Recreation Services	City Baths Fees: Massage Services: 90 minute Consultation	Per Session	106.00	109.00	3.00%
Recreation Services	City Baths Fees: Massage Services: 90 minute Consultation - Member	Per Session	96.00	98.10	2.00%
Recreation Services	City Baths Fees: Memberships: Active Melbourne - Monthly DD	Per Month	94.00	104.00	11.00%
Recreation Services	City Baths Fees: Memberships: Active Melbourne Off Peak - Monthly Debit	Each	76.00	88.40	16.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Education Adult: 45 minute lesson	Each	18.82	19.30	3.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Education Children 60 minute lesson	Each	19.48	20.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	City Baths Fees: Memberships: Aquatic Education: Adult 30 minute lesson	Each	15.50	15.90	3.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Fortnightly DD (S/S/S/locker)	Per Fortnight	29.80	30.50	2.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Monthly DD (S/S/S/locker)	Per Month	61.50	66.10	7.00%
Recreation Services	City Baths Fees: Memberships: Aquatic 12 month (S/S/S/locker)	Per Annum	774.80	793.00	2.00%
Recreation Services	City Baths Fees: Memberships: Club - 12 Months (Results)	Per Annum	1,222.00	1,248.00	2.00%
Recreation Services	City Baths Fees: Memberships: Club - Fortnightly DD (Flexi)	Per Fortnight	47.00	48.00	2.00%
Recreation Services	City Baths Fees: Memberships: Club Off Peak - Fortnightly DD	Per Fortnight	38.00	40.80	7.00%
Recreation Services	City Baths Fees: Memberships: Gold- 12 Months	Per Annum	1,429.00	1,544.40	8.00%
Recreation Services	City Baths Fees: Memberships: Gold- Monthly DD	Per Month	117.00	128.70	10.00%
Recreation Services	City Baths Fees: Memberships: Concession - 12 month Membership	Each	668.20	685.10	3.00%
Recreation Services	City Baths Fees: Memberships: Concession - 3 month Membership	Each	194.00	199.00	3.00%
Recreation Services	City Baths Fees: Memberships: Concession Fortnightly DD	Per Fortnight	25.70	26.35	3.00%
Recreation Services	City Baths Fees: Memberships: Student 12 months.	Each	855.40	880.10	3.00%
Recreation Services	City Baths Fees: Memberships: Student Direct Debit.	Per Fortnight	32.90	33.85	3.00%
Recreation Services	City Baths Fees: Memberships: Youth 12 Month	Per Annum	519.00	585.00	13.00%
Recreation Services	City Baths Fees: Memberships: Youth Direct Debit	Each	22.00	22.50	2.00%
Recreation Services	City Baths Fees: Miscellaneous: Racquet Hire	Each	8.20	8.40	2.00%
Recreation Services	City Baths Fees: Miscellaneous: Towel Hire	Each	5.70	5.80	2.00%
Recreation Services	City Baths Fees: Naturopathy Services: 30 minutes standard consultation - member	Each	56.00	56.70	1.00%
Recreation Services	City Baths Fees: Naturopathy Services: 30 minutes standard consultation - non member	Each	61.50	63.00	2.00%
Recreation Services	City Baths Fees: Naturopathy Services: 45 minutes standard consultation - member	Each	80.00	81.00	1.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	City Baths Fees: Naturopathy Services: 45 minutes standard consultation - non member	Each	88.00	90.00	2.00%
Recreation Services	City Baths Fees: Naturopathy Services: 60 minutes standard consultation - member	Each	105.00	107.10	2.00%
Recreation Services	City Baths Fees: Naturopathy Services: 60 minutes standard consultation - non member	Each	115.50	119.00	3.00%
Recreation Services	City Baths Fees: Naturopathy Services: 90 minutes standard consultation - member	Each	125.00	126.90	2.00%
Recreation Services	City Baths Fees: Naturopathy Services: 90 minutes standard consultation - non member	Each	137.50	141.00	3.00%
Recreation Services	City Baths Fees: Personal Training: One on One 30 Min Session - Casual 10 visit Pass	Per Pass	531.00	540.00	2.00%
Recreation Services	City Baths Fees: Personal Training: One on One 30 Min Session - Member 10 visit Pass	Per Pass	477.90	486.00	2.00%
Recreation Services	City Baths Fees: Personal Training: One on One 30 Minute Session	Per Session	59.00	60.00	2.00%
Recreation Services	City Baths Fees: Personal Training: One on One 30 Minute Session - Member	Per Session	53.10	54.00	2.00%
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session	Per Session	82.00	83.00	1.00%
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session - Casual 10 visit Pass	Per Pass	738.00	747.00	1.00%
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session - Member	Per Session	73.80	74.70	1.00%
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session - Member 10 visit Pass	Per Pass	664.20	672.30	1.00%
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: casual 10 visit pass	Per Pass	666.00	675.00	1.00%
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: Member	Per Session	66.50	67.50	2.00%
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: Member 10 visit pass	Per Pass	598.50	607.50	2.00%
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: Non Member	Per Session	74.00	75.00	1.00%
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session	Per Session	104.50	106.00	1.00%
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session - Casual 10 visit Pass	Per Pass	940.50	954.00	1.00%
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session - Member	Per Session	94.00	95.40	1.00%
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session - Member 10 visit Pass	Per Pass	846.00	858.60	1.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	City Baths Fees: Private Swimming Lessons : One on Two 30 minute session : Non Member	Per Session	74.00	75.00	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One 30 Min Session - Casual 10 visit Pass	Per Pass	531.00	540.00	2.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One 30 Min Session - Member 10 visit Pass	Per Pass	477.90	486.00	2.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One 30 Minute Session	Per Session	59.00	60.00	2.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One 30 Minute Session - Member	Per Session	53.10	54.00	2.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session	Per Session	82.00	83.00	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session - Casual 10 visit Pass	Per Pass	738.00	747.00	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session - Member	Per Session	73.80	74.70	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session - Member 10 visit Pass	Per Pass	664.20	672.30	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two 30 minute session: Member	Per Session	66.50	67.50	2.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass	598.50	607.50	2.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two 30 minute: casual 10 Visit Pass	Per Pass	666.00	675.00	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session	Per Session	104.50	106.00	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Casual 10 visit Pass	Per Pass	940.50	954.00	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Member	Per Session	94.00	95.40	1.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Member 10 visit Pass	Per Pass	846.00	858.60	1.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit	6.10	6.20	2.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit	3.60	3.70	3.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Family Swim	Per Visit	15.20	16.10	6.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	115.90	117.80	2.00%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Concession Swim 20 visit Pass	Per Pass	68.40	70.30	3.00%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	98.80	98.75	0.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Adult SSS 20 visit Pass	Per Pass	243.20	247.00	2.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Concession SSS 20 visit Pass	Per Pass	146.30	148.20	1.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Student SSS 20 visit Pass	Per Pass	195.70	202.35	3.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Adult Swim/Spa/Sauna	Per Visit	12.80	13.00	2.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Concession Swim/Spa/Sauna	Per Visit	7.70	7.80	1.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Student Swim/Spa/Sauna	Per Visit	10.30	10.65	3.00%
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class; Member	Per Session	17.00	17.30	2.00%
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class; Non Member	Per Session	18.80	19.20	2.00%
Recreation Services	Massage Services: 30 minute Consultation 10 visit pass	Each	0.00	481.50	New
Recreation Services	Massage Services: 30 minute Consultation - Member 10 visit pass	Each	0.00	433.35	New
Recreation Services	Massage Services: 45 minute Consultation 10 visit pass	Each	0.00	594.00	New
Recreation Services	Massage Services: 45 minute Consultation - Member 10 visit pass	Each	0.00	534.60	New
Recreation Services	Massage Services: 60 minute Consultation 10 visit pass	Each	0.00	675.00	New
Recreation Services	Massage Services: 60 minute Consultation - Member 10 visit pass	Each	0.00	607.50	New
Recreation Services	Massage Services: 90 minute Consultation 10 visit pass	Each	0.00	981.00	New
Recreation Services	Massage Services: 90 minute Consultation - Member 10 visit pass	Each	0.00	882.90	New
Recreation Services	City Baths Fees: Facility Hire: Aquatic Education Teacher Hire Per Hour	Per Hour	0.00	80.00	New
Recreation Services	City Baths Fees: Squash Court Hire: Social Squash	Each	0.00	15.50	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	City Baths Fees: Squash Court Hire: Social Squash: Member	Each	0.00	13.85	New
Recreation Services	City Baths Fees: Squash Court Hire: Social Squash x20 Pass	Each	0.00	294.50	New
Recreation Services	City Baths Fees: Squash Court Hire: Social Squash: Member x20 Pass	Each	0.00	263.15	New
Recreation Services	City Baths Fees: Memberships: Access Control - Barcoded Card Replacement	Each	0.00	10.00	New
Recreation Services	City Baths Fees: Memberships: Insurance/aquatic 3 month (S/S/S/locker)	Each	0.00	299.00	New
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Schools Aquatic Education Entry fee per child per day	Each	2.80	2.90	4.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Schools Aquatic Education Instructor + Lane hire fee	Each	51.35	52.70	3.00%
Recreation Services	North Melbourne Pool: Season Pass (1 month) : Student Squad (45 minute lesson)	Each	15.40	15.80	3.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Adult	Each	3.10	3.20	3.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Concession/Child	Each	2.10	2.20	5.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Student	Each	2.60	2.70	4.00%
Recreation Services	Facility Equipment and Staff Hire: Rooms/Studios Meeting Room/Learning Studio Hire (Corporate Full Day) - (NMCC/KCRC/CBCC)	Per Day	0.00	300.00	New
Recreation Services	Facility Equipment and Staff Hire: Rooms/Studios Meeting Room/Learning Studio Hire (Community Per Hour) - (NMCC/KCRC/CBCC)	Per Hour	0.00	30.00	New
Recreation Services	Facility Equipment and Staff Hire: Rooms/Studios Meeting Room/Learning Studio Hire (Community Full Day) - (NMCC/KCRC/CBCC)	Per Day	0.00	180.00	New
Recreation Services	North Melbourne Recreation Centre: Miscellaneous: Theatrette (Corporate Full Day)	Per Day	0.00	600.00	New
Recreation Services	North Melbourne Recreation Centre: Miscellaneous: Theatrette (Community Full Day)	Per Day	0.00	480.00	New
Recreation Services	Membership Fees: Aquatic and Squad - Fortnightly DD - (NMCC/KCRC/CBCC)	Per Fortnight	0.00	25.00	New

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Recreation Services	Personal Training: One on One: 2 x 30 Minute Session-Member: Fortnightly DD - (NMCC/KCRC/CBCC)	Per Fortnight	0.00	81.45	New
Recreation Services	Personal Training: One on One: 4 x 30 Minute Session-Member: Fortnightly DD - (NMCC/KCRC/CBCC)	Per Fortnight	0.00	159.30	New
Recreation Services	Personal Training: One on One: 6 x 30 Minute Session-Member: Fortnightly DD - (NMCC/KCRC/CBCC)	Per Fortnight	0.00	230.75	New
Tourism Melbourne	Cooks' Cottage: Schools Self-guided entry - Student	Each	2.20	2.40	9.00%
Tourism Melbourne	Cooks' Cottage: Leisure Groups Self-guided entry: Child (including bus companies)	Each	2.20	2.40	9.00%
Tourism Melbourne	Cooks' Cottage: Child entry to Cooks Cottage	Each	3.00	3.20	7.00%
Tourism Melbourne	Cooks' Cottage: Concession entry to Cooks Cottage	Each	3.60	4.50	25.00%
Tourism Melbourne	Cooks' Cottage: Student entry to Cooks Cottage	Each	3.60	4.50	25.00%
Tourism Melbourne	Cooks' Cottage: Pensioner entry to Cooks Cottage	Each	3.60	4.50	25.00%
Tourism Melbourne	Cooks' Cottage: Leisure Groups Self-guided entry: Adult/Seniors/Concession (including bus companies)	Each	3.30	3.60	9.00%
Tourism Melbourne	Cooks' Cottage: Schools Guided Captain Cook Tour: Student	Each	4.00	5.20	30.00%
Tourism Melbourne	Cooks' Cottage: Adult entry to Cooks Cottage	Each	6.00	6.20	3.00%
Tourism Melbourne	Cooks' Cottage: Schools - Education Program - 2 modules	Each	5.00	5.20	4.00%
Tourism Melbourne	Cooks' Cottage: Leisure Groups Guided Captain Cook Tour: Adult/Child	Each	6.00	6.60	10.00%
Tourism Melbourne	Cooks' Cottage: Schools - Guided Fitzroy Gardens Heritage Tour: Student	Each	6.00	7.70	28.00%
Tourism Melbourne	Cooks' Cottage: Leisure Groups Guided Fitzroy Gardens Heritage Tour: Adult/Child	Each	8.00	8.80	10.00%
Tourism Melbourne	Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage	Each	16.50	17.00	3.00%
Tourism Melbourne	Cooks' Cottage: Schools - Education Program - 3 modules	Each	7.50	7.70	3.00%
Tourism Melbourne	Cooks' Cottage: Schools - Education Program - 4 modules	Each	10.00	10.30	3.00%
Tourism Melbourne	Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult	Each	3.30	3.40	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2015	Revised Price per unit (including GST) from 1 July 2015 *	% change
Tourism Melbourne	Melbourne Visitor Centre Floor Display 1	Max Per Month	2,200.00	2,500.00	14.00%
Tourism Melbourne	Melbourne Visitor Centre Exterior Wrap	Max Per Month	32,000.00	35,000.00	9.00%
Tourism Melbourne	Signage Hubs - installation and removal fees for a single poster	Per Signage Hub	260.00	267.00	3.00%
Tourism Melbourne	Standard Banners - duration/usage fee (per banner pole)	Per Day	2.90	3.00	3.00%
Tourism Melbourne	Standard Banners - installation and removal (per banner pole)	Each	89.25	91.50	3.00%
Tourism Melbourne	Super Banners - duration/usage fee (per banner pole)	Per Day	4.75	4.90	3.00%
Tourism Melbourne	Super Banners - installation and removal (per banner pole)	Each	63.50	65.15	3.00%
Tourism Melbourne	Melbourne City Tourist Shuttle - Passenger fee (for passengers over 10 years of age)	Per Day	5.00	-	Review of pricing structure
Tourism Melbourne	Melbourne City Tourist Shuttle - Passenger fee (for passengers over 10 years of age) - Two day Ticket	Each	0.00	10.00	Review of pricing structure

Where there is a change to or from \$0 this reflects;

- a new facilities coming online or
- a new service offered or
- changes to the pricing structure

Recreation Services Fees and Charges

A review of fees and charges for Council's aquatic and leisure centres has been undertaken to reduce and simplify the fee structure. This has reduced the total number of individual fees from 452 to 232 as reflected in the fee schedule. This brings consistency to the fees charged across Council facilities and enables reciprocal rights across all facilities.

The proposed budget also introduces lower entry fees for concession card holders across Council facilities including Melbourne City Baths, North Melbourne Recreation Centre, Carlton Baths and Kensington Community Recreation Centre, providing greater affordability and accessibility.

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APPENDIX G - SCHEDULE OF GRANTS AND CONTRIBUTIONS

Description of Grants and Contributions	2014-15 Budget \$'000	2015-16 Budget \$'000	Variance \$'000
City Planning and Infrastructure	143	329	186
Corporate Business			
Federation Square – for cleaning and maintenance	723	705	(18)
Shrine of Remembrance - accounting and administrative support	42	42	0
Corporate Business	765	747	(18)
Community Development			
Miscellaneous Community Development Grants	1,968	2,059	91
Triennial Arts & Culture Program	2,712	2,756	44
Annual Arts Grant Program	927	860	(67)
Arts Sponsorships	135	135	0
Community Development	5,742	5,810	68
City Design	112	109	(3)
City Business			
Public Grants available via application	3,312	1,677	(1,635)
Programs	1,313	1,309	(4)
Pre-Commitments	1,090	2,552	1,462
City Business Division	5,715	5,538	(177)
TOTAL COUNCIL	12,477	12,533	57

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APPENDIX H - DOCKLANDS INCOME STATEMENT

Income Statement - Docklands	Budget 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
REVENUE			
Total Rates	21,113	22,964	1,851
Total Fees & Charges	3,302	3,335	33
Total Sales & Recoveries	495	517	22
TOTAL REVENUE	24,910	26,816	1,906
EXPENDITURE			
Total Employee Costs	3,326	3,514	188
Total Materials & Services	7,570	7,498	(72)
Total Finance & Insurance Costs	232	216	(16)
Total Depreciation & Amortisation	3,616	4,176	560
Total Other Costs	328	302	(26)
Total Maintenance	322	466	144
TOTAL EXPENDITURE*	15,394	16,172	778
Underlying Surplus / (Deficit)*	9,516	10,644	1,128

Total Docklands operating expenditure only includes identifiable direct costs. Indirect costs that cannot be reliably apportioned to Docklands has not been reflected in expenditure. This leads to an understatement of expenditure and an overstatement of the underlying surplus. Examples of unallocated indirect costs would include corporate overheads and some staff time for municipal wide projects (which would also benefits Docklands). The indirect costs are conservatively estimated in excess of \$2.5 million per annum.

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Docklands Capital Program	Budget 2015-16 \$'000
New Works	
Implementation of Docklands Community and Place Plan	1,000
Purchase of new Christmas Assets (Decorations) - Docklands	150
Enhanced Fit Out of Docklands Hub Facility	150
Total New Works	1,300
Renewal Works	
Library at The Dock - Recording Studio upgrade	100
Total Renewal Works	100
Maintenance	
Wharf and Marina Maintenance	150
Docklands Public Lighting Maintenance (OMR Charges)	207
Maintenance of Christmas Assets (Decorations) - Docklands	110
Total Maintenance	467
Total capital works	1,867

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APPENDIX I – PUBLIC NOTICE – DRAFT 2015-16 ANNUAL PLAN AND BUDGET

The Melbourne City Council (Council) has prepared a draft 2015-16 Annual Plan and Budget for the financial year ending 30 June 2016 (Annual Plan and Budget). At its meeting on 7 May 2015 the Council considered the Annual Plan and Budget and resolved to release it for public consultation in accordance with sections 127 and 129 of the *Local Government Act 1989* (Act).

PUBLIC INSPECTION

Copies of the draft Annual Plan and Budget are available for inspection from 8 May 2015 until and including 5 June 2015 at the following locations:

- Town Hall Administration Building, 120 Swanston Street, Melbourne. Ground Floor at Front Desk (7.30am – 5pm weekdays)
- City Library (Mon-Sun)
- North Melbourne Library (Mon-Sun)
- East Melbourne Library (Mon-Sun)
- Southbank Library at Boyd (Mon-Sun)
- The Hub at Docklands (Mon-Fri).

Copies may also be viewed online at melbourne.vic.gov.au/budget

SUBMISSIONS

Any person may make a written submission to the Council on the Annual Plan and Budget. All submissions received by the Council on or before 5 June 2015 will be considered in accordance with section 223 of the Act, by the Council's Future Melbourne Committee (Committee).

If a person wishes to be heard in support of their submission they must include the request to be heard in the written submission and this will entitle them to appear in person, or by a person acting on their behalf, before a meeting of the Committee, scheduled to be held on 18 June 2015 at 5.30pm in the Council Meeting Room, Level 2, Town Hall Administration Building, 120 Swanston Street, Melbourne.

Written submissions can be submitted online via our website melbourne.vic.gov.au or addressed to the Manager Governance Services, Melbourne City Council, Town Hall Administration Building, 120 Swanston Street, Melbourne, 3000 or GPO Box 1603, Melbourne, 3001.

Written submissions received will be made public and made available on the Council's website.

MEETING TO ADOPT THE ANNUAL PLAN AND BUDGET

Council will meet on 30 June 2015 to adopt the Annual Plan and Budget.

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APPENDIX J - PUBLIC NOTICE – NOTICE OF INTENTION TO DECLARE A DIFFERENTIAL RATE

At its meeting on 7 May 2015, the Council resolved to give public notice under section 223 of the *Local Government Act 1989* of its intention to declare a differential rate for the financial year ending 30 June 2016.

The rates for each property are determined by multiplying the Net Annual Value of each rateable land classified as Residential or Non-Residential by the differential rate shown in the following table:

Class of Land	Differential Rate
Residential	4.193 cents in the dollar of the Net Annual Value
Non-Residential	4.755 cents in the dollar of the Net Annual Value

The characteristics of the land which determine whether land is classified as Residential or Non-Residential are as follows:

Class of Land	Characteristics
Residential	Land which is - (a) used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or (b) vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.
Non-Residential	All rateable land (including vacant and unoccupied land) wherever located in the municipality and howsoever zoned under the planning scheme which does not have the characteristics of Residential land.

It is considered that each differential rate will contribute to the equitable and efficient carrying out of Council's functions in that it is likely to achieve an equitable financial contribution to the cost of carrying out the functions of Council, including -

- planning for and providing services and facilities for the local community;
- providing and maintaining community infrastructure;
- the provision of general support services.

Submissions in respect of the declaration of a differential rate will be considered in accordance with section 223 of the *Local Government Act 1989*. Council's Future Melbourne Committee (Committee) will consider any written submission received by Council on or before 5 June 2015, at a meeting to be held on 18 June 2015 at 5:30 pm in the Council Meeting Room, 2nd Floor, Town Hall, 120 Swanston Street, Melbourne.

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If a person wishes to be heard in support of their submission they must include the request to be heard in the submission and this will entitle them to appear in person or by a person acting on their behalf before the meeting of the Committee.

Written submissions can be submitted online via our website melbourne.vic.gov.au or addressed to the Manager Governance Services, Melbourne City Council, Town Hall Administration Building, 120 Swanston Street, Melbourne, 3000 or GPO Box 1603, Melbourne, 3001.

Written submissions received will be made public and made available on the Council's website.

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APPENDIX K - PROPERTY LEASE REGISTER

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
1 Seafarers Lane Docklands	Lady Gowrie Child Centre (Melbourne) Inc	01-01-09	31-12-14	\$552,974.00
1-9 Freshwater Place, Southbank	Cafenetics Pty Ltd	01-01-13	31-12-22	\$15,995.00
Freshwater Place Land Fronting Freshwater Place, Southbank	Body Corporation No2	12-03-06	11-03-27	\$0.00
109 Bowen Crescent Carlton	Princes Park Bowling Club Inc	18-10-14	17-10-19	\$1.00
121 Princes Park Drive Carlton	Princes Hill Tennis Club Inc	01-10-04	30-09-09	\$104.00
134-142 Swanston Street Melbourne	Café L'Incontro	04-07-04	03-07-14	\$53,473.00
151 Royal Parade Parkville	Parkville Tennis Club Inc	01-10-04	30-09-09	\$104.00
16-22 Little Errol Street North Melbourne	Australian Legion of Ex Service Men and Women	01-08-11	30-09-15	\$1.00
190-192 Pelham Street Carlton	The University of Melbourne	09-02-00	08-02-50	\$230,000.00
198/202 Little Collins Street Melbourne	Stellini Bar	01-04-14	31-03-17	\$51,871.00
2 Swanston Street Melbourne	Best of Australia Travel Centres Pty Ltd	18-10-14	17-10-17	\$1.00
20 Therry Street Melbourne	Doutta Galla Community Health Services	28-05-12	27-05-17	\$1.00
204-206 Arden Street Noth Melbourne	North Melbourne Football Club	01-04-1992	Monthly	\$60,000.00
204-206 Arden Street North Melbourne	Fencing Victoria Inc.	27-03-12	26-03-33	\$1.00
207-221 City Road, Southbank	KereKere Pty Ltd	08-07-12	07-07-17	\$39,342.00
208 Little Collins Street Melbourne	Up There Born	01-11-14	31-10-16	\$45,173.00
210 Little Collins Street Melbourne	Pratap Pamamull & Gita Pamamull	01-08-14	31-07-17	\$44,577.00
212 Little Collins Street Melbourne	Hairy Canary	01-04-11	31-03-16	\$90,432.00
218 -242 Little Collins Street Melbourne	Calibre Clothing	06-11-11	05-11-16	\$194,681.00
218 -242 Little Collins Street Melbourne	Hairy Little Sista	25-06-12	24-06-17	\$186,393.00
218 -242 Little Collins Street Melbourne	Swensk, Australia	01-04-13	31-03-18	\$99,199.00
218 -242 Little Collins Street Melbourne	Ted Baker London	25-08-12	24-08-17	\$329,948.00
219 Little Collins Street	The Victoria Hotel	-	Monthly	\$2.00
219-225 Bourke Street Melbourne	Henly Co City Pty Ltd	01-07-14	30-06-19	\$312,000.00
219-229 Bourke Street Melbourne	Disability Media Inc.	01-08-11	31-07-14	\$16,399.00
219-229 Bourke Street Melbourne	Experimenta Media Arts Inc	01-03-11	30-06-16	\$21,862.00
219-229 Bourke Street Melbourne	Federation of Community Legal Centres (Victoria) Inc	07-06-11	30-06-16	\$20,709.00
219-229 Bourke Street Melbourne	International Women's Development Agency Inc.	01-04-11	30-06-16	\$68,808.00
219-229 Bourke Street Melbourne	JOY Melbourne Inc	01-05-11	30-06-16	\$68,581.00
219-229 Bourke Street Melbourne	Kultour	07-09-11	30-06-16	\$8,011.00
219-229 Bourke Street Melbourne	Multiple Birth Volunteer Support	12-1-15	30-06-16	\$2,726.00
219-229 Bourke Street Melbourne	Melbourne Fringe Festival	01-03-11	30-06-16	\$31,563.00
219-229 Bourke Street Melbourne	Oromo Community Association in Vic	17-01-15	30-06-16	\$10,780.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
219-229 Bourke Street Melbourne	Melbourne Queer Film Festival	01-07-12	30-06-16	\$9,139.00
219-229 Bourke Street Melbourne	Phunktional Ltd	01-09-11	30-06-16	\$8,527.00
219-229 Bourke Street Melbourne	Interchange Victoria Respite Care Assoc	02-09-13	30-06-16	\$6,918.00
219-229 Bourke Street Melbourne	Sustainable Living Foundation	01-08-11	30-06-16	\$7,778.00
219-229 Bourke Street Melbourne	The Black Arm Band	09-02-15	Monthly	\$4,337.00
219-229 Bourke Street Melbourne	Travellers Aid Australia Ltd	29-10-11	30-06-16	\$19,894.00
219-229 Bourke Street Melbourne	United Way Australia	20-01-15	Monthly	\$6,218.00
219-229 Bourke Street Melbourne	West Space	01-06-11	30-06-16	\$35,000.00
219-229 Bourke Street Melbourne	Engage Media Collective Inc	01-08-11	30-06-16	\$4,536.00
219-229 Bourke Street Melbourne	Gay & Lesbian Switchboard	01-07-12	30-06-16	\$3,754.00
219-229 Bourke Street Melbourne	Human Rights Arts and Film Festival Inc	01-08-11	30-06-16	\$4,529.00
219-229 Bourke Street Melbourne	Midsumma Festival	01-08-12	30-06-16	\$7,267.00
219-229 Bourke Street Melbourne	Bent TV Association Inc	03-01-15	30-06-16	\$3,464.00
219-229 Bourke Street Melbourne	Victoria Walks Inc	20-09-12	30-06-16	\$8,100.00
22 Bellair Street Kensington	Flemington Kensington Community Legal Centre Incorporated	01-02-15	31-01-17	\$5,200.00
227-229 Bourke Street Melbourne	Vacant	-	-	\$180,000.00
230-298 Wellington Parade East Melbourne	Pavilion Café, Fitzroy Gardens	09-03-12	08-03-17	\$93,500.00
Fitzroy Gardens Vistor Centre	Kere Kere Pty Ltd	10-11-14	09-11-19	\$44,183.00
231 Bourke Street Melbourne	Mountfords	01-03-15	Monthly	\$253,136.00
231 Bourke Street Melbourne	Vacant	-	Monthly	\$100,000.00
25 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	29-11-02	28-11-22	\$0.00
250 Spring Street Melbourne	Royal Australasian College of Surgeons	21-05-1993	20-05-2092	\$0.00
2A Spencer Street Melbourne	Microflite Pty Ltd	01-11-11	31-10-14	\$150,000.00
30-38 Gatehouse Drive Kensington	Midwives and Mothers Australia Pty Ltd	01-08-13	31-07-15	\$61,605.00
31 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	08-07-04	07-07-24	\$0.00
333 The Avenue Parkville	Royal Park Tennis Club Inc	15-11-1999	14-11-03	\$104.00
34-60 Little Collins Street Melbourne	Citipower Pty Ltd	12-02-02	30-06-37	\$10.00
34-60 Little Collins Street Melbourne	Dexus Funds Management Limited	26-06-62	25-06-37	\$385,733.00
35 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	29-11-02	28-11-22	\$0.00
40 Bellair Street Kensington	Local Learning and Employment Network	02-07-08	Monthly	\$6,200.00
405-411 Racecourse Road Kensington	Flemington and Kensington Bowling Club Incorporated	01-02-08	Monthly	\$100.00
405-411 Racecourse Road Kensington	Kensington Community High School	01-09-12	31-08-17	\$174,973.00
417 Dynon Road West Melbourne	CityWide Service Solutions Pty Ltd	01-07-06	30-06-21	\$375,000.00
417 Flinders Lane, Melbourne	Brunetti - City Square Café	02-09-12	01-09-15	\$93,512.00
417 Flinders Lane, Melbourne	Starbucks Coffee	01-09-14	25-12-16	\$7,307.00
417 Flinders Lane, Melbourne	AND Enterprises Pty Ltd	01-11-13	31-10-16	\$12,180.00
417 Flinders Lane, Melbourne	My Friend The Chef Pty Ltd	25-05-12	24-05-15	\$12,087.00
417 Flinders Lane, Melbourne	Corkboard Productions Pty Ltd	01-08-14	26-12-16	\$6,549.00
420 Swanston Street Melbourne	Altered State Australia Pty Ltd	01-07-12	30-06-15	\$61,000.00
420 Swanston Street Melbourne	Elchlamy Pty Ltd	21-02-12	Monthly	\$30,500.00
427 Docklands Drive Docklands	Waterfront City 1A & R&C Pty Ltd	19-11-05	19-11-25	\$1.00
43 Little Errol Street North Melbourne	Janine Rainbow	10-10-12	09-10-16	\$27,040.00
44-86 Swanston Street Melbourne	Caboose	25-05-12	24-05-15	\$11,462.00
45 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	19-11-02	18-11-22	\$0.00

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47 Canning Street Carlton	MECWA Care	07-09-14	06-03-15	\$29,670.00
474 Flinders Street Melbourne	Melbourne Aquarium	13-11-97	12-11-47	\$1.00
5 Blackwood Street North Melbourne	Sujecra Pty Ltd	08-08-12	30-06-15	\$6,687.00
506-516 Elizabeth Street Melbourne	Adult Multicultural Education Services	01-05-13	30-04-18	\$1.00
510-512 Elizabeth Street Melbourne	Wing Loong Pty Ltd	15-08-09	14-08-14	\$138,750.00
514A Elizabeth Street Melbourne	Gunter Diefenthaler	01-05-13	30-04-16	\$20,004.00
516 Elizabeth Street Melbourne	Yuan Hui Du & You Lan Ding	23-04-13	22-04-16	\$77,374.00
52 Errol Street North Melbourne	Errol Street Physiotherapy Pty Ltd	06-09-13	05-09-18	\$55,853.00
54 Errol Street North Melbourne	Kitchen Capers	01-05-14	30-04-17	\$45,018.00
55 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	19-11-02	18-11-22	\$0.00
56 Errol Street North Melbourne	Andrew Harris Optometrist	01-03-14	28-02-17	\$48,037.00
58 Errol Street North Melbourne	The Centre: Connecting Community in North and West Melb Inc	01-12-11	30-11-14	\$10.00
60 Errol Street North Melbourne	Lucy Figliuzzi	01-07-12	Monthly	\$23,340.00
62 Errol Street North Melbourne	Manfred's Shoe Repairs	01-07-12	30-06-15	\$42,814.00
64 Errol Street North Melbourne	Manfred's Shoe Repairs	01-04-12	31-03-15	\$15,431.00
70 Errol Street, North Melbourne	Commonwealth of Australia Australia Post Corporation	27-04-1982	Monthly	\$0.00
65 Toorak Road South Yarra	Fawkner Park Children's Centre Cooperative Limited	01-12-08	30-11-18	\$104.00
65 Toorak Road South Yarra	Chris Ackerman Tennis Pty Ltd	01-06-14	31-05-19	\$129,013.00
65-159 Victoria Street Melbourne	Queen Victoria Market Pty Ltd	28-07-97	Ongoing	\$1.00
72-74 Grey Street East Melbourne (Powlett Reserve)	The East Melbourne Child Care Co-Operative	01-07-06	Monthly	\$104.00
72-74 Grey Street East Melbourne (Powlett Reserve)	Chris Ackerman Tennis Pty Ltd	01-06-09	Monthly	\$55,285.00
81, 81a & 81b Altona Street Kensington	Kensington Community Centre Childrens Co-Operative Ltd	01-05-14	30-04-17	\$104.00
85 Kensington Road Kensington	The Venny Adventure Playground	01-07-14	30-06-19	\$1.00
Berth 1 Docklands	Francois Roth	17-01-05	31-12-24	\$0.00
Berth 2 Docklands	Paul Brown	21-01-05	31-12-24	\$0.00
Berth 3 Docklands	Chong Kheng Superannuation Fund (previously Chris Gough)	03-06-05	31-12-24	\$0.00
Berth 4 Docklands	Robert Wescombe	19-01-05	31-12-24	\$0.00
Berth 5 Docklands	Graham Robert McDonald	19-01-05	31-12-24	\$0.00
Berth 6 Docklands	John & Pauline Kirby (previously Tony Ciabarra)	27-04-05	31-12-24	\$0.00
Berth 7 Docklands	Malcolm Farr	28-01-05	31-12-24	\$0.00
Berth 8 Docklands	Tarrant Ridge Pty Ltd	07-06-05	31-12-24	\$0.00
Berth 9 Docklands	Chong Kheng Superannuation Fund (previously Chris Gough)	24-01-05	31-12-24	\$0.00
Berth 10 Docklands	Ross Palazzesi	17-01-05	31-12-24	\$0.00
Berth 11 Docklands	Sue Clifton	17-01-05	31-12-24	\$0.00
Berth 12 Docklands	Leonard John Wright & Frances Therese Wright	19-01-05	31-12-24	\$0.00
Berth 13 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 14 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 15 Docklands	Bill Clements	20-01-05	31-12-24	\$0.00
Berth 16 Docklands	Anita Ng	14-01-05	31-12-24	\$0.00
Berth 17 Docklands	Airport Corporate Smartpark Pty Ltd	20-01-05	31-12-24	\$0.00
Berth 18 Docklands	Norman South Pty Ltd	30-03-15	31-12-24	\$0.00
Berth 19 Docklands	Ling Ying Dai (Previously Ji Feng Zou)	29-06-07	01-01-25	\$0.00
Berth 20 Docklands	Hua Lu	29-06-07	18-01-38	\$0.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 21 Docklands	Barry Allison	19-01-05	31-12-24	\$0.00
Berth 22 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 23 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 24 Docklands	Abraham Khoury	20-01-05	31-12-24	\$0.00
Berth 25 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 26 Docklands	Austens Superannuation Services Pty Ltd (& Omnizar Pty Ltd & Peter Thomas)	18-01-05	31-12-24	\$0.00
Berth 27 Docklands	Samuel Schembri, Charles Paul Joseph Schembri, John Schembri and Paul Joseph Schembri (previously Timothy Joseph Walsh)	04-02-05	31-12-24	\$0.00
Berth 28 Docklands	G.J Eagles Builders	10-02-05	31-12-24	\$0.00
Berth 29 Docklands	Evren Baykal	17-12-13	31-12-24	\$0.00
Berth 30 Docklands	Anne Maree Willis	17-06-05	31-12-24	\$0.00
Berth 31 Docklands	Beverley Bishop and Norman Bishop	17-01-05	31-12-24	\$0.00
Berth 32 Docklands	Susan Jean Spender	20-01-05	31-12-24	\$0.00
Berth 33 Docklands	Nisrin Ibrahim	17-01-05	31-12-24	\$0.00
Berth 34 Docklands	Wayrich Pty Ltd	18-01-05	31-12-24	\$0.00
Berth 35 Docklands	Peter Hirst and Gillian Hirst	17-01-05	31-12-24	\$0.00
Berth 36 Docklands	Jonathan Morton	21-01-05	31-12-24	\$0.00
Berth 37 Docklands	Leon Thorpe	29-06-07	01-01-25	\$0.00
Berth 38 Docklands	David Melrose	02-03-14	01-01-25	\$0.00
Berth 39 Docklands	Tan Hin Bian	29-06-07	01-01-25	\$0.00
Berth 40 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 41 Docklands	PMS Bendigo Pty Ltd as trustee for De Araugo Super Fund	29-06-07	01-01-25	\$0.00
Berth 42 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 43 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 44 Docklands	Andrew Percy	29-06-07	01-01-25	\$0.00
Berth 45 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 46 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 47 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 48 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 49 Docklands	Joseph John Rogers	18-01-05	31-12-24	\$0.00
Berth 50 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 51 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 52 Docklands	Chong Kheng Law	29-06-07	01-01-25	\$0.00
Berth 53 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 54 Docklands	Thomas Payne	21-01-05	31-12-24	\$0.00
Berth 55 Docklands	Australian Brushware Corporation Pty Ltd	02-09-05	31-12-24	\$0.00
Berth 56 Docklands	Crovic Investments Pty Ltd	19-01-05	31-12-24	\$0.00
Berth 57 Docklands	Stargate Marine Services Pty Ltd	17-01-05	31-12-24	\$0.00
Berth 58 Docklands	Paul Brown	10-02-05	31-12-24	\$0.00
Berth 59 Docklands	Anita Lui Pei Ng	20-12-05	31-12-24	\$0.00
Berth 60 Docklands	Oliver Blaufelder	11-05-06	30-11-25	\$0.00
Berth 61 Docklands	Desmond Stratton	09-12-05	30-11-25	\$0.00
Berth 62 Docklands	Vigushin Holdings Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 63 Docklands	David Landgren	12-05-06	01-12-25	\$0.00
Berth 64 Docklands	Rodney Leopold	12-05-06	01-12-25	\$0.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 65 Docklands	Stefanos Siperki as trustee for the Stefanos Siperki Family Trust	16-12-05	30-11-25	\$0.00
Berth 66 Docklands	Phillip John Lack	12-05-06	01-12-25	\$0.00
Berth 67 Docklands	Wayne Baxter (Southern Cross Plastering Pty Ltd)	12-12-06	01-12-25	\$0.00
Berth 68 Docklands	Grant Storey	12-12-06	01-12-25	\$0.00
Berth 69 Docklands	Yarra's Edge Marina Pty Ltd (Receivers & Managers appointed)	12-12-06	01-12-25	\$0.00
Berth 70 Docklands	Thomas Kreskas	16-02-07	01-12-25	\$0.00
Berth 71 Docklands	Lorraine Baohn	12-05-06	01-12-25	\$0.00
Berth 72 Docklands	John Gurney	03-02-06	30-11-25	\$0.00
Berth 73 Docklands	Desmond Norton Stratton	05-01-06	30-11-25	\$0.00
Berth 74 Docklands	Simon Trinca	10-04-07	01-12-25	\$0.00
Berth 75 Docklands	Eleni Gounaris	24-12-13	01-12-25	\$0.00
Berth 76 Docklands	Graeme Davis and Tony Volders	29-07-07	01-12-25	\$0.00
Berth 77 Docklands	Peter Jackson	29-06-07	01-12-25	\$0.00
Berth 78 Docklands	Andrea McNab	09-12-25	30-11-25	\$0.00
Berth 79 Docklands	Michael Stefurak	29-06-07	01-12-25	\$0.00
Berth 80 Docklands	Resnall Pty Ltd	09-12-05	30-11-25	\$0.00
Berth 81 Docklands	David Phillips	26-04-07	01-12-25	\$0.00
Berth 82 Docklands	Shepparton Property Trust	29-06-07	01-12-25	\$0.00
Berth 83 Docklands	James Flood	15-02-13	01-12-25	\$0.00
Berth 84 Docklands	Vasilios Tzirkas & Benjamin Tzirkas	15-06-07	01-12-25	\$0.00
Berth 85 Docklands	Qiang Zheng	14-11-14	01-12-25	\$0.00
Berth 86 Docklands	Kirkcorp Holdings Pty Ltd	15-06-07	01-12-25	\$0.00
Berth 87 Docklands	Joseph Aquaro	15-06-07	01-12-25	\$0.00
Berth 88 Docklands	Nick Williamson	23-12-05	30-11-25	\$0.00
Berth 89 Docklands	Ray Malone	09-12-05	30-11-25	\$0.00
Berth 90 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 91 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 92 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 93 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 94 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 95 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 96 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 97 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 98 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 99 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 100 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 101 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 102 Docklands	Kelvin Taing	29-06-07	01-12-25	\$0.00
Berth 103 Docklands	Loopi's Pty Ltd	15-03-13	01-12-25	\$0.00
Berth 104 Docklands	Jennifer Hart (The Hart Family Trust and or Nominee)	21-11-06	01-12-25	\$0.00
Berth 105 Docklands	Robert Digalla & Robert Nicolaidis	1-10-13	01-12-25	\$0.00
Berth 106 Docklands	Marrissa Olsen	29-06-07	01-12-25	\$0.00
Berth 107 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 108 Docklands	Thi Lan Tran	29-06-07	01-12-25	\$0.00
Berth 109 Docklands	Seamus Sutcliffe	30-01-14	01-12-25	\$0.00
Berth 110 Docklands	Anthony Sica	09-12-05	31-11-25	\$0.00

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Berth 111 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 112 Docklands	Wilhelmus Stevens & Meryn Stevens	29-06-07	01-12-25	\$0.00
Berth 113 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 114 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 115 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 116 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 117 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 118 Docklands	Mirvac (Docklands) Pty Ltd	30-03-15	01-12-25	\$0.00
Berth 119 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 120 Docklands	Ken Glynn (Sadridge Nominees Pty Ltd) as Trustee	18-04-07	01-12-25	\$0.00
Berth 121 Docklands	Quentin Gracanin	19-12-05	30-11-25	\$0.00
Berth 122 Docklands	Harold Chris Lambis	29-06-07	30-11-25	\$0.00
Berth 123 Docklands	Abraham Pace	29-06-07	01-12-25	\$0.00
Berth 124 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 125 Docklands	Susan & Geoff Spooner	29-06-07	01-12-25	\$0.00
Berth 126 Docklands	Shi Cheng Cao	29-06-07	01-12-25	\$0.00
Berth 127 Docklands	Minfen Xu	29-06-07	01-12-25	\$0.00
Berth 128 Docklands	Yili Chen	18-12-14	01-12-25	\$0.00
Berth 129 Docklands	Shane Bray	29-06-07	01-12-25	\$0.00
Berth 130 Docklands	Richard Longworth	29-06-07	01-12-25	\$0.00
Berth 131 Docklands	Michael Richter & Barbara Richter	31-05-14	01-12-25	\$0.00
Berth 132 Docklands	Robert Bogorvski	01-06-15	01-12-25	\$0.00
Berth 133 Docklands	Soedeson Tandra	29-06-07	01-12-25	\$0.00
Berth 134 Docklands	Yansheng Wang	14-10-13	01-12-25	\$0.00
Berth 135 Docklands	Brian Fitzpatrick	08-02-13	01-12-25	\$0.00
Berth 136 Docklands	Greg & Elise Byrne	29-06-07	01-12-25	\$0.00
Berth 137 Docklands	John & Amanda Thatcher	29-06-07	01-12-25	\$0.00
Berth 138 Docklands	Talc Nominees Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 139 Docklands	DJ Enterprises	09-12-05	30-11-25	\$0.00
Berth 140 Docklands	Robert & Rosemary Ungar	12-05-06	01-12-25	\$0.00
Berth 141 Docklands	Kohler Properties Australia Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 142 Docklands	Edward Joseph McGuire	12-05-06	01-12-25	\$0.00
Berth 143 Docklands	Craig Mathieson	12-05-06	01-12-25	\$0.00
Berth 144 Docklands	Graham Boyd	09-12-05	30-11-25	\$0.00
Berth 145 Docklands	Johnson's Unit Holdings Pty Ltd	13-12-05	30-12-25	\$0.00
Berth 146 Docklands	Johnson's Unit Holdings Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 147 Docklands	Steven & Carolyn Easedale	12-05-06	01-12-25	\$0.00
Berth 148 Docklands	Gary Elliott	12-05-06	01-12-25	\$0.00
Berth 149 Docklands	David Currie	12-05-06	01-12-25	\$0.00
Birdwood Avenue Melbourne	National Trust of Australia (Vic)	12-11-98	11-11-19	\$1.00
Boathouse Drive Melbourne	Banks Rowing Club	10-03-1993	Monthly	\$104.00
Boathouse Drive Melbourne	Melbourne Grammar School	10-03-1993	Monthly	\$104.00
Boathouse Drive Melbourne	Melbourne Rowing Club Incorporated	10-04-1993	Monthly	\$104.00
Boathouse Drive Melbourne	Melbourne University Boatshed	10-03-1993	Monthly	\$104.00
Boathouse Drive Melbourne	Mercantile Rowing Club Incorporated	10-03-1993	Monthly	\$104.00
Boathouse Drive Melbourne	Richmond Rowing Club Incorporated	10-03-1993	Monthly	\$104.00
Boathouse Drive Melbourne	Yarra Yarra Rowing Club Inc	10-03-1993	Monthly	\$104.00
Brens Drive Parkville	Urban Camp Melbourne Inc	01-12-10	Monthly	\$1.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Building 3, Riverside Quay, Southbank	Skipton Gem Pty Ltd	01-11-09	31-10-14	\$60,610.00
Campbell Arcade, Melbourne	Optus Mobile Pty Ltd	30-03-05	28-03-15	\$7,000.00
Dudley Street West Melbourne	City of Melbourne Bowling Club Inc	22-12-09	21-12-14	\$104.00
Elliot Avenue Parkville	North Park Tennis Club Inc	01-05-12	Monthly	\$104.00
Nicholson Street Carlton	Carlton Gardens Tennis Club Inc	01-05-12	30-04-17	\$1.00
Pavillion 1, Victoria Harbour, Docklands	Waterfront City 1A R&C Pty Ltd	19-11-05	19-11-25	\$1.00
Pavillion 2, Victoria Harbour, Docklands	Waterfront City 1A R&C Pty Ltd	19-11-05	19-11-25	\$1.00
Royal Parade Carlton	Carlton Football Club	12-12-95	11-12-35	\$88,121.00
Russell Place Melbourne	Felix Bar Pty Ltd	01-09-03	Monthly	\$1,879.00
Shop 1, Campbell Arcade, Melbourne	Tim Bartold	01-05-14	30-04-16	\$8,381.00
Shop 2, Campbell Arcade, Melbourne	Tim Bartold	01-12-14	30-11-16	\$9,681.00
Shop 3 & 4, Campbell Arcade, Melbourne	Christopher Brill	01-02-13	31-01-15	\$16,029.00
Shop 5, Campbell Arcade, Melbourne	Michelle O'Donnell	09-04-14	08-04-16	\$9,614.00
Shops 6, 7 & 12, Campbell Arcade, Melbourne	Naberslink Pty Ltd	18-07-13	17-07-16	\$21,926.00
Shop 8, Campbell Arcade, Melbourne	Darren Plunkett	01-12-14	30-11-16	\$9,218.00
Shop 8A, Campbell Arcade, Melbourne	Australian Chang Ping Intl Trade	01-07-13	30-06-16	\$32,288.00
Shop 9, Campbell Arcade, Melbourne	Kylie Golsby-Smith	01-01-15	31-12-17	\$9,224.00
Shop 10, Campbell Arcade, Melbourne	Sticky Institute	01-07-08	Monthly	\$4,114.00
Shop 11, Campbell Arcade, Melbourne	Michele & Katrina Iorio	01-05-13	30-04-16	\$10,361.00
Showcases, Campbell Arcade, Melbourne Shop 13, Degraives Street, Melbourne	Vacant	-	-	-
South Island Pedestrian Bridge Southbank	Absolutely Waterfront Pty Ltd	25-09-08	24-09-18	\$5,963.00
Southbank Promenade Southbank	Mirvac Real Estate Pty Ltd	01-07-09	30-06-30	\$48,252.00
Southgate Southbank	DEXUS (previously Perpetual Trustees Australia Limited)	05-07-11	04-07-21	\$9,900.00
(Roads Abutting) 11-77 Stubbs Street	Stubbs Street Kensington Pty Ltd	01-07-08	30-06-58	\$13,656
Royal Park Zoo Carpark	Galioto Holdings Pty Ltd	12-05-06	Monthly	\$7,000.00
11 Poplar Road, Parkville	Michael Lawn Pty Ltd	01-12-04	Monthly	\$5,400.00
219-229 Bourke Street Melbourne	Platform Artists	01-03-11	Vacated	\$7,302.00
219-229 Bourke Street Melbourne	TLC for Kids Inc	10-09-12	Vacated	\$18,487.00
80 Harbour Esplanade	The Father Bob Maguire Foundation	01-07-14	Vacated	\$8,646.00
Birrarung Marr	Pony Café	21-05.14	Vacated	\$11,000.00

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APPENDIX L - GLOSSARY OF TERMS

Act	Local Government Act 1989
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Underlying revenue	The underlying revenue means total income other than capital grants and capital contributions.
Underlying surplus (or deficit)	The underlying surplus (or deficit) means underlying revenue less total expenditure.
Adjusted underlying revenue	<p>The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.</p> <p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</p>
Adjusted underlying surplus (or deficit)	<p>The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.</p> <p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</p>
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.

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Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Australian Accounting Standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Asset expansion expenditure	<p>Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Asset renewal expenditure	<p>Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Asset upgrade expenditure	<p>Expenditure that:</p> <ul style="list-style-type: none">(a) enhances an existing asset to provide a higher level of service; or(b) increases the life of the asset beyond its original life. <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.

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Balance sheet (budget) The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year.

The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.

Comprehensive income statement The comprehensive income statement shows the expected operating result in the forthcoming year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.

Statement of capital works The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming. The statement of capital works should be prepared in accordance with Regulation 9.

Local Government (Planning and Reporting) Regulations 2014 – Regulation

Statement of cash flows The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.

Statement of changes in equity The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.

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Budget preparation requirement	<p>Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.</p> <p>The Local Government Amendment (Performance Reporting and Accountability) Bill 2013 amends the date the budget must be adopted to 30 June each year – refer section 11(1) of the Bill. This amends section 130 (3) of the Act.</p>
Capital expenditure	<p>Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.</p>
Capital works program	<p>A detailed list of capital works expenditure that will be undertaken during the 2015-16 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.</p>
Carry forward capital works	<p>Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.</p>
Differential rates	<p>When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.</p>
External funding sources (<i>Analysis of capital budget</i>)	<p>External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.</p>
External influences in the preparation of a budget	<p>Matters arising from third party actions over which Council has little or no control eg change in legislation.</p>

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Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Financial Statements	<p>Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements:</p> <ul style="list-style-type: none">-Strategic resource plan-Budget-Annual report <p>The financial statements to be included in the Budget include:</p> <ul style="list-style-type: none">- Comprehensive Income Statement- Balance Sheet- Statement of Changes in Equity- Statement of Cash Flows- Statement of Capital Works <p>The financial statements must be in the form set out in the Local Government Model Financial Report.</p>
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (eg approval of unbudgeted capital expenditure).

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Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2014	Regulations, made under Section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council (b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council; (c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report;and (d) Other matters required to be prescribed under Parts 6 and 7 of the Act.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist. Local Government (Planning and Reporting) Regulations 2014 – Regulation 5

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Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.
Recurrent grant	A grant other than a non-recurrent grant.

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Regulations	Local Government (Planning and Reporting) Regulations 2014.
Services, Initiatives and Major Initiatives	Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Statement of Capital Works	Means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.
Statement of Human Resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.
Statutory disclosures	Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Strategic resource plan (SRP)	<p>The Act requires that a Council plan should include a strategic resource plan that includes financial and non-financial resources including human resources.</p> <p>The strategic resource plan outlines the resources required to achieve the Council plan.</p> <p>Such planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a strategic resource plan.</p>
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.

ANNUAL PLAN AND BUDGET

2015–2016

Working capital

Working capital represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.